

## LEGISLATIVE ASSEMBLY OF THE NORTHERN TERRITORY

### WRITTEN QUESTION

Mr Higgins to the Treasurer – for all portfolios under the Minister responsibility

### AGENCY ADMINISTRATION

#### Note 1:

The following questions **do not require reference to the 2019-2020 Budget** to be answered. They can be answered from existing Agency data.

#### Note 2:

If there is to be a Whole of Government response to any of the questions, it would be appreciated that these are referred early to the Minister responsible to enable a response within the same timeframe as the remainder of the questions.

### BUDGET

1. What efficiency dividend, budget improvement or savings measures has each Agency been asked to achieve in framing the 2019/20 Budget? When was this direction given and what specific instructions were provided to achieve this result?

### STAFFING

2. Please provide details for the following staffing questions as at 30 June 2018, 31 December 2018 and as at 31 March 2019:
  - a) How many staff were employed in the following categories:
    - i. Full time equivalent
    - ii. Permanent part time contract
    - iii. Contract
  - b) Please advise the number of staff identified as Aboriginal and Torres Strait Islander in terms of FTE and as a percentage of the Agency total employment (all classifications).
  - c) Please advise the number of frontline staff as FTE and as a percentage of the Agency total employment (all classifications).
3. What is the variance in FTE from 1 July 2018 to 31 December 2018 and from 1 July 2018 to 31 March 2019?
4. Please advise, in each category:
  - a) The total number of staff on contracts (by executive and temporary employment contracts) as at 30 June 2018 and for the period from 1 July 2018 to 31 December 2018 and for the period from 1 July 2018 to 31 March 2019

- b) By position, the levels at which staff are employed on executive or temporary employment contracts as at 30 June 2018 and for the period from 1 July 2018 to 31 December 2018 and for the period from 1 July 2018 to 31 March 2019
  - c) By position, when each current contract is due to be renewed
5. For the full financial year ending 30 June 2018 and for the period from 1 July 2018 to 31 December 2018 and for the period from 1 July 2018 to 31 March 2019 how many staff:
- a) Resigned
  - b) Were demoted as a result of job evaluation or re-evaluation
  - c) Were made redundant
  - d) Were terminated
6. How many staff were unattached or categorized as redeployees for the full financial year ending 30 June 2018 and for the period from 1 July 2018 to 31 December 2018 and for the period from 1 July 2018 to 31 March 2019?
7. How many staff were categorized as supernumerary for the full financial year ending 30 June 2018 and for the period from 1 July 2018 to 31 December 2018 and for the period from 1 July 2018 to 31 March 2019?
8. How many staff have been engaged through employment agency arrangements, for what purpose, for what duration and at what cost for the full financial year ending 30 June 2018 and for the period from 1 July 2018 to 31 December 2018 and from 1 July 2018 to 31 March 2018?
9. How many locums have been employed, for what purpose, what duration and at what cost for the full financial year ending 30 June 2018 and for the period from 1 July 2018 to 31 December 2018 and from 1 July 2018 to 31 March 2019?
10. How many positions had Special Measures applied when advertised for the full financial year ending 30 June 2018 and for the period from 1 July 2018 to 31 December 2018 and from 1 July 2018 to 31 March 2019?
11. How many positions that had Special Measures applied, as referred to in the question above, had to be re-advertised due to the initial process not securing suitable candidates?
12. Please advise the number of staff who identify as Aboriginal and Torres Strait Islander as at 30 June 2018 and the increase in staff who identify as Aboriginal and Torres Strait Islander since 1 July 2018 as at 31 December 2018 and as at 31 March 2019.
13. How many grievances have arisen as a direct result of the Special Measures program since 1 July 2018. Of these, how many remain unresolved?

## **OUTSOURCING**

14. For the period beginning 1 July 2018 and ending 31 December 2018 and for the period beginning 1 July 2018 and ending 31 March 2019, detail any decision(s) to outsource, contract out or privatise functions that have traditionally been carried out by the Agency. Is consideration being given to outsource, contract-out or privatise in financial year 2019/20? If so, provide details.

## **LEGAL EXPENSES**

15. What has been the expenditure on legal advice or related expenses for the financial year 2018/19? Provide details on:

- a) The matter(s) (designate which ones are finalised and which ones are ongoing)
- b) The amount paid by matter
- c) The amount paid to each outside legal firm or barrister engaged

## **PROCUREMENT / CONSULTANCIES**

16. For the period beginning 1 July 2018 and ending 31 December 2018 and for the period beginning 1 July 2018 and ending 31 March 2019, please detail expenditure on each report and consultancy (excluding annual reports) that has been obtained from outside the NTPS. For each report/consultancy detail:

- a) Purpose
- b) Cost
- c) Person or entity engaged
- d) Whether the person or entity has their principal place of business in the Northern Territory or elsewhere (if elsewhere, please provide the address of the principal place of business of the person or entity)
- e) Whether a report has been tabled in the Legislative Assembly as a result of the report or consultancy
- f) Outcomes or key performance indicators for the report or consultancy
- g) Whether tenders or expressions of interest were invited prior to work on the report or consultancy being undertaken

17. Please detail expenditure paid, or expected to be paid, to Hawker Britton and/or associated entities for the period beginning 1 July 2018 and ending 31 December 2018 and for the period beginning 1 July 2018 and ending March 2019. Outline the tasks performed.

18. How many contracts and tenders have been awarded to business entities with their principal place of business in the Northern Territory so far, and what works have been undertaken?

19. How many contracts have been awarded to business entities with a principal place of business outside the Northern Territory for the period beginning 1 July 2018 and ending 31 December 2018 and for the period beginning 1 July 2018 and ending 31 March 2019? Detail the work being undertaken by each business entity and the selection criteria for the successful business entity on the applicable contract or tender.
20. For Tier 3, Tier 4 and Tier 5 procurement activities, how many public quotations were undertaken during the period beginning 1 July 2018 and ending 31 December 2018 and during the period beginning 1 July 2018 and ending 31 March 2019?
21. For Tier 3, Tier 4 and Tier 5 procurement activities, how many contracts or tenders were awarded without undertaking a public quotation process during the period beginning 1 July 2018 and ending 31 December 2018 and during the period beginning 1 July 2018 and ending 31 March 2019?
22. For each instance identified in the question above, where a public quotation process was not undertaken, including for Certificates of Exemption:
- a) What is the description of the goods and services contracted?
  - b) What is the value of the goods and services contracted?
  - c) What was the reason for not using the public quotation process or for requiring a Certificate of Exemption?
  - d) Who recommended the course of action in c) above?
  - e) Who approved the course of action in c) above?
23. Please advise the total number of NTG Corporate Credit Cards within the Agency, including the position titles and levels of the staff holding the corporate credit cards for the purchase of goods and/or services as at 31 March 2019.

