

# ANNUAL REPORT



2016-17



ARTS AND MUSEUMS / HERITAGE / PARKS AND WILDLIFE COMMISSION / SPORT AND RECREATION / TOURISM NT



## Purpose

The annual report of the Department of Tourism and Culture provides a record of the department's achievements for the 2016-17 financial year.

In order to comply with annual reporting requirements under section 28 of the *Public Sector Employment and Management Act*, the *Financial Management Act* and the *Information Act*, the report aims to inform Parliament, Territorians, and other stakeholders of:

- the department's primary functions and responsibilities
- significant activities undertaken during the year highlighting specific achievements against budget outputs
- the department's fiscal management and performance.

## Target Audience

This annual report provides information to many target audiences about the department's activities and achievements for the 2016-17 financial year. It is tabled by the Minister in Parliament, primarily as an accounting and reporting mechanism for the department's income and financial expenditure for the year to 30 June 2017.

The report provides information for other government agencies and the wider public about the range, purpose and success of activities undertaken by the department and also formally acknowledges the achievements of its employees.

Published by the Department of Tourism and Culture

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# Letter to the Minister

Dear Minister

I am delighted to present you with the 2016-17 Annual Report of the Department of Tourism and Culture, which has been prepared in accordance with the provisions of Section 28 of the *Public Sector Employment and Management Act* and Section 12 of the *Financial Management Act*.

Pursuant to my responsibilities as the Accountable Officer under the *Public Sector Employment and Management Act*, the *Financial Management Act* and the *Information Act*, I advise that to the best of my knowledge and belief:

- (a) proper records of all transactions affecting the Department of Tourism and Culture are kept and all employees under my control observe the provisions of the *Financial Management Act*, its regulations and applicable Treasurer's Directions
- (b) procedures within the department afford proper internal control and these procedures are recorded in the Accounting and Property Manual which has been prepared in accordance with the requirements of the *Financial Management Act*
- (c) there is no indication of fraud, malpractice, major breach of legislation or delegation, or major error in, or omission from, the accounts and records
- (d) in accordance with Section 15 of the *Financial Management Act*, the internal audit capacity was adequate and the results of all internal audit matters were reported to me
- (e) the financial statements included in this annual report have been prepared from proper accounts and records and are in accordance with the Treasurer's Directions
- (f) all Employment Instructions issued by the Commissioner for Public Employment have been satisfied
- (g) in respect to my responsibilities pursuant to Section 131 of the *Information Act*, I advise that to the best of my knowledge and belief, processes have been implemented to achieve compliance with the archives and records management provisions prescribed in Part 9 of the *Information Act*.

# Chief Executive Officer's Overview



The Department of Tourism and Culture was formed in 2016-17, by amalgamating agencies including Tourism NT, the former Departments of Sport and Recreation, Arts and Museums, and the Parks and Wildlife Commission, the Heritage Division of the former Department of Lands, Planning and Environment, and the Darwin Waterfront Corporation and Northern Territory Major Events Company.

The common thread binding this new agency together is not the diverse activities that these functional areas undertake and support, but rather a shared and united purpose in:

- > providing industry and sector support to assist with development, governance and viability
- > providing grant funding to support a variety of activities and events
- > conserving and protecting places, objects, events, natural and other elements which make up the physical and cultural identity of the Northern Territory
- > promoting our physical and cultural identity, together with the Northern Territory more broadly, to inspire people from outside of the region to visit, and also encourage participation by Territorians.

The creation of the new department has presented a significant opportunity to strengthen the way we carry out these functions, and to achieve efficiencies through economies of scale.

One small example of how we have strengthened existing activities is the recent iNstagrammers exhibition at the Northern Territory Library. The exhibition received international and national media attention because the department leveraged Tourism NT's existing media and marketing expertise to increase its exposure and reach, which was a great outcome for the project.

Significant achievements realised during the year included the commemoration of the 75th anniversary of the Bombing of Darwin in February 2017 as part of The Territory Remembers program, and the successful expedition to the Sanyo Maru to recover a number of archaeological relics which

will ultimately be displayed in the Territory in the near future for all to enjoy. A cross jurisdictional taskforce involving the South Australian and Northern Territory Governments was established to focus on tourism, arts and cultural events. A steering committee was established to identify and provide options and recommendations on the development, construction, establishment and operations of the new Iconic National Indigenous Art Gallery. Construction also commenced on a \$16 million tennis centre and planning for a \$18 million netball centre at Marrara and 3827 athletes participated in the 2016 Alice Springs Masters Games. During 2016-17, the department and the Jawoyn Association Aboriginal Corporation jointly developed and implemented the Nitmiluk National Park Carbon Farming project and an Aboriginal rock-art and cultural site project in Limmen National Park was completed.

I would also like to acknowledge the enormous effort of our corporate staff in managing the machinery of government changes needed to establish the Department of Tourism and Culture, which included implementing a new corporate services division to effectively support our ongoing operation as a Northern Territory Government agency.

In order to realise the contemporary vision of the Department of Tourism and Culture, it will be necessary to make some significant changes to the way we carry out our business. I have been pleased to see universal support and enthusiasm from staff at all levels to explore new ways of working to realise the benefits of amalgamating the functions covered by the department.



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This has been clearly evident during my visits to divisions and regional locations, and throughout our recent strategic planning exercise.

I particularly thank staff for enthusiastically embracing this new opportunity, and for the incredible way you have welcomed me and demonstrated your unflinching support for the work of the department. Your dedication and enthusiasm will drive our department to achieve exciting outcomes for the Northern Territory.

There is much to look forward to in the upcoming year, including the outcomes of the Live Darwin and Live Alice Mparntwe grants programs, the next phase of the Northern Territory / South Australian partnership, community consultation to inform future Territory Wildlife Park planning, outcomes of our marketing efforts in China and India, and progress in significant infrastructure projects including the Iconic National Indigenous Art Gallery, Warren Park redevelopment, Marrara netball stadium, Indigenous art trail, and new Museum of the Northern Territory.

*Alastair Shields*

**Alastair Shields**  
**Chief Executive Officer**  
Department of Tourism and Culture  
30 September 2017









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# 01 Our Department



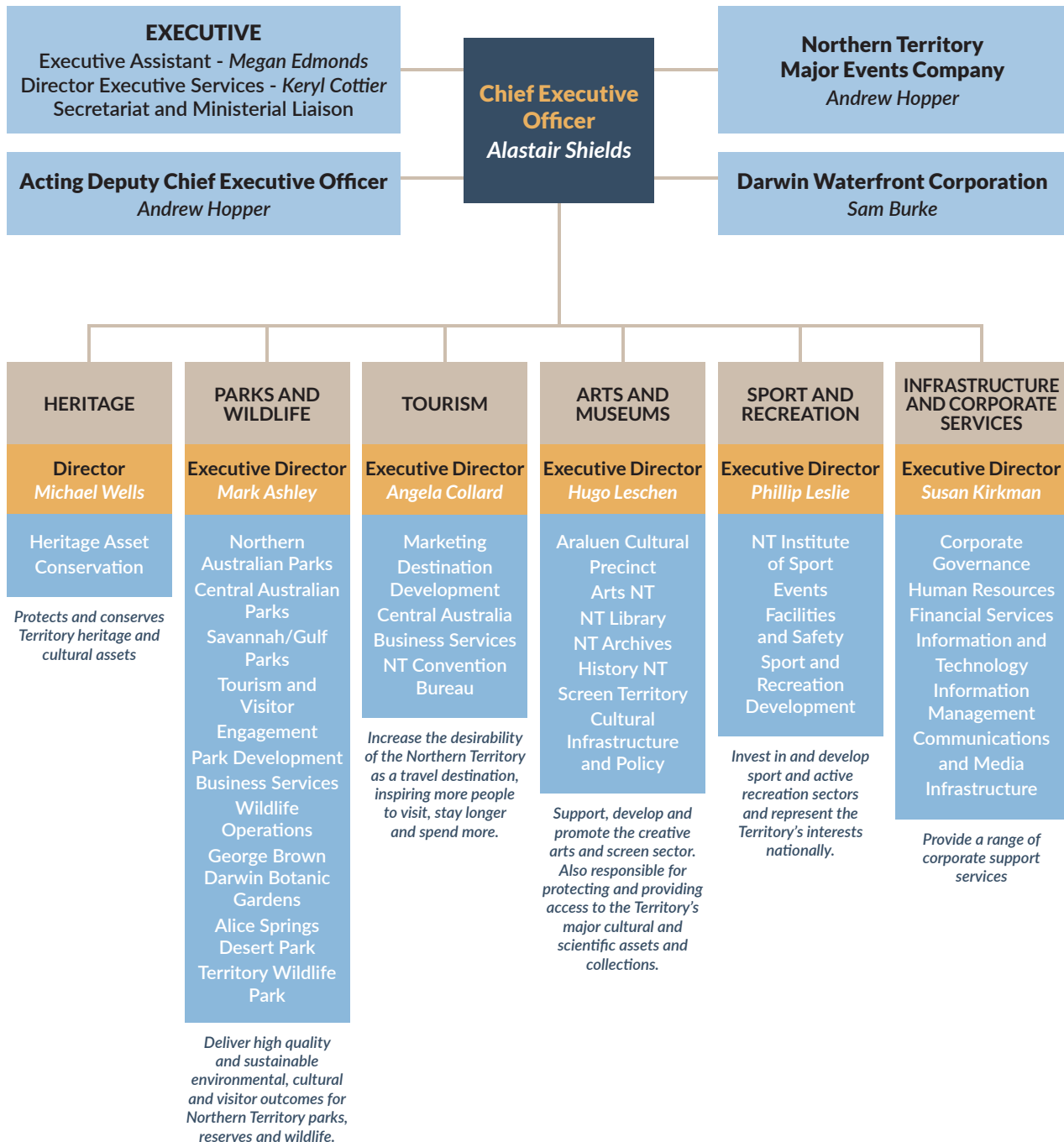


# Our Location

The department operates from offices located throughout the Territory and also has tourism staff based in Sydney and Melbourne.



