

Estimates Committee 2015 Questions Taken On Notice

(26/05/2015 to 4/06/2015)

Date: 27/05/2015 Output: Darwin Port Corporation
Sub Output: Darwin Port Corporation

Subject: Consolidated business plan items

From: Ms Natasha Fyles to Hon Adam Giles
Darwin Port Corporation

Question: **3-13**
Would you please provide the committee with a progress report on some of the items mentioned in the consolidated business plan, including current target date, percentage completed and cost?

Items include the following: develop port-wide programmed maintenance schedule for port assets and facilities; develop critical infrastructure program; construct and manage a tug facility at East Arm Wharf; develop and implement a channel investigation strategy; develop and plan a marine safety management component of the corporation's safety management system; and develop an emergency management system for the corporation.

Answer:
Answered On: 16/06/2015

ESTIMATES COMMITTEE

Question Taken on Notice

Date: 27 May 2015 **Output:** 13.0
Subject: Progress report on Consolidated Business Plan
From: Chief Minister
To: Member for Nightcliff
Agency: Darwin Port Corporation

Number: 3.13

Question: Would you please provide the committee with a progress report on some of the items mentioned in the consolidated business plan, including current target date, percentage completed and cost? Items include the following: develop port-wide programmed maintenance schedule for port assets and facilities; develop critical infrastructure program; construct and manage a tug facility at East Arm Wharf; develop and implement a channel investigation strategy; develop and plan a marine safety management component of the corporation's safety management system; and develop an emergency management system for the corporation.

Answer:

An updated report on the current (i.e. current year) is attached, at Attachment A.

CONSOLIDATED BUSINESS PLAN 2014-15

CORPORATE OBJECTIVE	TARGET	#	INITIATIVES	RESPONSIBLE PMG	KEY PMG SUPPORT	TARGET DATE	MEASURES	BUDGETED	% COMPLETE	EXPENDITURE	\$
GROW TRADE	INFRASTRUCTURE IS APPROPRIATE FOR THE FUTURE		Scope requirement for hardstand facilities to support the MSB (Pond K)	GMPD	EM	30/06/2015	Established MSB hardstand facilities	Yes	0%		
			Construct and manage a dedicated tug pen facility at East Arm Wharf for LNG tug vessels	GMPD	EM	1/01/2017	Tug pen facility meets industry demands and NT Government expectations	Yes	5%	\$197K	
			Identify areas suitable for a floating dry dock facility at East Arm Wharf	GMPD	GMO	30/06/2015	Dry dock facility identified in future masterplanning	No	0%		
			Design and construct a new dolphin to accommodate larger ships at the Eastern end of East Arm Wharf	GMPD	EM	30/06/2015	New dolphin aligns FHW construction, bollards and fenders to accommodate large cruise ships	No	5%		
			Develop a port wide programmed maintenance schedule for Port Assets and Facilities	GMF	EM	30/06/2015	MEX Programmed Maintenance System implemented across all sites and includes all assets	Yes	80%	\$195K	
	CHANNEL ACCESS MEETS VESSEL CAPACITY		Develop a loading facility for mineral sands	GMPD	GMO	30/06/2015	Loading facility meets the needs of exporter	No	0%		
			Secure new business opportunities for growing export industries (e.g. boxed meat, aquaculture and horticultural products)	GMPD	CFO	30/06/2015	Commencement of a new exporter	N/A	5%		
			Develop and Implement a Channel Navigation Strategy	HM	GMO	30/06/2014	Amended By-Law 5B and Fairways	Yes	20%		
	EFFECTIVE CUSTOMER COMMUNICATIONS		Develop agreements for DPC service delivery to CP and INPEX	GMO	GMPD	30/06/2015	Remove - not possible with the EAW construction (GMO)	N/A	0%		
			Determine costs and benefits of a DUKC	GMO		30/12/2014	Obtain advice regarding the need for a DUKC system at Harbour entrance. Assessment to review recorded wave data and potential impact on ships transiting the Harbour entrance.	No	5%		
			Redevelop the DPC's internet site	GMCS	HM	30/06/2015	New website operational - development to be consistent with NT Government's Digital Strategy Requirements	Yes	10%		