## **FOCUS GROUPS / POLLING / SURVEYS**

24. Please detail expenditure during the period beginning 1 July 2018 and ending 31 March 2019 on opinion polls and focus groups, including costs and entities that conducted the work.
25. Please provide copies of the surveys identified in the question above and detail all surveys undertaken, their form, the cost and what inducements were provided to incentivise participation during the period beginning 1 July 2018 and ending 31 March 2019.

## **COMMUNICATIONS AND MARKETING**

26. Please detail expenditure on advertising and communications during the period beginning 1 July 2018 and ending 31 March 2018.

For each advertisement for which an expense was incurred:

- a) What was the purpose / description of the advertisement?
- b) Who was the advertisement placed with, i.e. media outlet, newspaper, television station or similar?
- c) What was the total production cost, including, but not limited to, design, commissions, placement costs?
- d) Were tenders or expressions of interest called? If not, why not?

## **TRAVEL**

27. Please provide the total expenditure and itemised details of travel, including, but not limited to travel-related costs such as accommodation, travel allowance, entertainment, car rental, meals and incidentals, in each Agency and authority for the period beginning 1 July 2018 and ending 31 March 2019 broken down to:

- a) International travel
- b) Interstate travel
- c) Intrastate travel

28. In the case of international travel identified in response to the question above, please provide the purpose, itinerary, persons and costs involved in each trip.

29. Please provide itemised details and itemisation of costs of all travel undertaken by the Minister that was paid for by the Agency or authority, including travel on charters during the period beginning 1 July 2018 and ending 31 March 2019.

## **HOSPITALITY / FUNCTIONS AND EVENTS**

30. Please provide full details of all public service hospitality provided for the period beginning 1 July 2018 and ending 31 March 2019.

In relation to each occasion on which official hospitality was undertaken:

- a) What was the purpose of the hospitality?
- b) How many guests attended?
- c) How many Ministers attended?
- d) How many Ministerial staff attended?
- e) How many MLAs attended?
- f) How many Public Sector employees attended?
- g) What was the total cost incurred?

## **GRANTS AND DONATIONS**

31. Please detail expenditure on grants and donations paid by your Agency (including the recipient of each grant) during the period beginning 1 July 2018 and ending 31 December 2018 and during the period beginning 1 July 2018 and ending 31 March 2019.
32. Please detail the funds utilised to distribute awards and sponsorships in the period beginning 1 July 2018 and ending 31 December 2018 and in the period beginning 1 July 2018 and ending 31 March 2019. Indicate which awards and sponsorships were managed by Regional Offices. What is anticipated for the 2019/20 financial year?
33. Please detail the amounts paid on grants to non-Government organisations for the period beginning 1 July 2018 and ending 31 December 2018 and for the period beginning 1 July 2018 and ending 31 March 2019, including to which organisation and the services to be provided?

## **MEDIA MONITORING SERVICES**

34. Provide expenditure details on media monitoring services for the period beginning 1 July 2018 and ending 31 March 2019 (including entities engaged and who utilises the service).

## **INFRASTRUCTURE PROJECTS**

35. What are the details, by project, of re-voted capital works in all Department and Government Authorities for the period beginning 1 July 2018 and ending 31 March 2019?
36. How many projects have been submitted or are in the process of being submitted to Infrastructure Australia to be considered for the Infrastructure Priority List?
37. Please provide details of newly committed projects for the period beginning 1 July 2018 and ending 31 March 2019.
38. Please provide details of contracts awarded to interstate firms, for what purpose, the cost and why a Territory firm was not chosen.

## **GOVERNMENT LEASED BUILDINGS**

39. What is the total annual power bill of each Government building owned/leased/used by each Department for the period beginning 1 July 2018 and ending 31 March 2019?

40. What is the total annual leased space of each Government building used by each Agency/authority and at what cost for the period beginning 1 July 2018 and ending 31 March 2019?

41. How much Government owned or leased premises or office space is currently under-utilised (at less than 100 per cent occupied) or vacant?

## **FEES AND CHARGES**

42. Please detail the statutory or legislative fees and charges levied by your Agency/authority, the revenue raised in the 2018/19 financial year and whether any of these fees and charges was increased following the passage of the 2018/19 financial year budget.

## **INTERNAL AUDITS**

43. How many internal audits and financial investigations were conducted in the period beginning 1 July 2018 and ending 31 March 2019?

44. What were the terms of reference or focus for each investigation?

45. Please provide detail of any fraud, anomalies, breaches of financial legislation or Northern Territory Government policy and procedures exposed by the audits and financial investigations.

## **BOARDS / ADVISORY BODIES**

46. Please detail all boards and advisory bodies in your Agency in 2018/19, also providing the following information:

- a) The Terms of Reference
- b) The current members and when they were appointed
- c) The total remuneration paid to each Board member during the 2018/19 financial year
- d) The itemised total cost incurred by the Board during the 2018/19 financial year
- e) The number of times the Board met during the period beginning 1 July 2018 and ending 31 March 2019

## **REVIEWS AND INQUIRIES**

47. Details of all reviews and inquiries completed or commenced during the 2018/19 financial year, also providing the following information:

- a) The Terms of Reference
- b) The criteria for selection of all panel members
- c) The composition, qualifications and state or territory of residence of the persons undertaking the review/inquiry
- d) The cost of the review/inquiry

- e) How the information was/is accumulated to contribute to the review/inquiry
- f) If completed, when, the outcome and whether the report has been tabled in the Legislative Assembly
- g) If not completed when this is expected

## **WORKPLACE HEALTH AND SAFETY**

48. Please provide the number, nature and cost of reportable safety issues for the period beginning 1 July 2018 and ending 31 March 2019.

49. Please detail the number of stress related matters and claims for the period beginning 1 July 2018 and ending 31 March 2019.

## **REGIONAL OFFICES**

50. Please detail expenditure on staff located in regional offices across the Territory. Include the number of staff, their functions and outcomes achieved in the 2018/19 financial year. What are the locations for which they are responsible?