# Our Structure





# Governance Board

## **Alastair Shields**

*Chief Executive Officer*

Alastair was appointed Chief Executive Officer (CEO) in September 2016, following his role as CEO of the Department of Land Resource Management. Alastair was born and raised in Darwin and has more than 35 years of public sector experience in the Northern Territory. He has qualifications in Law and Accounting and has a Masters in Public Administration.



## **Andrew Hopper**

*Acting Deputy CEO/General Manager, Northern Territory Major Events Company*

Andrew has extensive experience in leading the planning and delivery of major national and international projects and events. As Acting Deputy CEO, Andrew will focus on developing a cohesive strategic plan for the department, ensuring the appropriate human, physical and financial resources are available to support its implementation.

## **Angela Collard**

*Executive Director, Tourism NT*

Angela plays a critical role in providing leadership and direction to the Tourism NT team to achieve Tourism Vision 2020 targets and deliver on government priorities with the CEO and Board of Commissioners. Angela has more than 20 years' experience in public sector senior management positions, predominantly in tourism, and gained valuable knowledge while working at the Australian Tourist Commission's UK/Europe office in London. She holds a Masters of Business Administration (Executive) from RMIT.



## **Hugo Leschen**

*Executive Director, Arts and Museums*

Hugo commenced work with the Northern Territory Government in February 2010. He has vast experience across the arts and cultural sector and his various roles have included being responsible for sponsorship at the Victoria State Opera. Hugo established the Australia Cultural Fund and initiated and developed the Australia Business Arts Foundation National Skills Development Program.

## Governance Board

### **Joanna Frankenfeld**

*Chief Finance Officer*

Joanna is responsible for providing high level policy and technical advice on financial and budget issues facing the department. Joanna has gained a wealth of experience through various senior finance positions in the UK and Australia, both in commercial firms and with the Northern Territory Government over the past 25 years. She is a Fellow of both the Association of Chartered Certified Accountants and Institute of Public Accountants as well as a graduate member of the Australian Institute of Company Directors.



### **Keryl Cottier**

*Director, Executive Services*

Keryl provides high level advice, support and co-ordination to the CEO to ensure effective operation and delivery of the department's strategic objectives and priorities. Keryl also leads the Secretariat/Ministerial Liaison Unit. She has worked for the Northern Territory Government in a broad range of roles for more than 20 years.

### **Mark Ashley**

*Executive Director, Parks and Wildlife*

Mark provides strategic leadership across a variety of conservation, commercial and community engagement programs on the Territory-wide parks estate. He was previously Executive Director Bushfires NT responsible for fire management planning and suppression programs on non-urban Territory land. Mark's public sector experience is complemented by corporate experience as a commercial general manager responsible for a diverse portfolio of environmental, health and community development programs across Australia and internationally.





## Governance Board



### **Michael Wells**

*Director, Heritage Branch*

Michael started working in cultural heritage management in the Northern Territory more than 20 years ago, and has been Director of the Heritage Branch since 2005. He has Degrees in Architecture and Urban and Regional Planning.

### **Susan Kirkman**

*Executive Director, Infrastructure and Corporate Services*

Susan provides organisational leadership across infrastructure management and corporate services and is responsible for supporting the CEO on corporate governance and effectiveness strategies. Susan has extensive experience in executive management roles within both the private and public sectors. She holds a Business Degree and has qualifications in accounting, governance and risk management.



### **Phillip Leslie**

*Executive Director, Sport and Recreation*

Phillip has held a number of executive roles with the Northern Territory Government including his current role in Sport and Recreation. Phillip holds qualifications in Education and a Masters in International Management.



*Sport and Recreation  
invests in and develops the  
sport and active recreation  
sectors of the Territory.*

# Strategic Plan

# Our Divisions

In March 2017, the Department of Tourism and Culture facilitated a strategic planning day to begin development of the department's strategic plan. Following the planning day, the Chief Executive Officer met with all staff across the Territory to seek individual feedback and ideas.

The plan will seek to provide a framework for creating greater collaboration and efficiency across the Department. The ultimate objective being to ensure there are many reasons to not only live in the Northern Territory but to also visit.

The department will shortly release a draft version of the strategic plan to all staff for feedback prior to its implementation.

**Tourism NT** markets the Northern Territory for tourism and works in partnership with other government departments and industry, to advance tourism interests in areas including aviation, infrastructure, workforce and business development. Tourism NT is governed by a Board of Commissioners who report to and advise the Minister for Tourism and Culture.

The **Heritage Branch** is responsible for protecting and providing access to the Northern Territory's major heritage and culture assets and collections and working with the community to conserve the region's unique natural and cultural heritage.

**Parks and Wildlife** is responsible for protecting and developing the Territory's parks and reserves for the benefit of the community, and also administers wildlife management programs. The Parks and Wildlife Division manages 87 parks and reserves covering close to 5.05 million hectares and containing spectacular natural, cultural, geological, historical, tourism and recreational values. Some 33 Territory parks are jointly managed with the traditional owners.

**Sport and Recreation** invests in and develops the sport and active recreation sectors of the Territory.

**Arts and Museums** supports, develops and promotes the creative arts and screen sector and protects and provides access to the Territory's major cultural and scientific assets and collections.

**Infrastructure and Corporate Services** provides a range of infrastructure management and corporate support services across the department.



# 02 Our People





## Overview

The Department of Tourism and Culture has a uniquely diverse workforce of highly skilled professionals. The ability of our people to work together in an integrated way is our agency's greatest asset in achieving its strategic goals.

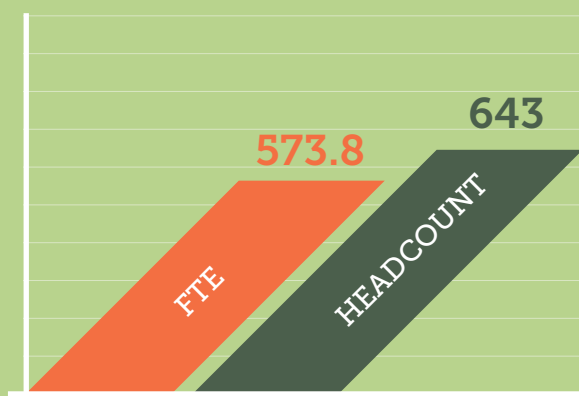
The department is committed to investing in and building the capacity of its employees through learning and development programs and career development opportunities. This includes 'growing our own' through an early careers program for new employees to ensure they are well-equipped to hit the ground running and supported through targeted training.

In 2016-17, work began on the Department's Strategic Workforce Plan which identifies current and future workforce challenges. It will establish actionable strategies to ensure our workforce can deliver against our strategic priorities both now and into the future. This plan, to be finalised in 2017-18, will include key priorities of leadership, diversity, culture and workforce planning.