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CORPORATE OBJECTIVE	TARGET	#	INITIATIVES	RESPONSIBLE PMG	KEY PMG SUPPORT	TARGET DATE	MEASURES	BUDGETED	% COMPLETE	EXPENDITURE \$
DEVELOP WORKFORCE CAPABILITY	WORKFORCE PROFILE IS ALIGNED TO BUSINESS NEEDS		Review business performance and align workforce to future requirements	CEO	GMCS	31/12/2014	Business performance and structures meet future governance arrangements for Darwin Port Corporation	N/A	100%	
	ORGANISATIONAL CULTURE IS VALUES BASED		Implement NTPS Values into DPC's Value System	GMCS		31/12/2014	Alignment with DPC values and NTPS values	N/A	100%	
MAINTAIN PROFITABILITY	MEET GOVERNMENT'S FRAMING THE FUTURE STRATEGY - PROSPEROUS ECONOMY		Review DPC's Corporate Plan to ensure alignment with Framing the Future Strategy	CEO	GMCS	31/07/2014	Corporate Directions Strategy and Business Plans align with Framing the Future Strategy	N/A	100%	
			Implement Economic Development Strategies as part of Framing the Future Submission	GMCS	GMPD	31/07/2014	Economic Development Strategy initiatives for DPC align with Corporate Directions Strategy and the NTG's Framing the Future Strategy	N/A	100%	
			Review the East Arm Wharf Facilities Masterplan 2030	GMPD	GMCS	30/06/2015	East Arm Wharf Facilities Masterplan 2030 meets the needs of the future development of East Arm Wharf	On Hold	10%	
	ORGANISATIONAL STRUCTURE SUPPORTS THE BUSINESS		Implement the Recommendations of the Review of the <i>Darwin Port Corporation Act</i> and Associated Legislation	GMCS	HM	1/06/2015	Overtaken by Flagstaff regulatory reforms - DPC to participate in workgroup (Port Co)	On Hold	60%	
			Actively participate in Government's Port Review Agenda	CEO	CFO, GMPD	30/06/2015	CEO, CFO, GMCS and GMPD, as well as key staff continue to provide advice and input	N/A	100%	
PROVIDE A SAFE WORKING ENVIRONMENT	WORK SAFE LIVE SAFE		Establish a requirement for Defence Fueling requirements	GMF		30/06/2015	Defence fueling requirements accommodated at East Arm Wharf	N/A	10%	
			Determine a baseline port wide security risk assessment	GMCS	GMO	30/06/2015	Security risk assessment achieved for all port sites	Yes	20%	
			Procure a consultancy for a port-wide environmental and human health monitoring program	GMCS		30/10/2014	Program implemented for 3 year term	Yes	100%	
			Develop and implement a Marine Safety Management Component of the DPC Safety Management System	GMO	HM	30/06/2015	Marine Safety Management System forms part of DPC's Safety Management System	Yes	10%	Nil

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CORPORATE OBJECTIVE	TARGET	#	INITIATIVES	RESPONSIBLE PMG	KEY PMG SUPPORT	TARGET DATE	MEASURES	BUDGETED	% COMPLETE	EXPENDITURE \$
BE ENVIRONMENTALLY RESPONSIBLE	OPERATIONS HAVE MINIMAL ENVIRONMENTAL IMPACT		Future management of careening piles	GMF	EM	31/12/2014	Management of careening piles accords with the expectations of the EPA NT	No	10%	
			Develop a DPC standard for bulk export operations	GMPD	GMCS	30/01/2015	Bulk Export customers operate in accordance with DPC standard	Yes	50%	
			Develop a sustainability plan for all lighting across DPC Facilities	GMCS	GMF	30/06/2015	DPC adopts energy-saving lighting in all its operations to reduce its environmental footprint	Yes	10%	
			Scope a requirement for a domestic washdown bay at EAW	GMF	EM	30/06/2015	Domestic washdown bay meets stakeholder demands	No	0%	
			Develop an Environmental Management Plan for the Frances Bay Mooring Basin	GMCS			Frances Bay Mooring Basin operations accord with a site-specific environmental management plan	On Hold	0%	
BE INNOVATIVE	UTILISE LEADING EDGE SYSTEMS		Implement on-line purchasing system	CFO	GMCS	31/12/2014	DPC purchasing activities are undertaken effectively as part of its financial management and programmed maintenance systems	Yes	0%	
			Review business processes and ensure efficiencies achieved between financial and administrative activities	CFO	GMCS	31/12/2015	DPC procurement, payment and financial are undertaken effectively as part of its financial management system	No	0%	
			Integrate the PMIS, VTS and Financial Systems and associated SOPS	GMCS	GMO, CFO	31/12/2014	Systems fully integrated	Yes	100%	\$23K
			Develop an emergency management system for DPC	GMO	PMG	31/12/2013	Review being undertaken by AdiSRM	Yes	100%	\$12K
			Implement remote device access for the MEX Maintenance System	GMF		1/09/2014	All maintenance work is undertaken in accordance with a MEX-generated work order and compliance certificates and completion activities are able to be entered via remote devices	Yes	80%	Expenditure included under grow trade objective