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## ANSWERS

### BUDGET

1. Please refer to the Root and Branch Review of Government Programs:  
[https://treasury.nt.gov.au/\\_data/assets/pdf\\_file/0005/683834/Root-and-branch-review-for-web-new.pdf](https://treasury.nt.gov.au/_data/assets/pdf_file/0005/683834/Root-and-branch-review-for-web-new.pdf)

### STAFFING

2.
  - a) Staffing as at 30 June 2018 and as at 31 March 2019 is outlined below for the Department of Treasury and Finance and Northern Territory Treasury Corporation.

	as at Pay 26 (30 June 2018)	as at Pay 19 (31 March 2019)
Full-time equivalent	152.3	132.8
Permanent part-time*	20	11
Contract*	44	39

\* Head count

- b) A response will be provided by the Minister for Public Employment.
  - c) The Department of Treasury and Finance is a central agency and does not deliver frontline services, however provides advice to government and advice and services to other agencies and taxpayers.
3. A whole-of-government response will be provided by the Minister for Public Employment.
  4. A whole-of-government response to Questions 4 (a) and (c) will be provided by the Minister for Public Employment.
    - b) As at 30 June 2018 and 31 March 2019, the following number of staff were employed on executive or temporary employment contracts with the Department of Treasury and Finance and Northern Territory Treasury Corporation.

	as at Pay 26 (30 June 2018)	as at Pay 19 (31 March 2019)
ECO6	1	1
ECO4	2	2
ECO3	3	3
ECO2	4	3
ECO1	9	11
AO7	1	1
AO5	2	2
AO4	2	2
AO3	1	1
AO2	2	0
GRADT	9	7
WILS	8	6
<b>Total</b>	<b>44</b>	<b>39</b>

5. Employees moving from an SAO2 to ECO contract are not included in resignation numbers. Data for the Department of Treasury and Finance and the Northern Territory Treasury Corporation is as follows:

	<b>as at Pay 26 (30 June 2018)</b>	<b>as at Pay 19 (31 March 2019)</b>
Resigned	16	12
Were demoted as a result of job evaluation or re-evaluation	0	0
Were made redundant	0	0
Were terminated	0	0

6. For the Department of Treasury and Finance and the Northern Territory Treasury Corporation:

	<b>as at Pay 19 (30 March 2018)</b>	<b>as at Pay 19 (31 March 2019)</b>
Unattached	20	23
Redeployee	0	0

Note that second-year graduates (who have been permanently appointed) are held as unattached employees, as they are placed on a rotational basis in different business units throughout their second-year before being placed in a position. The unattached numbers also include staff on long-term leave without pay (e.g. maternity leave), staff returning from long-term maternity leave on a part-time basis, staff on long-term temporary transfer to other agencies, and a small number of staff on temporary projects who will later return to a permanent position.

7. For the Department of Treasury and Finance and the Northern Territory Treasury Corporation:

	<b>as at Pay 26 (30 June 2018)</b>	<b>as at Pay 19 (31 March 2019)</b>
Supernumerary	22.7	22.5

Note these figures include graduate trainees and Work Integrated Learning Scholarship (WILS) cadets, as well as second-year graduates on rotating work placements as part of the Finance Officer in Training program. They also include staff returning part time after maternity leave, as well as a small number of staff on temporary projects who will later return to a permanent position.

8. There were no Department of Treasury and Finance or Northern Territory Treasury Corporation staff engaged through employment agency arrangements, between 1 July 2018 and 31 March 2019.

9. Not applicable.

10. No positions in the Department of Treasury and Finance and the Northern Territory Treasury Corporation had special measures applied in 2017-18 or up to 31 March 2019.

11. Not applicable.

12. For the Department of Treasury and Finance and the Northern Territory Treasury Corporation:

	<b>as at Pay 26 (30 June 2018)</b>	<b>as at Pay 19 (31 March 2019)</b>
Aboriginal and Torres Strait Islander	3	2

13. A whole-of-government response will be provided by the Minister for Public Employment.

## OUTSOURCING

14. The Department of Treasury and Finance and Northern Territory Treasury Corporation did not outsource, contract out or privatise any functions that are traditionally carried out by the agencies for the periods in question.

Consideration is not being given to outsourcing, contracting out or privatising any functions in 2019-20.

## LEGAL EXPENSES

15. Total Department of Treasury and Finance and Northern Territory Treasury Corporation expenditure for legal expenses was \$624 832 for the period 1 July 2018 to 31 March 2019.

Details of each legal expense is as follows:

<b>15 (a)</b>	<b>15 (b)</b>	<b>15 (c)</b>
<b>Matter</b>	<b>Status</b>	<b>Amount \$</b>
		<b>Legal Firm</b>
Mineral Royalty Supreme Court Appeal, Newmont Tanami Pty Ltd v The Secretary, TRO	Ongoing	37 500 54 188 32 350 36 466
Ports Access and Pricing Review 2018	Finalised	131 831
GEMCO v The Secretary, Mineral Royalty Act	Finalised	87 457
Application of the National Electricity Rules	Ongoing	86 649
Wind up of NT Infrastructure Development Fund	Ongoing	47 547
NTG Closed Defined Benefit Superannuation Schemes reforms	Finalised	22 547
Review of Royalty Determination	Ongoing	20 000
Advice on Long-Term Gas Sale Agreement	Finalised	13 855
Review of Ports Negotiated Agreements for 2017-18	Finalised	12 324
Price Determination for Darwin Port 2019-2022	Finalised	11 187
Utilities Commission licensing advice	Finalised	8 311
Director appointments under the <i>Government Owned Corporations Act</i>	Finalised	7 851
Finalising the Contribution Agreement with the NTG Default Superannuation Fund	Finalised	7 588
Utilities Commission licensing advice	Finalised	7 181
<b>Total</b>		<b>624 832</b>

## **PROCUREMENT / CONSULTANCIES**

16. Total Department of Treasury and Finance and the Northern Territory Treasury Corporation expenditure for consultant fees was \$1 234 601 for the period 1 July 2018 to 31 March 2019.

Details of expenditure on each consultancy is attached.

16 (a)	16 (b)	16 (c)	16 (d)	16 (e)	16 (f)	16 (g)
Purpose	Cost \$	Entity/Person	Principal place of business	Report Tabled	Outcomes/KPIs	Tenders/EOIs
Implementation of the NT Electricity Market	328,926	Oakley Greenwood Pty Ltd	QLD	No	Delivery of expert policy advice and other deliverables in expected timeframes.	Panel Contract
NT Health Return to Budget strategy	301,781	KPMG Australia	NT	No	Advise DTF and the Department of Health on the development and delivery of the strategy to align NT Health's expenditure within the approved budget over the forward estimates period.	Select Quote
Fiscal Sustainability Panel support	90,093	Ernst & Young	NT	No	Research, analysis, advice and support to the Fiscal Strategy Panel.	Select Quote
Regular review of NTG Superannuation Schemes	88,623	Cumpston Sarjeant Consulting Actuaries PriceWaterhouseCoopers	VIC	Advice is included in the annual reports published for all NTG schemes	Ongoing consultancy for the provision of actuarial advice and reports by panel actuaries relating to the NT's defined benefit superannuation schemes and pensions.	Panel Contract
Actuarial Services to the Northern Territory Public Sector Workers Compensation Scheme	72,777	Cumpston Sarjeant Consulting Actuaries	VIC	No	Whole of government workers compensation liability valuation.	Panel Contract
Assist the NT to Adopt the National Electricity Rules	69,410	Jodi Smith	ACT	No	Delivery of expert policy advice and other deliverables in expected timeframes.	Panel Contract
System Control Charges Review	60,715	ACIL Tasman Pty Ltd	VIC	No	System control review	Panel Contract