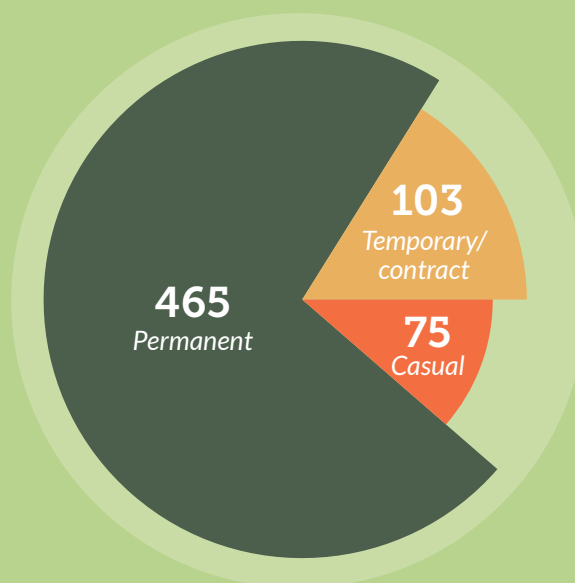


# Workforce Profile

Workforce Profile



Employment Status



Employees by Classification

Classification	As at 30 June 2017	Classification	As at 30 June 2017	Classification	As at 30 June 2017
AO1	19	P1	5	SP1	8
AO1R	1	P1R	10	SP2	1
AO2	20	P2	17	T1	31
AO3	25	P2R	1	T1R	47
AO4	53	P3	16	T2	21
AO5	50	PH1	0	T2R	40
AO6	45	PH2	14	T3	15
AO6R	1	PH2R	21	T3R	19
AO7	44	PH3	2	T4	9
EO1C	12	PH4	3	T4R	8
EO2C	3	PSW3	1	T5	12
EO3C	3	SAO1	33	TELA	2
EO4C	1	SAO2	17	TELB	5
EO6C	1	SBA	6	TELD	1
TOTAL: 643					

Source: Personnel Information Payroll System

Note: Figures based on headcount of ongoing, fixed term and casual employees

# Gender Comparison

## Gender by Stream

STREAM	Female	Male	Grand Total
Administrative	201	57	258
Early Careers	5	7	12
Executive	9	11	20
Physical	11	23	34
Professional	26	23	49
Senior Administrative	34	16	50
Senior Professional	2	7	9
Technical	69	134	203
Theatre	7	1	8
<b>Grand Total</b>	<b>364</b>	<b>279</b>	<b>643</b>

Note: Figures based on headcount of ongoing, fixed term and casual employees

## Employees by Age and Gender

Age Range	Female	Male	Grand Total
15 - 24	25	18	43
25 - 34	93	69	162
35 - 44	98	57	155
45 - 54	90	75	165
55 - 64	47	49	96
65 and over	11	11	22
<b>Grand Total</b>	<b>364</b>	<b>279</b>	<b>643</b>

Note: Figures based on headcount of ongoing, fixed term and casual employees



The average age of the department's employees is **42 years old.**



# Recruitment and Retention

## Commencements and Separations

There were 184 commencements and 171 separations during 2016-2017, which equates an employee turnover rate of 26.6%.

## Diversity

Equal Employment Opportunity Identifier	Total Identified Employees	Percentage of Identified Employees
Aboriginal and Torres Strait Islander	64	10.0%
Disability	10	1.6%
Non-English Speaking Background	29	4.5%





# Staff Recognition and Achievements

In March 2017, the department introduced a Reward and Recognition Scheme to acknowledge employees as individuals or teams, for outstanding contributions that support the department's values, strategic goals and objectives.

The scheme aims to positively reinforce excellence in behaviour and performance, foster staff engagement and increase job satisfaction. It also aims to recognise key service milestones achieved by employees throughout the department.

In 2016-17, 21 employees, comprising seven individuals and three teams received staff achievement awards.

The awards were presented to:

## Staff Achievement

Name	Date
Chris Frankenfeld and Kristy Cowley	March 2017
Catherine Mitchell and Alissa Richards	April 2017
Cathy Fong, Clare Pries and Graham Glassford	June 2017

## Team Achievement

Name	Date
The Territory Remembers Team, including Jenny Deveraux and Sarah Lillecrapp	March 2017
Secretariat Team, including Barbara Grant, Cathy O'Brien, Heidi DeMarco and Xanthipi Lelekis	April 2017
And Alice Springs Telegraph Station Team, including Alex Hanley, Dawn Morgan, Kelly Knights, Mark Craig, Michael Rawnsley, Shirley Butler, Tom Manuel and Wayne Gaskon	

## Milestone Awards

In 2016-17, department staff with 30, 35 and 40 years of service were formally recognised for their extensive contribution to the public service through an agency recognition function or ministerial function available to all eligible Northern Territory Public Sector (NTPS) staff. Eight DTC staff achieved 30 years of service and nine staff 35 years of service. No department staff achieved 40 years of service during the period.

## Other staff achievements

- > In October 2016, Bridget May, Business Manager, Screen Territory, completed a Graduate Certificate in Business Management.
- > Also in October 2016, Shay Vigona Goudge, Regional Arts Broker, received a Certificate IV in Business (Governance). In November 2016, Shay also completed the National Gallery of Australia (NGA) Wesfarmers Indigenous Arts Leadership Program.
- > Also in November 2016, NTIS Netball Head Coach, Gillian (Gill) Lee, was engaged as an assessor at Netball Australia's High Performance Coach Accreditation course held in Adelaide. In this role, she worked alongside Australian Diamonds coach Lisa Alexander, Diamonds assistant coach Michelle Den Dekker and past Australian coach Jill McIntosh to evaluate eight coaches undertaking the highest level of netball coaching accreditation.
- > In late 2016, Clare Pries, Vanda Stewart and Phil Cowan completed the Public Sector Management Program.
- > In February 2017, Digital Media Officer, Brooke Ottley was named Top End NAIDOC Vocational Education and Training (VET) student of the year. This was Brooke's fourth VET qualification since enrolling in an Advanced Diploma of Graphic Design in 2012.

# Developing our Workforce Capacity and Capability

## Our Culture

### People Matter Survey

In 2016-17, the newly formed Department of Tourism and Culture (DTC) received the amalgamated results of the 2016 NTPS People Matter Survey. To gain further insight into the results, employee focus groups were held in Darwin and Alice Springs during December 2016. The department subsequently developed the DTC People Matter Response Plan which addresses identified areas for improvement including change management, engagement, feedback and recognition and learning and development.

Key actions in 2016-17 included:

- > finalising a department engagement strategy
- > developing a draft strategic plan with senior leaders
- > holding all-inclusive staff consultation meetings with the CEO on the draft strategic plan in Darwin, Alice Springs and Katherine
- > establishing the Reward and Recognition Scheme
- > developing a new formal performance management process
- > finalising a training calendar, promoted learning and development opportunities and delivered training on the MyLearning system
- > investigating options to support a middle management program
- > delivering the senior leaders forum
- > reviewing the corporate induction program

## Diversity

The Department of Tourism and Culture embraces its diverse workforce and is committed to recognising and valuing the contributions of people from different cultures, backgrounds, experiences and perspectives. It promotes inclusion and diversity, which acknowledges the contribution that all employees bring to the workplace. It strives to maintain an environment that is free from bullying, harassment and discriminatory practices by encouraging employees to participate in programs such as cross cultural training, simplified recruitment, code of conduct, and the NTPS Employee Assistance Program (EAP). It also provides appropriate policies and procedures to support workplace equity and diversity.

The department is committed to improving employment outcomes for Aboriginal people who made up 10% of its staff in 2016-17, and special recruitment measures currently apply to identified positions throughout the agency.

In 2016-17, work also began on developing a four-year whole-of-agency employment and career development strategy to improve recruitment methods, retention strategies and career progression of Aboriginal people within the department. This strategy is expected to be completed and implemented in early 2017-18.

As well, our Parks and Wildlife Division's Aboriginal Employment Strategy 2014-17 is used as a tool to identify and advance employment opportunities for local Aboriginal people on the parks estate through direct and in-direct means.

The department's 4.5% of employees who identify as having a disability were supported to attend the Disability Confidence and Challenging Unconscious Bias training facilitated by the Office of the Commissioner for Public Employment (OCPE).

Employees from non-English speaking backgrounds made up 1.6% of the department's full-time equivalents.

## Developing our Workforce Capacity and Capability

### Women in Leadership

The department actively encourages the development of women in leadership roles, including participation in key learning and development opportunities. In 2016-17, the department supported the participation of two women in Australian and New Zealand School of Government (ANZSOG) programs including Change Agents and Advancing Leadership. It also supported two female participants in the Public Sector Management Program.



OUR PEOPLE

As at 30 June 2017, 40% of the department's Governance Board members were female.





## Learning and Professional Development

The Department of Tourism and Culture is committed to building a highly professional workforce with a wealth of knowledge and expertise by investing in its employees' personal and professional development, thereby building the organisation's capability. Having an appropriately skilled workforce allows the department to deliver on our strategic priorities now and into the future.

In 2016-17, a total of \$241 176 was invested in learning and professional development to upskill department employees.

HR Services facilitates corporate training for all employees and supports individual work units to seek focused operational training to adequately equip employees with the skills to carry out their duties. Employees are also encouraged to attend conferences, seminars and workshops which are relevant and beneficial to their ongoing development.

The department's online learning management system, MyLearning, captures and manages all employee training records, coordinates corporate training and delivers suitable eLearning courses. Following machinery of government (MOG) changes, 22 employees received training on how to effectively use the MyLearning system.

Information on how to access study assistance and the professional development allowance is provided for employees on the department intranet site.



## Learning and Professional Development

### Senior Leaders' Forum

In May 2017, about 73 employees attended a senior leaders' forum facilitated by the department. The forum focussed on the theme, 'Creating Connections – working together for success' and included topics such as finding success on the brink of uncertainty, strengthening the way we work together, Aboriginal employment and engagement, diversity, communication and strengthening leadership. Key external stakeholders from the Department of Treasury and Finance, Anti-Discrimination Commission, Department of Environment and Natural Resources, Heritage Council of the NT and Tourism NT Board of Commissioners also participated in the forum.