17. The Department of Treasury and Finance and the Northern Territory Treasury Corporation have no and do not expect expenditure to be paid to Hawker Britton and/or associated entities for period 1 July 2018 and ending 31 March 2019.
18. A whole-of-government response will be provided by the Minister for Business and Innovation.
19. A whole-of-government response will be provided by the Minister for Business and Innovation.
20. From 1 July 2018 to 31 March 2019, **one** public quotation (for Tier 5 procurement) was undertaken for the Department of Treasury and Finance, and **no** public quotation was undertaken for the Northern Territory Treasury Corporation.
21. From 1 July 2018 to 31 March 2019, one contract was awarded by the Department of Treasury and Finance for Tier 4 procurement activities, without undertaking a public quotation process.

No contracts were awarded by the Northern Territory Treasury Corporation during this period.

22.

- a) Title: NT Health Return to Budget Strategy

Supplier: KPMG

Objective: To progress the Reform Program and support NT Health Executive to operate within the current approved Budget by 2020-21. Also ensuring NT Health's alignment with government priorities and strategic objectives.

- b) Estimated Value: \$1 000 000

- c) As a confidential and time sensitive engagement, sole sourcing was the preferred method.

KPMG had successfully conducted similar public healthcare reform engagements interstate, as well as a strategic governance review of the Northern Territory Department of Health, and was therefore already familiar with the confidentiality, structure and associated challenges of the project.

- d) Endorsed by: Director Budget Development

- e) Approved by: Under Treasurer

23. As at 31 March 2019, the Department of Treasury and Finance had three NTG corporate credit cards.

<b>Position Title</b>	<b>Level</b>
Executive Assistant	AO5
Finance Officer <i>(DCM Shared services – DTF card)</i>	AO4
Senior Business Services Officer <i>(DCM Shared services – DTF card)</i>	AO4

As at 31 March 2019, Northern Territory Treasury Corporation had one NTG corporate credit card.

<b>Position Title</b>	<b>Level</b>
Finance Officer	AO4

### **FOCUS GROUPS / POLLING / SURVEYS**

24. The Department of Treasury and Finance and the Northern Territory Treasury Corporation did not have any expenditure during the period 1 July 2018 to 31 March 2019 on opinion polls and focus groups.
25. Not applicable.

### **COMMUNICATIONS AND MARKETING**

26. Advertising and communications expenditure for the Department of Treasury and Finance and the Northern Territory Treasury Corporation from 1 July 2018 to 31 March 2019 totalled \$69 075. Details are provided in the attachment.

ATTACHMENT TO SUB-QUESTION NO. 26

26 (a)	26 (b)	26 (c)	26 (d)
Purpose	Type of Advertisement	Total Production Cost \$	Tenders/EOIs
Bereavement notices	NT News	721	Panel contract for media buying services
Budget 2018 campaign	Radio, newspapers, Google adwords	8 603	Panel contract for media buying services
End of year office closure notice	NT News	230	Co-ordinated via DCM Strategic Communications Unit for whole-of-government
Budget repair campaign	Territory Q magazine	7 213	Strategic Communications for whole-of-government – single quote
Payroll tax – local employment package	NT News newspaper and digital, Centralian Advocate, Katherine Times and Tennant and District Times, Facebook, LinkedIn	14 913	Panel contract for media buying services
Superannuation reforms – seeking fund proposals	NT News, Australian Financial Review, LinkedIn	18 073	Panel contract for media buying services
Notice of the Port of Darwin Final Price Determination	NT News	723	Panel contract for media buying services
Recruitment for various positions	Facebook, LinkedIn, Economic Society Australia, Weekend Australian, NT News	9 599	Panel contract for media buying services
Notice of the Issue of Pricing Order ( <i>Water Supply and Sewerage Service Act</i> )	NT News and Centralian Advocate	2 561	Panel contract for media buying services
Property Activation Levy	NT News, Facebook, LinkedIn	930	Panel contract for media buying services
Agency white pages listing	Telstra	2 165	contribution to whole-of-government listings, coordinated by DCM
Promotion of NTTC/NTG in Feb-Mar 2019 High Grade Issuer Yearbook	Kanga News	3 344	Select marketing high-grade issuers (such as NTTC) to investors and subscription holders in Australian financial markets – single quote
<b>Total</b>		<b>69 075</b>	

## TRAVEL

27. Official travel expenditure for the Department of Treasury and Finance and Northern Territory Treasury Corporation from 1 July 2018 to 31 March 2019 was \$192 804 as shown below.

Type of travel	Amount \$
a) International	Nil
b) Interstate	Accommodation - 13 549 Fares - 108 697 Travel Allowance – 5 904 Cab charge - 3 645 Incidentals - 23 152
<b>Interstate Total</b>	<b>154 948</b>
c) Intrastate	Accommodation - 26 669 Fares - 8 288 Travel Allowance - 1 417 Cab charge - 793 Incidentals – 689
<b>Intrastate Total</b>	<b>37 856</b>
<b>Total</b>	<b>192 804</b>

28. Not applicable.

29. A whole-of-government response will be provided by the Chief Minister.

30. The Department of Treasury and Finance and the Northern Territory Treasury Corporation provided public service hospitality for the period 1 July 2018 to 31 March 2019 totalling \$5577.

Official hospitality expenditure relates to staff attendance at the 2018 Chief Minister's Awards for Excellence in the Public Sector, forums and professional body dinner events.

## GRANTS AND DONATIONS

31. The following grants were paid by Department of Treasury and Finance for the period 1 July 2018 to 31 March 2019:

- First Home Owners Grant Scheme: \$4 420 000
- Household Goods Grant Scheme: \$330 000
- BuildBonus: \$40 000

The Northern Territory Treasury Corporation does not administer any grants.

No donations were made in this period.

32. The Department of Treasury and Finance and Northern Territory Treasury Corporation do not have regional offices. Awards and sponsorship expenditure from 1 July 2018 to 31 March 2019 is attached.

<b>School</b>	<b>Award</b>	<b>Cost \$</b>
APA Conference	Sponsorship of conference	75 000
CPA Australia	State Sponsorship of CPA Congress 2018	5 000
NT Board of Studies	1 x Department of Treasury and Finance Mathematics Award	500
Palmerston College	2 x Department of Treasury and Finance Business Achievement Awards in Year 11 and Year 12	370
Tennant Creek High School	14 x Department of Treasury and Finance Excellence in Mathematics and Business Award in Years 7-11	280
Mackillop Catholic College	1 x Middle School Top Achiever (Mathematics) 1 x Senior School Top Achiever (Mathematics) 1 x Senior School Top Achiever (Business)	250
Centralian Senior College	1 x Department of Treasury and Finance Award for Academic Excellence in Years 10, 11, 12	200
Taminmin High School	1 x Department of Treasury and Finance Academic Award (Maths, Economics, Finance or Business) in Year 12	200
Dripstone Middle School	4 x Department of Treasury and Finance Business and Economics Achievement Award in Year 9	200
Katherine High School	2 x Department of Treasury and Finance Top Performing Student in Stage 2 Business and Enterprise in Year 12 1 x Department of Treasury and Finance Top Performing Student Stage 2 Mathematical Methods Award in Year 12	200
Darwin Middle School	1 x Economics Award for Outstanding Achievement in Year 11 1 x Mathematics Award for Outstanding Achievement in Year 11 1 x Business Award for Outstanding Achievement in Year 12 1 x Mathematics Award for Outstanding Achievement in Year 12	150
St John's College	1 x Department of Treasury and Finance Excellence in Mathematics Award in Year 8 1 x Department of Treasury and Finance Excellence in Stage 2 Mathematics Award	150
<b>Total Awards and Sponsorships</b>		<b>82 500</b>

It is anticipated that similar awards and sponsorships for Northern Territory learning institutions will be made in 2019-20

33. No grants were made to non-government organisations by the Department of Treasury and Finance or the Northern Territory Treasury Corporation.

#### **MEDIA MONITORING SERVICES**

34. The Department of Treasury and Finance and the Northern Territory Treasury Corporation contributed \$3000 in 2018-19 for whole-of-government media monitoring services.

#### **INFRASTRUCTURE PROJECTS**

35. A whole-of-government response will be provided by the Minister for Infrastructure, Planning and Logistics.

36. A whole-of-government response will be provided by the Minister for Trade and Major Projects.
37. A whole-of-government response will be provided by the Minister for Infrastructure, Planning and Logistics.
38. A whole-of-government response will be provided by the Minister for Infrastructure, Planning and Logistics.

## **GOVERNMENT LEASED BUILDINGS**

39. The Department of Treasury and Finance and the Northern Territory Treasury Corporation are located on three floors in the Charles Darwin Centre.

The total power bill for the period 1 July 2018 to 31 March 2019 for the three floors was \$31 924.

40. A whole-of-government response will be provided by the Minister for Corporate and Information Services.
41. A whole-of-government response will be provided by the Minister for Corporate and Information Services.

## **FEES AND CHARGES**

42. The only statutory or legislative fees and charges administered in the Department of the Treasury and Finance (and the Northern Territory Treasury Corporation) relate to the Utilities Commission (UC).

The total revenue received for the UC's licence fees and charges as at March 2019 is \$506 551, which goes to the Territory (consolidated revenue).

There was no increase to the UC's fees and charges following the passage of the 2018-19 financial year budget, noting there has been no increase since 1 July 2013.

Below provides detail on the specific UC fees and charges.

### **Licence application fee**

Section 15(2) of the *Electricity Reform Act* provides that the applicant must pay to the UC an application fee fixed by the minister of an amount that the minister considers appropriate to meet the reasonable costs of determining the application.

The following application fees were approved by the (then) Treasurer with effect from 1 July 2013.

**Standard Licences:***(Retail, Network, Generation, System Control)*

For application for issue of licence and application to transfer licence	\$1500
For renewal of licence at expiry	\$1500

**Special Licences:***(Independent power producers, Isolated system operations)*

For application for issue of licence and application to transfer licence	\$1000
For renewal of licence at expiry	\$1000

**Annual Licence Fees**

Section 19(3) of the *Electricity Reform Act* provides the annual licence fee for a licence is the fee fixed from time to time by the minister in respect of the licence as an amount that the minister considers to be a reasonable contribution towards administrative costs.

The following application fees were approved by the (then) Treasurer with effect from 1 July 2013.

**Retail:**

Contestable component	\$8000 plus \$375 per % share of NT's contestable market
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**Generation:**

User of network	\$8000 plus \$125 per MW of installed capacity
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**Network:**

Access regulated networks	\$10,000 plus \$24 per total circuit kilometre
Non regulated networks	\$2000

**System Control:**

\$3000

**Special Licences:**

Independent power producers	\$500
Isolated system operations	\$500

**Notes:**

(1) The annual fee on all licences granted after commencement of a licence year will be apportioned on the basis of the formula  $X/Y$  where:

X = the number of days for which the licence fee is payable; and

Y = the number of days in the licence year.

(2) Where a licence commences within 90 days before the commencement of a licence year, the Utilities Commission may choose to calculate a single licence fee for the period until the end of the first full licence year. Any fee payable for a part of a licence year will be calculated in accordance with (1) above.

(3) No refund of fees, whether in whole or in part, is available on cancellation of a licence or withdrawal of a licence application.

(4) Market share will be calculated by the Utilities Commission on the basis of energy sales data provided by licensees.

(5) All energy sales, installed capacity and circuit kilometre data used to calculate an annual fee payable will be based on the information provided by licensees in the latest annual licence return.

## INTERNAL AUDITS

43. and 44.

From 1 July 2018 to 31 March 2019, the Department of Treasury and Finance and the Northern Territory Treasury Corporation conducted six internal audits. No financial investigations were undertaken.

The Department of Treasury and Finance and the Northern Territory Treasury Corporation internal audits are outlined in the below table.

<b>Internal Audit</b>	<b>Agency</b>	<b>Terms of Reference or Focus</b>
Cabinet Information Security	DTF	Conduct a compliance check to ensure Cabinet security measures are in place and operating effectively.
Control Self-Assessment Process	NTTC	Ensure key areas of compliance are met; best practice frameworks are being applied and provide recommendations for areas of improvement where applicable.
Corporate Credit Cards	DTF	Review a sample of credit card transactions to assess compliance with relevant legislation, policy and procedures.
Hospitality and Entertainment	DTF	Conduct a review on hospitality and entertainment transactions to ensure compliance with relevant legislation, policy and procedures.
Review of the Northern Territory Public Sector Superannuation Scheme	DTF	Conduct a review of the seven the Northern Territory Public Sector exempt public sector superannuation schemes and assess compliance with the Commonwealth's retirement income policy and recommend constructive ways to improve existing approaches.
Review of the Control Self-Assessment Questionnaire	NTTC	Conduct a review of current Control Self-Assessment questionnaire with the purpose of reducing its scope.

45. No frauds, anomalies or breaches of financial legislation or Northern Territory Government policy or procedures were identified.