The biannual senior leaders' forum brings together senior employees to build relationships, share knowledge and ideas for improving business and offers opportunities for professional development.

### Study Assistance

The department supports employees to gain relevant professional and technical skills through higher education studies. Ten employees accessed assistance during 2016-17 to undertake study ranging from Certificates to Bachelor Degrees.

Areas of study supported during 2016-17 included:

- > Certificate III in Horticulture
- > Certificate IV in Captive Animals
- > Certificate IV in Leadership and Management
- > Graduate Certificate in International Business
- > Graduate Certificate in Strategic Management
- > Diploma in Conservation and Land Management
- > Bachelor of Science
- > Bachelor of Business (Human Resource Management)

### Office of the Commissioner for Public Employment Training and Development Programs

The Department utilises training and development programs provided by the OCPE. During 2016-17, 75 employees participated in the following OCPE programs:

- > ANZSOG - Leadership for Change Agents
- > ANZSOG - Advancing Leadership
- > Public Sector Management Program
- > Simplified Recruitment and Merit Selection
- > Special Measures
- > Performance Management
- > Machinery of Government
- > Lookrukin/Kigurak Aboriginal Leadership Programs
- > Challenging Unconscious Bias
- > Disability Confidence



# Corporate Training

The department delivers a range of corporate training initiatives to employees, including:

- > Corporate Induction
- > Code of Conduct
- > Cross Cultural Workshops
- > Appropriate Workplace Behaviour
- > Better Ministerial - Intensive

## Corporate Induction

The department supports new employees through its online corporate induction eLearning program that provides integral information about the agency, its strategic priorities, corporate culture and key policies and procedures.

It also provides an awareness of corporate functions, performance agreement processes, entitlements and conditions of service, appropriate workplace behaviour and the NTPS Code of Conduct. Employees receive information on their responsibilities under the *Public Sector Employment and Management Act* (PSEMA) and the *Work Health and Safety (National Uniform Legislation) Act*.

In 2016-17, a total of 96 employees completed the corporate induction program.

The program is currently being redeveloped to revitalise and update its existing content. The revised version is expected to be completed and made available to employees in mid-2017-18.

## Code of Conduct

Code of Conduct workshops are designed to enhance employees' knowledge on ethical business practices and provide practical strategies for dealing with situations that arise in the workplace. The workshop draws on the NTPS Principles and Code of Conduct, as set out in the PSEMA and Employment Instruction 12, Code of Conduct.

Code of Conduct workshops were delivered to 17 employees during 2016-17.

## Cross Cultural Training

As part of its commitment to cultural awareness, the department supported 36 employees to attend cross cultural awareness training in 2016-17. The training provided skills in communication and working effectively across cultures, with a focus on:

- > awareness of one's own cultural world view
- > attitude towards cultural differences
- > knowledge of different cultural practices and worldviews
- > cross cultural skills.

The program will continue to be offered in 2017-18.

## Appropriate Workplace Behaviours

During 2016-17, 18 employees attended Appropriate Workplace Behaviour workshops. The workshops examine what constitutes appropriate and inappropriate workplace behaviour and focusses on organisational values, issues around bullying and harassment and the promotion of positive workplace culture. Employees learn about their rights and obligations in regard to appropriate workplace behaviour and develop skills to build strategies and capabilities for managing and preventing inappropriate and unacceptable behaviour.

## Better Ministerial Intensive

Nine employees attended a two-day Better Ministerial intensive workshop in 2016-17. The workshop was designed to assist them to confidently plan and write effective workplace documents including ministerial briefings.



### Early Careers

The department is committed to building a skilled and dynamic local workforce by supporting early careers through a variety of programs. It offers a range of employment pathways through Northern Territory Employment Programs initiative.

#### Traineeship and School-Based Traineeship Programs

Traineeship programs provide new starters with employment and structured learning to develop workplace skills and gain a nationally recognised qualification.

In 2016-17, the department supported six school-based trainees, including three of Aboriginal descent, to study for qualifications including Certificate II and III in Business, Certificate III in Hospitality and a Certificate II in Animal Studies (Zoo keeping).

Also during the reporting year, the department supported six full-time Aboriginal trainees completing a Certificate III in Conservation and Land Management.

#### Aboriginal Employment Program

In 2016-17, the department supported five participants in the Aboriginal Employment Program.

This 20-week pre-employment initiative is specifically designed to attract Aboriginal job seekers and equip them with a foundation of skills relevant to entry level positions. The program incorporates accredited training with on-the-job experience and mentoring. On completion, program participants are offered temporary or ongoing positions within the department.

Work is required at a whole-of-agency level to develop and implement an Aboriginal Employment and Career Development Strategy (AECDS) to ensure a consistent approach across the department. DTC is currently engaged in strategic planning for the future, including developing the new AECDS and looks forward to working with the Northern and Central Land Councils throughout this process to achieve even greater employment opportunities for Aboriginal Territorians.

### Performance Management

Managing employee performance and development is an obligation set out under the PSEMA and Employment Instruction Number 4, to provide accountability for all NTPS employees. The department upheld the performance and conduct principle by applying the Employment Instruction.

As the Department of Tourism and Culture was formed following the MoG changes, it used both an electronic and manual system in 2016-17.

The amalgamation of various departments to form this umbrella agency, and the use of different performance management systems, has impacted the take up rate of performance management. Some 62% of employees participated in the performance management process in 2016-17.

The department has comprehensively reviewed the current performance management systems and as a result, will start using a new system in early 2017-18. This will ensure a consistent performance management approach and improve the participation rate.



**Electronic performance management system training was also delivered to 91 employees in 2016-17.**

# Legislative Compliance

## Employment Instructions

Under the PSEMA, Employment Instructions provide direction to agencies on HR management matters. The department's performance against each Employment Instruction is reported below:

Employment Instruction	Action
<b>Number 1 – Filling Vacancies</b>	<p>Recruitment and establishment procedures are available on the staff intranet. HR consultants provide advice to staff on recruitment and selection processes.</p> <p>Merit selection training was offered online and face-to-face, facilitated by the OCPE throughout 2016-17.</p> <p>In 2016-17, the department advertised 215 (ongoing, fixed period and casual) positions, had 449 staff commence/transfer in and 374 separations/transfers out. No promotion appeals were lodged for the period.</p>
<b>Number 2 – Probation</b>	<p>The department has a current Probation Policy and flow chart consistent with the PSEMA and relevant awards. New employees are advised of the probation process during induction and provided information about their responsibilities.</p> <p>Senior management is advised monthly on the status of employee probations and manage the reports and timeframes.</p>
<b>Number 3 – Natural Justice</b>	<p>The principles of natural justice are communicated to all employees. Natural justice is adhered to in all dealings with employees and reflected in internal policies and procedures.</p>
<b>Number 4 – Employee Performance Management and Development Systems</b>	<p>The department's performance management system, Personnel Evaluation System (PES), and manual paper based performance management plans that were used by some divisions prior to MoG changes, were utilised throughout 2016-17. The systems incorporate the NTPS Capability and Leadership Framework, and integrates the department's planning frameworks and objectives with the employees work priorities.</p> <p>PES training sessions are conducted on a regular basis to support managers and employees in conducting performance discussions.</p> <p>Regular PES training sessions are held to support managers and employees in conducting performance discussions.</p>
<b>Number 5 – Medical Examinations</b>	<p>Advice is provided to managers as required by HR consultants.</p> <p>One employee was referred for a medical examination in 2016-17.</p>

Employment Instruction	Action
<b>Number 6 – Performance and Inability</b>	<p>The performance and inability guidelines and procedures are available on the department's intranet.</p> <p>HR staff support managers dealing with under-performance issues and help managers and staff to improve performance.</p> <p>Four employees were placed on Performance Improvement Plans in 2016-17, and one employee was managed through an inability process.</p>
<b>Number 7 – Discipline</b>	<p>The discipline guidelines and procedure are available on the department's intranet.</p> <p>HR consultants work closely with managers to ensure processes are followed correctly.</p> <p>There were seven Section 49 disciplinary actions in 2016-17.</p>
<b>Number 8 – Internal Agency Complaints and Section 59 Grievance Reviews</b>	<p>The grievance policy and procedure is available on the department's intranet. HR consultants work closely with managers to ensure processes are followed correctly.</p> <p>In 2016-17, 11 internal complaints were received and there were two Section 59 Grievances lodged.</p>
<b>Number 9 – Employment Records</b>	<p>The Department of Corporate and Information Services (DCIS) stores all personnel files. The department complies with the DCIS policy regarding access to these files. Any requests to access employee records are made through the Director, Human Resources. One request was lodged for employee information under the <i>Freedom of Information Act</i> in 2016-17.</p>
<b>Number 10 – Equality of Employment Opportunity Programs</b>	<p>The department has a diversity policy available on the DTC intranet. The department adheres to the principles of the NTPS EmployAbility Strategy.</p> <p>Work has begun on the Strategic HR Plan and the Aboriginal Employment and Career Development Strategy, to be implemented in 2017.</p>
<b>Number 11 – Occupational Health and Safety Standards Programs</b>	<p>The department has Work Health and Safety (WHS) Committees to ensure WHS compliance. Current obligations, policies and procedures are available to all staff on the intranet.</p>
<b>Number 12 – Code of Conduct</b>	<p>The Code of Conduct is available on the department's intranet and is reinforced through the activities by HR consultants. The Code of Conduct is also covered through the corporate induction which is mandatory for new staff.</p> <p>Two Code of Conduct sessions were held throughout 2016-17, with 17 people attending from across the Darwin, Katherine and Alice Springs regions.</p>



## Legislative Compliance

Employment Instruction	Action
<b>Number 13 – Appropriate Workplace Behaviour</b>	<p>The Bullying policy and procedure is available on the department's intranet site. The department provides training and education aimed at preventing workplace bullying. One Combat Bullying session was held in 2016-17.</p> <p>HR consultants provide advice to managers on addressing situations, as required.</p>
<b>Number 14 – Redeployment and Redundancy Procedures</b>	<p>The department adheres to the current redeployment and redundancy provisions.</p> <p>Six employees were declared surplus to requirements in 2016-17. Three redeployees were made redundant and one employee was permanently placed.</p>
<b>Number 15 – Special Measures</b>	<p>The department does not have a whole-of-agency special measures plan in place but special measures are applied in identified divisions and work units.</p> <p>The department is committed to increasing Aboriginal employment and retention through its early career programs. Work has begun on the department's Aboriginal Employment and Career Development Strategy which will be implemented in 2017.</p>

## Industrial Relations

The department is committed to working in partnership with employees and unions as needs arise. During 2016, the department formed the Union Consultative Committee and worked with the unions to ensure a smooth transition for employees through the MoG changes.









# Health and Wellbeing

## Work Life Balance

The department offers flexible options that are recognised as a valuable tool in achieving greater productivity, as well as supporting employees to improve the balance they may need between work and personal commitments. These arrangements assist staff in returning from Parental Leave or with carer responsibilities, transitioning to retirement, career breaks, part-time work, working from home and flexible working hours to meet work life balance commitments.

In 2016-17, the department supported 55 flexible working arrangements.

## Employee Assistance Program (EAP)

The department supports and promotes employee participation in the EAP.

The EAP is a confidential counselling service for employees and their family members seeking assistance with personal, family and workplace issues that may be affecting their work performance, productivity and wellbeing. The EAP also provides support to managers and employees on specific workplace issues.

In 2016-17, 102 employees and / or their family members, accessed the department's EAP program.

## Health and Wellbeing

In August 2016, the Arts and Museums division provided staff with the opportunity to attend workshops aimed at assisting them to manage their physical, psychological and emotional wellbeing. They included the:

***Thrive Workshop*** which facilitated discussions on mental, physical and financial self-management

***Streetwise Workshop*** which provided staff with self-awareness tools to assist in preventing personal risk.

## Flu Vaccination Program

The department offered employees the opportunity to participate in its Flu Vaccination Program in Darwin, Katherine and Alice Springs in 2016. A total of 177 staff participated in the program during 2016-17.

## Christmas Closedown

In 2016, most of the department closed down for the Christmas / New Year period in accordance with the NTPS 2013-2017 Enterprise Agreement. The three-day closedown between Christmas and New Year allows employees to take leave while the department is closed.



# Workplace Health and Safety

As part of the Work Health and Safety framework, committees are established within each departmental division. All divisional committees act as consultative forums which:

- > provide advice on safety matters
- > recommend maintenance and monitoring of programs, measures and procedures relating to workers' health and safety
- > conduct regular workplace inspections when requested, as part of a workplace relocation/redesign or if an incident occurs
- > consider and make recommendations about proposed workplace changes that may affect the health of the workers
- > review hazard and incident report trends and makes recommendations as required
- > keep informed about standards of health and safety.

## Work Place Incidents



During 2016-17, the department received five claims for workers' compensation which equated to a total of \$643 282 in claims.

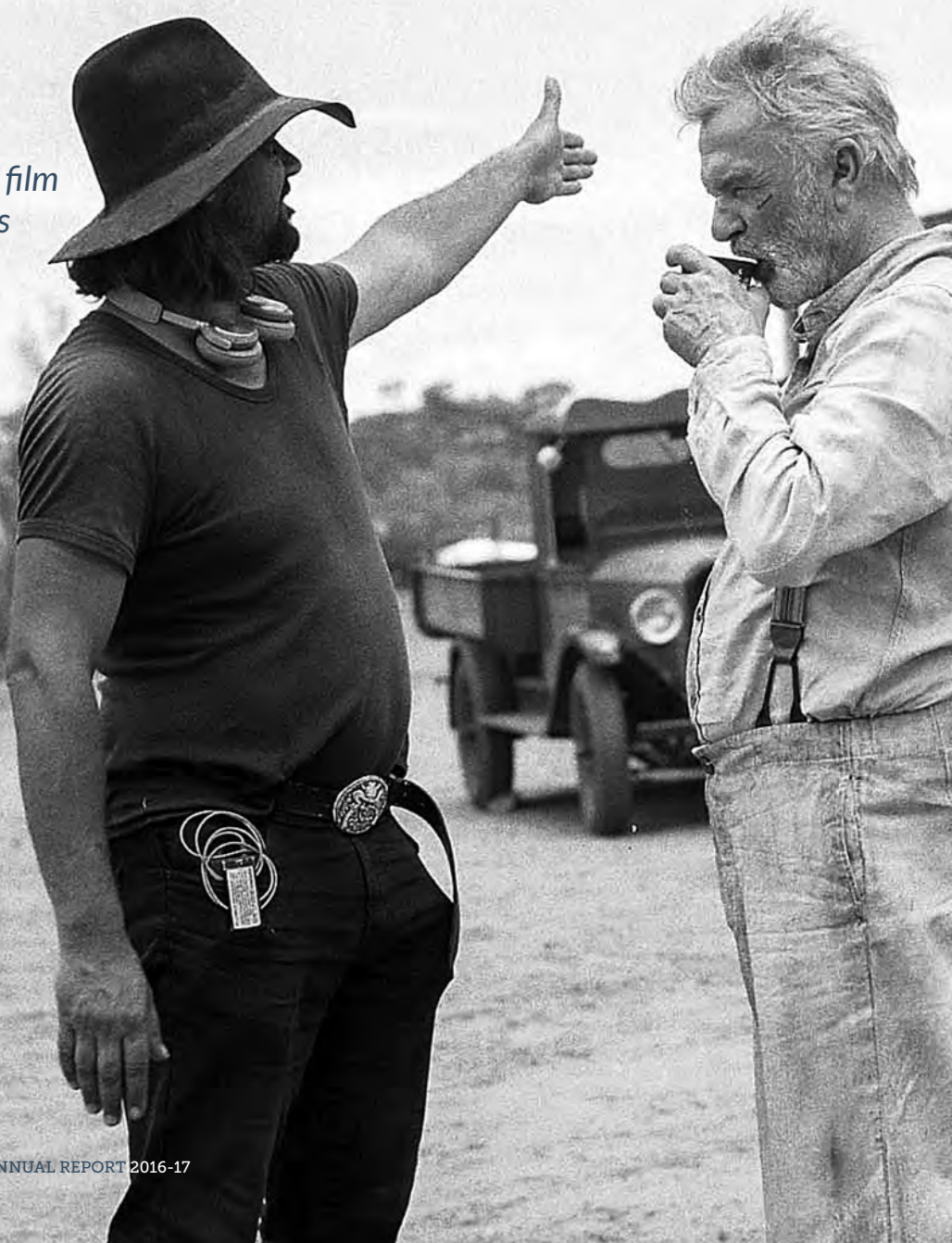


A further \$59 549 was invested in early intervention measures.

# 03 Corporate Governance



*The Northern Territory Government provided \$200 000 towards the production of the feature film Sweet Country which was filmed near Alice Springs and made by Northern Territory filmmakers.*



## Governance Framework

Governance is how our department executives provide strategic direction, achieve objectives and manage risks and resources with accountability. It provides channels for the 'tone at the top' to be instilled throughout the department and to provide overarching leadership and standards to all staff in their everyday work.