## BOARDS / ADVISORY BODIES

46. The following boards and advisory bodies are in the Treasurer's Portfolio:

Board/Advisory Bodies	Terms of Reference	Members	Date Appointed	Expenses	No. of meetings
Superannuation Trustee Board	The Board operates under part 2 of the <i>Superannuation Act 1986</i>	Kathleen Robinson Marianne McAdie Alex Pollon Mark McAdie Michael Martin Craig Graham Daniel Bacon Sarah Burchett Tiziana Hucent	13/03/2017 13/03/2017 13/03/2019 22/04/2017 10/05/2014 24/04/2017 13/03/2019 18/12/2015 29/03/2018	\$3800.00	Four
Northern Territory Treasury Corporation Board	The Board operates under Section 8 of the <i>NT Treasury Corporation Act 1994</i>	Mr Craig Graham Mr David Braines-Mead Mr John Montague Mr Richard Ryan	24/14/2017 28/06/2014 27/10/2014 28/10/1994	\$41 890.41	Three
<b>Fall within Treasurer Portfolio, not part of DTF</b>					
Motor Accidents (Compensation) Commission	The Commission operates under the <i>Motor Accidents (Compensation) Act 1996</i> .	Mr Jim Colvin Mr William Oliver	30/06/2018 17/04/2019	\$259 666.95	Eight
Utilities Commission of the Northern Territory	The Commission operates under the <i>Utilities Commission Act 2000</i> .	Mr Lyndon Rowe Mr Richard Owens	6/04/2017 6/04/2017	\$151 848.00	Nine

## REVIEWS AND INQUIRIES

47. Nine reviews were commissioned in the Treasurer's portfolio during the 2018-19 financial year. No inquiries were undertaken. The Northern Territory Treasury Corporation did not commission any reviews or inquiries.

Fiscal Strategy Panel interim report and final report – *A Plan for Budget Repair*

- a) Terms of Reference at Attachment A, as published in the final report (pg. 169-170)
- b) Fiscal Strategy Panel – Mr John Langoulant, Ms Helen Silva, Ms Jodie Ryan and Mr Craig Graham
- c) John Langoulant – former Under Treasurer (WA), Helen Silva – former Chief Executive. Department of Premier and Cabinet (VIC), Jodie Ryan – Chief Executive, Department of the Chief Minister (NT) and Craig Graham – Under Treasurer (NT)
- d) Panel expenses to 31 March 2019 = \$69 566.21. The panel was supported by the Department of Treasury and Finance, and Ernst and Young at a cost of \$130 000.

- e) Input was sought from Territory Government chief executives and officials and other parties where relevant, research by the Department of Treasury and Finance and Ernst and Young, feedback and information through stakeholder engagement, analysis of financial and economic data etc.
- f) Fiscal Strategy Panel – *A Plan for Budget Repair* – Interim report was released publicly on 8 December 2018. The final report was completed in March 2019. Government’s response and implementation approach on each of the final report’s 76 recommendations was released publicly with the report on 16 April 2019.
- g) N/A

***The Motor Accidents (Compensation) Commission, functioning as an independent authority in the Treasurer’s Portfolio.***

The Motor Accidents (Compensation) Commission conducted one review during 2018-19 to 31 March 2019 – The Motor Accidents (Compensation) Commission (MACC) Review of the Internal Capital Adequacy Assessment process (ICAAP)

- a) Terms of Reference were not required; the review was conducted via Independent Consultancy.
- b) & c) PriceWaterhouseCoopers (PwC) Consulting were engaged to conduct the ICAAP review. PwC Consulting is located in Victoria.
- d) The MACC ICAAP Review cost \$36 268.
- e) The MACC ICAAP Review information was accumulated by PwC Consulting independently reviewing the prudential framework applying to the MAC Fund.
- f) The MACC ICAAP Review was completed in April 2019. The review was not tabled in the Legislative Assembly as it is intended solely for the use of the Commissioner of MACC.
- g) N/A

***Utilities Commission of the Northern Territory, functioning as an independent authority in the Treasurer’s Portfolio.***

The Utilities Commission conducted seven reviews during 2018-19 to 31 March 2019.

*The 2018 Ports Access and Pricing Review:*

- a) Section 123 of the *Ports Management Act* requires the Commission to review the ports access and pricing regime (Part 11 of the *Ports Management Act* and Part 3 of the *Ports Management Regulations*) and deliver a report to the responsible Minister. Section 123(2) sets out the terms of reference for the review, which was to determine whether: (a) there is an ongoing need for regulatory oversight of access to, and pricing of, prescribed services provided by private port operators, (b) there is a need to change the form of regulatory oversight of access and, if so, how (c) there is a need to change the form of regulatory oversight of prices and, if so, how, (c) amendments should be made to Part 11 of the *Ports Management Act* or regulations and, if so, the nature of those amendments..
- b) The review was conducted by the Commission. Section 10(1) and 12(1) of the *Utilities Commission Act* set out the required qualifications for Commissioners.
- c) During 2018-19 and up until December 2018, the Commission was composed of the Commissioner Dr Patrick Walsh (SA) and Associate Commissioners Mr Lyndon Rowe (WA) and Mr Richard Owens (NSW). The Commissioners are appointed under the *Utilities Commission Act*, on a part-time basis (approximately 1 day per week). From 1 January 2019, following the retirement of Dr Walsh, Mr Rowe became the Commissioner with Mr Owens continuing as Associate Commissioner.

Section 10(1) and 12(1) of the *Utilities Commission Act* sets out the required qualifications for Commissioners.

- d) The review cost \$267 262 over 2017-18 and 2018-19.
- e) The review information was accumulated by maritime economist (GHD) which provided the Commission with a Ports Price Benchmarking Report, which is an appendix to the Issues Paper. The information from GHD and Johnson Winter and Slattery Lawyers informed the Issues Paper (approved February 2018) and Draft Report (approved in July 2018) and Final Report (approved in November 2018) for the 2018 Ports Access and Pricing Review.

Further, the Commission invited submissions from stakeholders and considered these as part of making its draft and final reports. All these reports have been published on the Commission's website.

- f) The review was completed in November 2018. The review was delivered to the responsible Minister (the Minister for Infrastructure, Planning and Logistics) in November 2018 and was deemed tabled in the Legislative Assembly on 12 March 2019.
- g) N/A

#### *2019-2022 Prescribed Ports Services Price Determination for the Port of Darwin:*

- a) Regulation 17(3) of the Ports Management Regulations requires the Commission to make a price determination within 3 months of the port becoming privately operated. The Commission approved the initial price determination in February 2016, however a price determination cannot be in place for longer than three years. Therefore, the Commission was required to review the original price determination and implement a new one. The new price determination was made in accordance with section 132 of the *Ports Management Act* and section 20(1)(a) of the *Utilities Commission Act*.
- b) The review was conducted by the Commission. Section 10(1) and 12(1) of the *Utilities Commission Act* set out the required qualifications for Commissioners.
- c) During 2018-19 and up until December 2018, the Commission was composed of the Commissioner Dr Patrick Walsh (SA) and Associate Commissioners Mr Lyndon Rowe (WA) and Mr Richard Owens (NSW). The Commissioners are appointed under the *Utilities Commission Act*, on a part-time basis (approximately 1 day per week). From 1 January 2019, following the retirement of Dr Patrick Walsh, Mr Lyndon Rowe became the Commissioner with Mr Richard Owens as the Associate Commissioner.  
  