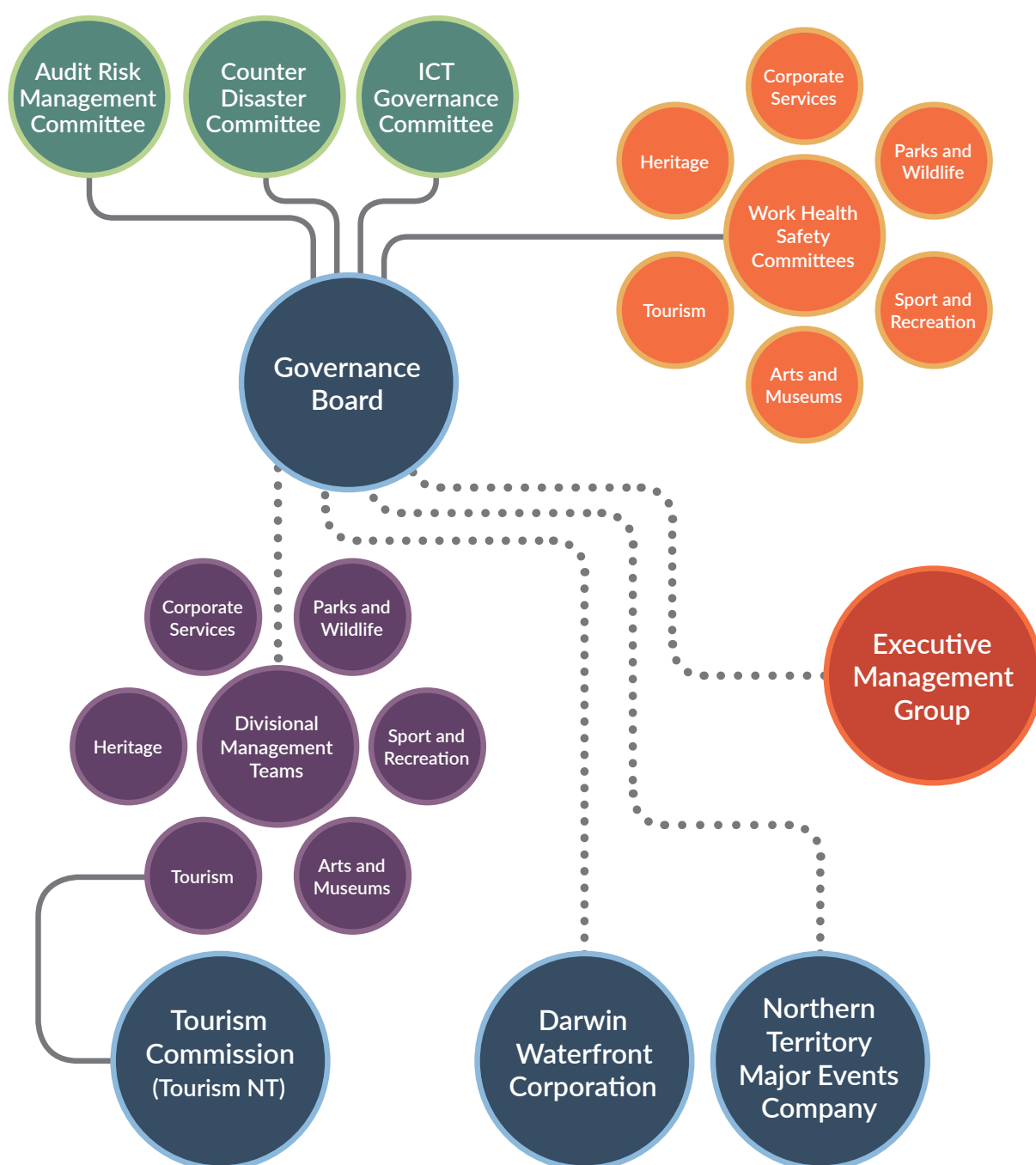
The formation of the Department of Tourism and Culture (DTC) resulted in several large and diverse functions from across government coming together to create one department. It is vital that robust and flexible governance arrangements are in place to enable the DTC to work collaboratively across functions to deliver innovative and holistic initiatives and services.





## Governance Arrangement

Governance arrangements were established to support the new department, and are illustrated as follows:



## Accountability and Standards

To assist the CEO, the Governance Board was established as part of the department's governance arrangements to provide a clear administrative and accountability structure. Several sub-committees of the Governance Board were also established to provide specialised support and advice to the board and CEO.

As the department continues to establish itself and respond to changing needs and environments, governance arrangements and other internal control systems will be updated to ensure the accountability and operating requirements continue to be met.



# Executive Committees

## Governance Board

The Governance Board provides direct support to the CEO in developing and implementing strategic direction, risk management, department performance and operational delivery.

The board is the department's senior planning and decision-making body. It is responsible for strategic leadership, direction and policy setting, to ensure the department is positioned to deliver its objectives and meet its corporate responsibilities and priorities.

## Executive Management Group (EMG)

The EMG is the department's senior review body, and provides operational support to the Governance Board and the CEO to meet strategic responsibilities and objectives.

It also provides a forum through which all department directors can collectively engage with executive directors from across divisions.

## Divisional Work Health and Safety Committees

As part of the Work Health and Safety framework, committees are established within each departmental division and act as consultative forums which undertake to:

- > provide advice on safety matters
- > recommend maintenance and monitoring of programs, measures and procedures relating to the workers' health and safety
- > conduct regular workplace inspections including when requested, for a workplace relocation / redesign or if an incident occurs
- > consider and make recommendations about proposed workplace changes that may affect the health of the workers
- > review hazard and incident report trends and makes recommendations as required
- > keep informed about health and safety standards.

## Counter Disaster Committee

The Counter Disaster Committee ensures the department meets its legislative responsibilities and obligations and is responsible for the department's emergency management plan. The Counter Disaster Committee leads department activities prior to, and conducts appropriate reviews and evaluation after, an event and also assists in coordinating the department's cyclone plans and monitoring cyclone preparedness and preparations.

Members of the Counter Disaster Committee:

<i>Neva McCartney (Chair)</i>	<i>Caleb Johnston</i>
<i>Ricci McDonald</i>	<i>Valerie Smith</i>
<i>Michael Wells</i>	<i>Mez Korbetis</i>

## Audit and Risk Management Committee (ARMC)

The ARMC provides independent advice and assistance to the CEO on the effectiveness of the department's audit, risk management and internal control processes. This assists the CEO to achieve his external accountability and legislative compliance responsibilities, therefore improving the department's governance arrangements.

Members of the ARMC:

<i>Hugo Leschen (Chair)</i>	<i>Mark Ashley</i>
<i>Ian Ford</i>	<i>Debra Kenny</i>
<i>Cathy Fong</i>	



## Executive Committees

### Information and Communications Technology (ICT) Governance Committee

The ICT Governance Committee oversees the department's ICT environment, including compliance with the Northern Territory Government's ICT Governance Framework and the Treasurer's Directions ICT Series.

Members of the ICT Governance Committee:

*Phillip Leslie (Chair)*  
*Angela Collard*  
*Patrick Gregory*  
*Mark Crummy*

*Garry Haigh*  
*Michael De Luca*  
*Mez Korbetis*  
*Michelle McMahon*



# Governing Legislation

The department is responsible for administering 26 pieces of legislation – including 14 Acts and 12 pieces of subordinate legislation on behalf of the Minister for Tourism and Culture.

This legislation provides an overriding direction for some of the department's functions. The legislation administered includes:

- > Barranyi (North Island) Local Management Committee Regulations
- > *Cobourg Peninsula Aboriginal Land, Sanctuary and Marine Park Act*
  - Cobourg Peninsula Aboriginal Land and Sanctuary (Entry and Camping) By-laws
  - Cobourg Peninsula Aboriginal Land, Sanctuary and Marine Park (Rehabilitation Areas) By-laws
- > *Darwin Waterfront Corporation Act*
  - Darwin Waterfront Corporation By-Laws
  - Darwin Waterfront Corporation Regulations
- > Djukbinj National Park Local Management Committee (Djukbinj Board) Regulations
- > *Heritage Act*
  - Heritage Regulations
- > *Information Act (Part 9 - except Record Services provisions)*
- > Keep River National Park Local Management Committee Regulations
- > *Major Cricket Events Act*
  - Major Cricket Events Regulations
- > *Meteorites Act*
- > *Museum and Art Gallery of the Northern Territory Act*
- > *National Trust (Northern Territory) Act*
  - Rules of the National Trust of Australia (Northern Territory)
- > *Nitmiluk (Katherine Gorge) National Park Act (except Part IV, Divisions 1 to 5)*
- > *Parks and Wildlife Commission Act*
- > *Publications (Legal Deposit) Act*
- > *Strehlow Research Centre Act*
- > *Territory Parks and Wildlife Conservation Act (except Part IV, Divisions 1 to 5)*
  - Territory Parks and Wildlife Conservation By-laws
  - Territory Parks and Wildlife Conservation Regulations
- > *Tourism NT Act*
- > *Tnorala Local Management Committee Regulations*

## Statutory Authorities and Bodies

As at 30 June 2017, the department was responsible for the following statutory authorities and bodies:

### Tourism NT Board of Commissioners

The Tourism NT Board provides strategic direction to Tourism NT to foster the sustainable growth and success of the Northern Territory tourism industry. Members as at 30 June 2017 were:

<b>Michael Bridge (Chair)</b>	<b>Dale McIver</b>
<b>Denis Pierce</b>	<b>Helen Martin</b>
<b>Geoffrey Weeks</b>	<b>Trish Angus</b>
<b>Jeff Huyben</b>	<b>Rachel Beaumont-Smith</b>
<b>Mick Burns</b>	<b>Alastair Shields</b>

### Heritage Council

The functions of the Heritage Council are set out in the *Heritage Act*, and include assessing the significance of places and objects nominated to the NT Heritage Register, advising the Minister on a range of issues, and promoting the heritage of the Northern Territory. Members as at 30 June 2017 were:

<b>Wayne Kraft (Chair)</b>	<b>Roger Steele (Deputy Chair)</b>
<b>Alexander Nelson</b>	<b>Allan Garraway</b>
<b>Daniel Measures</b>	<b>Francis Ahmat</b>
<b>Allison Bitar</b>	<b>Steven Hennessy</b>
<b>Roger Harris</b>	<b>Elizabeth Close</b>
<b>Emeritus Professor MaryAnn Bin-Sallik</b>	

### Barranyi (North Island) Local Management Committee

The Barranyi (North Island) Local Management Committee is a statutory body established under the *Territory Parks and Wildlife Conservation Act*, and the Barranyi (North Island) Local Management Committee Regulations. The Committee assists with managing Barranyi (North Island) National Park. Members as at 30 June 2017 were:

<b>Graham Friday</b>	<b>Andrew Davies</b>
<b>Mavis Timothy</b>	<b>Ross Friday</b>
<b>Sarah Kerin</b>	<b>Roxanne Jupiter</b>

### Cobourg Peninsula Sanctuary and Marine Park Board

The Cobourg Peninsula Sanctuary and Marine Park Board is a statutory body established under Section 18 of the *Cobourg Peninsula Aboriginal Land, Sanctuary and Marine Park Act*. Its purpose is to jointly manage Garig Gunak Barlu National Park with the department. Members as at 30 June 2017 were:

<b>Solomon Cooper (Chair)</b>	<b>Nigel Weston</b>
<b>Fred Baird</b>	<b>Robert Cunningham (Jr)</b>
<b>John Williams</b>	<b>Ronald Lami Lami</b>
<b>Mark Crummy</b>	<b>Neva McCartney</b>

### Conservation Land Corporation

The Conservation Land Corporation is a statutory body established under Section 27 of the *Parks and Wildlife Commission Act*. Its purpose is to acquire, hold and dispose of real and personal property in accordance with the Act. The department provides administrative support. Members as at 30 June 2017 were:

**Kenneth Johnson (Chair)**  
**Bart Irwin**  
**Andrew Bridges**

### Djukbinj Local Management Committee

The Djukbinj Local Management Committee is a statutory body under the *Territory Parks and Wildlife Conservation Act*, and the Djukbinj Local Management Committee (Djukbinj Board) Regulations. Its purpose is to assist the department to manage Djukbinj National Park. As at 30 June 2017, the Chairperson and member positions were vacant.

### Keep River National Park Local Management Committee

The Keep River National Park Local Management Committee is a statutory body under the *Territory Parks and Wildlife Conservation Act*, and the Keep River National Park Local Management Committee Regulations. The Committee assists the commission to manage Keep River National Park. As at 30 June 2017, the Chairperson and member positions were vacant.



## Governing Legislation

### Nitmiluk (Katherine Gorge) National Park Board

The Nitmiluk (Katherine Gorge) National Park Board is a statutory body under Section 9 of the *Nitmiluk (Katherine Gorge) National Park Act*. Its purpose is to jointly manage Nitmiluk National Park with the department. Members as at 30 June 2017 were:

<b>Lisa Mumbin (Chair)</b>	<b>Robert Jennings</b>
<b>Alister Andrews</b>	<b>Tony Walla</b>
<b>Ossie Daylight</b>	<b>Jane Runyu-Fordimail</b>
<b>George Runyu</b>	<b>Maria Lee</b>
<b>John de Koning</b>	<b>Noelene Andrews</b>
<b>Joshua Hunter</b>	<b>Sarah Kerin</b>
<b>Mark Crummy</b>	

### Olive Pink Botanic Garden

The Olive Pink Botanic Garden is declared a Reserve under Section 79 of the *Crown Lands Act*. The garden is run by a board of trustees entrusted with managing the gardens on behalf of the local community, and ensuring that it enriches the social and cultural life of the community and visitors. Members as at 30 June 2017 were:

<b>Elizabeth Prell (Chair)</b>	<b>Stephen Morton</b>
<b>Peter Renehan</b>	<b>Helen Kilgariff</b>
<b>Scott Pullyblank</b>	<b>Liesl Rockchild</b>

### Tnorala Local Management Committee

The Tnorala Local Management Committee is a statutory body established under the *Territory Parks and Wildlife Conservation Act*, and the Tnorala Local Management Committee Regulations. Its purpose is to assist the department to manage Tnorala (Gosse Bluff) Conservation Reserve. Members as at 30 June 2017 were:

<b>Bevan Malbunka (Chair)</b>	<b>Kristen Appel</b>
<b>Chris Day</b>	<b>Maxine Malbunka</b>
<b>Alias Malbunka</b>	<b>Selina Malbunka</b>

### Northern Territory Water Safety Advisory Council

The Northern Territory Water Safety Advisory Council is ministerially appointed to provide advice to government on water safety issues.

Its membership is made up of both department representatives and community stakeholders with a vested interest in water safety. The council's role is to provide advice regarding water safety issues and how to minimise drowning and water-related injuries in the Northern Territory.

Members as at 30 June 2017 were:

<b>Daphne Read (Chair)</b>	
<b>Deputy Mayor Steven Hennessy</b>	
<b>Alderman Bob Elix</b>	<b>David Ciaravolo</b>
<b>Srinivas Srishailam</b>	<b>Dr Charles Douglas</b>
<b>Vicki O'Halloran</b>	<b>Kevin Bleus</b>
<b>Angela Collard</b>	<b>Rebecca Johnson</b>
<b>Kirril Chambers</b>	<b>Samantha Farrow</b>
<b>Floss Roberts</b>	<b>Vanda Stewart</b>
<b>Kellie Shewring</b>	<b>Zelma Collins</b>
<b>Skye Lee</b>	<b>Sergeant John Pini</b>
<b>Senior Constable Romolo (Romy) Dalla Costa</b>	
<b>Stephen Gazzola (alternative)</b>	
<b>Trevor Radburn (alternative)</b>	
<b>Fiona Campbell (alternative)</b>	
<b>Narelle Gosstray (alternative)</b>	
<b>Brad Thomson (alternative)</b>	
<b>Robyn Henderson (alternative)</b>	

### Araluen Cultural Precinct Community Reference Group

The Araluen Cultural Precinct Community Reference Group advises the Minister for Tourism and Culture in regards to the ongoing development and strategic operation of the Araluen Cultural Precinct by:

- > creating a dialogue between the precinct's management and the community,
- > providing an avenue for community input and feedback
- > assisting in implementing the Araluen Cultural Precinct Development Plan

Members as at 30 June 2017 were:

**Dr Mark Crees (Co-Chair)** **Hugo Leschen (Co-Chair)**  
**Dianne Logan** **Pip McManus**  
**Fran Morey** **Damien Ryan**

### Northern Territory Archives Service Aboriginal Advisory Group

The Northern Territory Archives Service Aboriginal Advisory Group advises and comments on issues about access to Northern Territory Government records by Aboriginal people researching family. The group operates under the *Protocol for Access to Northern Territory Government Records by Aboriginal People Researching Their Families*. Members are representatives of the signatories to the protocol. Members as at 30 June 2017 were:

**Phyllis Williams (Chair)** **Kathleen Mills**  
**Margaret Furber** **Gwen Troutman-Weir**  
**Miriam Cleary**

### Northern Territory Arts Grants Panel

The Northern Territory Arts Grants Panel is formed from the Northern Territory's Register of Arts Peers which provides a valuable resource of arts development and arts industry expertise and advice across art forms, Northern Territory regions, and cultural expertise. Arts peers may be called upon for specialist advice required by government in working parties and advisory groups drawn together to address particular topics/issues. Members as at 30 June 2017 were:

<b>Kathy Burns</b>	<b>Francesca Cubillo</b>
<b>Jeanette Button</b>	<b>Michelle Culpitt</b>
<b>Dr Liam Campbell</b>	<b>Paolo Fabriz</b>
<b>Phillip Eaton</b>	<b>William Grose</b>
<b>Ruth Elvin</b>	<b>Anna Weekes</b>
<b>Catherine Satour</b>	<b>Jayne Nankivell</b>
<b>Jaqueline Gribbin</b>	<b>Thisby Purich</b>
<b>Tara Lecky</b>	<b>Christian Ramilo</b>
<b>Amina McConvell</b>	<b>Tim Newth AM</b>
<b>Pip McManus</b>	<b>Gary Lang</b>
<b>Elliat Rich</b>	<b>Noeletta McKenzie</b>
<b>Liesl Rockchild</b>	