Section 10(1) and 12(1) of the *Utilities Commission Act* sets out the required qualifications for Commissioners.
- d) The review cost \$12 305 over 2017-18 and 2018-19.
- e) The legal advice informed the draft and final versions of the 2019-2022 Price Determination and Statement of Reasons. The Commission's draft determination invited submissions and the Commission considered these in making its final determination. All documents are available on the Commission's website.
- f) The 2019-2022 Price Determination was completed in February 2019. The Commission approved the Final Determination on 13 February 2019. The price determination commenced on 16 February 2019 and is in force for three years. The main changes between the initial and new price determination following the review include: (a) amendments to express the Commission's expectation that the new determination applies to the prices charged by the pilotage service provider for pilotage services (clause 4), (b) specifying that the Commission intends to monitor price levels using benchmarking against changes in the National CPI (clause 6b), (c) mentioning that the Commission may publish price monitoring reports (clause 6c),

(d) removing the requirement for the private port operator to publish a statement about its general pricing policies for prescribed services as this is already covered by the Access Policy and the pricing principles (clause 7(iii) in the initial determination).

A notice appeared in the Northern Territory Government Gazette on 13 February 2019. There is no requirement for the price determination to be tabled in the Legislative Assembly.

g) N/A

*System Control Charges Review:*

- a) Section 39(2) of the *Electricity Reform Act* requires that the Commission approve the system control charge. Section 39 of the *Electricity Reform Act* provides the Commission with broad discretion on the approval process for system control charges. Section 6(2) of the *Utilities Commission Act* sets out what the Commission must have regard to in performing its functions.
- b) The Commission conducted the review. Section 10(1) and 12(1) of the *Utilities Commission Act* sets out the required qualifications required to be appointed Commissioner or Associate Commissioner.
- c) The Commissioners (Mr Lyndon Rowe (WA) and Mr Richard Owens (NSW)) are appointed under the *Utilities Commission Act*, currently on a part-time basis (approximately one day per week); section 10(1) and 12(1) of the *Utilities Commission Act* sets out the required qualifications for Commissioners and Associate Commissioners.
- d) The review cost \$66 786.72 (including GST) for 2018-19 up to 31 March 2019.
- e) The System Control Charges Review Issues Paper (published on 21 November 2018) and Draft Decision (published on 19 March 2019) were based on PWC's submission to the Commission (including supporting information), and sought feedback from stakeholders. Stakeholder submissions were received, considered and published. Commission staff met with stakeholders to discuss feedback in submissions, worked with, received additional information from PWC, and met with the Treasurer to discuss the Review and the Commission's Draft Decision.
- f) PWC's proposed revised system control charge to be applied by the power system controller from 1 July 2019 was approved, including a revenue cap formulae with a 5 per cent materiality threshold for an unders and overs account as set out in the associated instrument, which is published on the Commission's website.

The System Control Charges Review Final Decision and associated revised charges were approved on 27 April 2019, published on the Commission's website, and emailed to stakeholders on 30 April 2019.

The *Electricity Reform Act* does not require the review to be tabled in the Legislative Assembly.

g) N/A

*2016-17 Power System Review*

- a) Section 45 of the *Electricity Reform Act* states that the Utilities Commission must:
  - 1. Develop forecasts of overall electricity load and generating capacity in consultation with participants in the electricity supply industry and report the forecasts to the Minister and electricity entities
  - 2. Review and report to the Minister on the performance of the Territory's power system

3. Advise the Minister on matters relating to the future capacity and reliability of the Territory's power system relative to forecast load
  4. Advise the Minister, either on its own initiative or at the request of the Minister, on other electricity supply and market policy matters
  5. Submit to the Minister, and publish, an annual review of the prospective trends in the capacity and reliability of the Territory's power system relative to projected load growth.
- b) The Commission conducted the review. Section 10(1) and 12(1) of the *Utilities Commission Act* sets out the required qualifications required to be appointed Commissioner or Associate Commissioner.
  - c) The Utilities Commission (Former Commissioner Dr Patrick Walsh (SA), current Commissioner Mr Lyndon Rowe (WA) and Associate Commissioner Mr Richard Owens (NSW)). The Commissioners are appointed under the *Utilities Commission Act*, currently on a part-time basis (approximately one day per week); section 10(1) and 12(1) of the *Utilities Commission Act* sets out the required qualifications for Commissioners and Associate Commissioners.
  - d) The review cost \$57 000.00 for 2018-19 up to 31 March 2019.
  - e) Information was requested from the licensed electricity entities (generators, retailers, network provider, system control) in accordance with section 45(2) of the *Electricity Reform Act* and section 25 of the *Utilities Commission Act*. Licensees were advised that any confidential or commercially sensitive information should be clearly indicated and the Commission treats this information as appropriate.
  - f) The review is complete and was delivered to the Treasurer on 12 July 2018 in accordance with section 45 of the *Electricity Reform Act*. The *Electricity Reform Act* does not require the review to be tabled in the Legislative Assembly. The review was published on the Commission's website on 13 July 2018.
  - g) N/A

*2017-18 Northern Territory Electricity Retail Review:*

- a) Section 45 of the *Electricity Reform Act* states that the Utilities Commission must, among other things: review and report to the Minister on the performance of the Territory's power system; advise the Minister, either on its own initiative or at the request of the Minister, on other electricity supply and market policy matters. This review focuses on Northern Territory retail electricity performance.
- b) The Commission conducted the review. Section 10(1) and 12(1) of the *Utilities Commission Act* sets out the required qualifications required to be appointed Commissioner or Associate Commissioner.
- c) The Commissioners (Mr Lyndon Rowe (WA) and Mr Richard Owens (NSW)) are appointed under the *Utilities Commission Act*, currently on a part-time basis (approximately one day per week); section 10(1) and 12(1) of the *Utilities Commission Act* sets out the required qualifications for Commissioners and Associate Commissioners.
- d) Nil cost, review conducted by internal resources.
- e) Information requested from the licensed electricity retailers in accordance with section 45(2) of the *Electricity Reform Act* and section 25 of the *Utilities Commission Act*. The NT Ombudsman reviewed and provided feedback on relevant information received from retailers.
- f) The review is complete and was delivered to the Treasurer on 20 March 2019 in accordance with section 45 of the *Electricity Reform Act*. The *Electricity Reform Act*

does not require the review to be tabled in the Legislative Assembly. The review was published on the Commission's website on 22 March 2019.

g) N/A

*2017-18 Northern Territory Electricity Outlook Report:*

- a) Section 45 of the *Electricity Reform Act* states that the Utilities Commission must: develop forecasts of overall electricity load and generating capacity in consultation with participants in the electricity supply industry and report the forecasts to the minister and electricity entities; advise the minister on matters relating to the future capacity and reliability of the Territory's power system relative to forecast load; advise the minister, either on its own initiative or at the request of the minister, on other electricity supply and market policy matters; and submit to the minister, and publish, an annual review of the prospective trends in the capacity and reliability of the Territory's power system relative to projected load growth.
- b) The Commission conducted the report. Section 10(1) and 12(1) of the *Utilities Commission Act* sets out the required qualifications required to be appointed Commissioner or Associate Commissioner.
- c) The Commissioners (Mr Lyndon Rowe (WA) and Mr Richard Owens (NSW)) are appointed under the *Utilities Commission Act*, currently on a part-time basis (approximately one day per week); section 10(1) and 12(1) of the *Utilities Commission Act* sets out the required qualifications for Commissioners and Associate Commissioners.
- d) Nil cost in 2018-19 to 31 March 2019.
- e) Information requested from the licensed electricity entities (generators, network provider, system control) in accordance with section 45(2) of the *Electricity Reform Act* and section 25 of the *Utilities Commission Act*. Licensees were advised that any confidential or commercially sensitive information should be clearly indicated and the Commission would treat this information as appropriate.
- f) Report not complete. The *Electricity Reform Act* does not require the report to be tabled in the Legislative Assembly. However, it will be delivered to the Treasurer and published on the Commission's website.
- g) Completion expected in June 2019.

*2017-18 Northern Territory Power System Performance Review:*

- a) Section 45 of the *Electricity Reform Act* states that the Utilities Commission must: review and report to the minister on the performance of the Territory's power system; and advise the minister, either on its own initiative or at the request of the minister, on other electricity supply and market policy matters
- b) The Commission conducted the report. Section 10(1) and 12(1) of the *Utilities Commission Act* sets out the required qualifications required to be appointed Commissioner or Associate Commissioner.
- c) The Commissioners (Mr Lyndon Rowe (WA) and Mr Richard Owens (NSW)) are appointed under the *Utilities Commission Act*, currently on a part-time basis (approximately one day per week); section 10(1) and 12(1) of the *Utilities Commission Act* sets out the required qualifications for Commissioners and Associate Commissioners.
- d) Nil cost in 2018-19 to 31 March 2019.
- e) Information requested from the licensed electricity entities (generators, network provider, system control) in accordance with section 45(2) of the *Electricity Reform*

*Act* and section 25 of the *Utilities Commission Act*. Licensees were advised that any confidential or commercially sensitive information should be clearly indicated and the Commission would treat this information as appropriate.

- f) Report not complete. The *Electricity Reform Act* does not require the report to be tabled in the Legislative Assembly. However, it will be delivered to the Treasurer and published on the Commission's website.
- g) Completion expected in June 2019.

# Fiscal Strategy Panel

## Terms of reference

### Objective

The Fiscal Strategy Panel was established to assist the delivery of the Territory Government's election commitment to return the budget to surplus. This task has been exacerbated by the unexpected and unprecedented reductions in the Territory's GST revenue over the past two years.

In broad terms, the Panel is tasked with delivering:

1. an assessment of the Territory Government's fiscal strategy, medium-term fiscal modelling and proposed overarching reform framework
2. a prioritised action plan to return the Territory budget to a sustainable position over the medium term, including innovative reform opportunities.

The panel reports to Government.

### Governance arrangements

Panel members were selected on the basis of their skills and experience in the areas of public and private sector administration and business acumen (particularly in territory context), and financial and change management.

The panel comprises:

- John Langoulant (Chairperson) - independent reviewer
- Helen Silver - independent reviewer
- Craig Graham - Under Treasurer
- Jodie Ryan - Chief Executive of the Department of the Chief Minister

The panel has scope to draw on the knowledge of other relevant persons as necessary and is also supported by the Department of Treasury and Finance.

### Project scope

#### **Part 1: Provide an assessment of the Territory Government's fiscal strategy and proposed overarching reform framework, and identify reform opportunities**

- verify the nature and scale of reform necessary to return the Territory Government's budget to balance over the medium term, including identifying key risks, enablers, barriers and timeframes, and reviewing the Territory's medium-term fiscal modelling
- assess the Territory Government's fiscal strategy and proposed overarching reform framework
- develop an interim report for Government outlining a high level whole of government fiscal reform framework and action plan, and identify specific areas for more detailed consideration.

## Part 2: Deliver a prioritised action plan to return the Territory budget to balance over the medium term

- engage broader expertise, where necessary, to identify new ideas and innovative reform opportunities that could be adopted to help achieve the Territory Government's fiscal strategy
- deliver a high level roadmap of whole of government reforms to deliver expenditure restraint and improve productivity across the Territory Public Sector through fundamental structural change, including but not limited to, consideration of the following:
  - options for more efficient service delivery, including through automation and digitisation
  - improving productivity, service quality, and value for money through:
    - embedding program evaluation mechanisms in everyday business
    - organisational reviews
    - increasing financial responsibility and accountability across the public service
    - public sector employment reform
      - options to constrain expenditure growth more generally, including reviewing existing policy settings, programs; and discretionary spending;
      - assessing the adequacy of current budgetary processes and rules in promoting efficient and effective government, disciplined expenditure, medium-term fiscal sustainability and budget accountability and transparency
- develop a final report for Government that provides prioritised action plans, including timeframes, to implement the whole of government reform framework, and an appropriate performance management framework to measure success.

### Establishment and duration

The panel is established by Government. The panel's Final Report is due in February 2019.

The panel may be retained beyond February 2019 at the discretion of Government.

### Reporting

The panel will report to Government as follows:

- Part 1 - the Interim Report by the end of November 2018
- Part 2 - the Final Report by the end of February 2019.

## **WORKPLACE HEALTH AND SAFETY**

48. The Department of Treasury and Finance and Northern Territory Treasury Corporation did not have any notifiable safety issues between 1 July 2018 and 31 March 2019.
49. The Department of Treasury and Finance and Northern Territory Treasury Corporation did not have any stress related matters or claims between 1 July 2018 and ending 31 March 2019.

## **REGIONAL OFFICES**

50. The Department of Treasury and Finance or the Northern Territory Treasury Corporation do not have any regional offices.