### Northern Territory History Grants Committee

The Northern Territory History Grants Committee assesses applications and provides recommendations to the Minister for awarding history grants to recipients. Committee members are Northern Territory community representatives who have expertise or extensive knowledge in the field of Northern Territory history. Members as at 30 June 2017 were:

**Dr David Bridgman**  
**Dr Stephen Hamilton**  
**Dr Sue Stanton**

### Oral History Advisory Committee

The Oral History Advisory Committee provides independent advice and recommendations to the Northern Territory Archives Service to ensure oral histories about the Northern Territory are collected. The committee also helps to build and define co-operative relationships to identify and encourage people to contribute oral histories and to undertake oral history projects. Members as at 30 June 2017 were:

**Dr Matthew Stephen (Chair)** **Jared Archibald**  
**Koulla Roussos** **Phyllis Williams**

### Regional Museums Support Grant Program Panel

The Regional Museums Grant Support Program Panel assesses applications to the Regional Museums Grant Support Program and its recommendations are provided to the Minister for awarding grants to recipients. Members as at 30 June 2017 were:

**Michael Wells (Chair)**  
**Paul Clark**  
**Apolline Kohen**

## Governing Legislation

### Screen Territory Advisory Panel

The Screen Territory Advisory Panel acts as an advisory body to Screen Territory and this department in relation to government screen grants, to ensure an expert, transparent, accountable and 'arms –length' process for allocating Screen Grants funding. The panel meets as required to assess and make recommendations on applications to the Screen Territory Grants Program, specifically in the areas of the Bob Plasto Screen Award, Industry and Audience Development, Project Development and Production Finance. Members as at 30 June 2017 were:

*Steven McGregor*  
*Megan Simpson-Huberman*  
*Julia Overton*

### Strehlow Research Centre Board

The Strehlow Research Centre Board was established under Section 9 of the *Strehlow Research Centre Act*. The board has responsibilities relating to the acquisition and disposal of collection items at the Strehlow Research Centre in Alice Springs, and the repatriation of ceremonial material. Members as at 30 June 2017 were:

<i>Michael Liddle (Chair)</i>	<i>Peter Kell</i>
<i>Dr Kathleen Strehlow</i>	<i>Phillip Gordon</i>
<i>Edward Rontji</i>	<i>Robert Borgas</i>
<i>Michael Sitzler</i>	

### The Territory Remembers Steering Committee

The Territory Remembers Steering Committee is a consultative group with representation from the defence, veterans, community and the education sectors to provide advice to the Chief Minister. The committee's role is to assist the Northern Territory Government to deliver on the community driven 75th anniversary of the bombing of Darwin program The Territory Remembers.

The committee delivers advice and recommendations to the government to ensure a respectful and inclusive 75th Anniversary of the Bombing of Darwin program is delivered. Members as at 30 June 2017 were:

<i>Hugo Leschen (Chair)</i>	<i>Alderman Allan Mitchell</i>
<i>Dr Tom Lewis OAM</i>	<i>Clinton Bock</i>
<i>Don Milford BEM</i>	

### Screen Industry Reference Group

The Screen Industry Reference Group promotes and supports the work of Screen Territory by providing advice on all areas of its business. Particular emphasis is placed on the enhanced Grants Program to ensure that Screen Territory's programs and activities deliver the best possible outcomes across the Northern Territory film and screen industry. Members as at 30 June 2017 were:

<i>Andrew Hyde (Chair)</i>	<i>Rachel Clements</i>
<i>Dr David Curl</i>	<i>Danielle McLean</i>
<i>Aurora Schellings</i>	

### National Indigenous Art Gallery Steering Committee

The National Indigenous Art Gallery Steering Committee will undertake the initial scoping of an Iconic National Indigenous Art Gallery to be built in Alice Springs, including preliminary consultation work on aspects such as the gallery's location.

The committee will provide the Northern Territory Government with a report that identifies and provides options and recommendations on the project's development, construction, establishment and operations. Members as at 30 June 2017 were:

*Hetti Perkins (Co-Chair)*  
*Phillip Watkins (Co-Chair)*  
*Mark Wilsdon*  
*Janina Harding*  
*Michael Liddle*  
*Michael Lynch CBE, AO*  
*Emeritus Professor Helen Garnett PSM FTSE FAICD*  
*Alastair Shields*



# Risk Management

## Northern Territory Library Community Reference Group

The Northern Territory Library Community Reference Group has been established to promote and support the work of the Northern Territory Library, and will provide advice to the library on its development and direction. Members as at 30 June 2017 were:

*The Honourable Sally Thomas AC (Chair)*

*Judy Boland AM*

*Daniel Featherstone*

*Anthony Hornby*

*Alderman Simon Niblock*

*Don Christopherson*

*Yasmin Fairbrother*

*Pattie Martin*

*Geoff Purdie*

*Patrick Gregory*

The Department of Tourism and Culture has a suite of tools available to all employees to assist with guiding, capturing and managing risks.

As part of the department's risk management for the year, strategic risks were reviewed and managed through assessments and treatment actions for key areas. This included looking at the causes and consequences of the identified risks and what internal controls were already in place to manage them. This was all recorded and managed through Strategic Risk Registers by divisional leadership teams. The Audit and Risk Management Committee reviewed the Strategic Risk Registers at each meeting to monitor progress on identified treatments.

Detailed Work Health and Safety (WHS) Risk Registers have also been established and are managed by divisional WHS committees.



# Controls and Compliance

## Internal Controls

The department has a number of internal control mechanisms in place to mitigate workplace risks. These include:

### Delegations

Powers and functions are granted to nominated positions through the *Financial Management Act*, *Public Sector Employment and Management Act*, *Contracts Act* and the *Procurement Act*. Delegations have been put in place to allow the department to operate efficiently while maintaining adequate internal controls. In 2016-17, the following delegations were established:

- > Financial Delegations
- > Human Resource Delegations
- > Procurement and Contract Delegations
- > Instrument of Delegation under the *Contracts Act*
- > Instrument of Delegation for Guarantees and Indemnities

### Conflict of Interest

Conflicts of interest include real, perceived or potential conflicts between private interests and official duties or responsibilities. All employees are responsible for declaring and managing any conflicts of interest and must take all reasonable steps to prevent involvement in such conflict.

### Outside Employment

Employees must seek approval to undertake outside employment. This is to help identify, manage and mitigate any potential conflicts of interest, where an employee engages in activities which may advance their personal interest at the expense of the department.

## Code of Conduct

As a condition of employment, all staff are required to adhere to the NTPS Code of Conduct which outlines the principles, standards and behaviour expected of them. Internal training, such as the Corporate Induction Program, is provided to all employees to ensure they are aware of expected behaviours and responsibilities.

### Gifts and Benefits

The department's Gifts and Benefits Policy establishes a common understanding of the appropriate conduct expected of all employees in relation to accepting gifts and benefits. The policy also outlines the appropriate approval and management of gifts and benefits.

## Freedom of Information and Privacy

The department adheres to NT Government policies and procedures in place under the *Information Act*. This includes publishing or releasing information and allowing individuals to access records and information held by the department in appropriate circumstances.

### Whistle-blowers

In accordance with the *Public Interest Disclosures Act*, staff can report incidents or improper conduct by the department or by an employee. No public interest disclosures regarding the department or its officers were lodged during 2016-17.

## Records and Information

### Information Requests

The *Information Act* came into effect on 1 July 2003, creating a general right of access to information held by government departments, and limited only in circumstances where the disclosure of certain information would be contrary to the public interest. The Act also protects the privacy of personal information held by the department.

## Controls and Compliance

The *Information Act* covers Freedom of Information (FOI) issues, privacy, records and archives management, and affects how the department collects, uses and stores personal and government information.

The Act is designed to protect personal information, promote the free flow of government information, protect public interests and prevent public sector agencies from the unauthorised disclosure of information on individual, private and business interests held by public agencies.

The department is subject to the *Information Act* and is required to meet the obligations placed on it under that Act. Under the *Information Act*, members of the public can gain access to documents or records held by the department unless the document is within an exception or exemption category specified in the legislation.

The *Information Act* also defines strict timeframes for dealing with these requests for information.

Further assistance can be provided by contacting:

FOI Contact Officer  
GPO Box 1448  
DARWIN NT 0801  
Email: [dtc.foi@nt.gov.au](mailto:dtc.foi@nt.gov.au)

During the reporting year, the department received five applications for access to government or personal information under the *Information Act*. Another two applications were carried over from the previous year.

### Records Management

The department has adopted record management practices and procedures to ensure compliance with Part 9 of the *Information Act*.

Part 9 of the Act and the Records Management Standards require the department to develop and implement plans and processes to ensure full and accurate records are created, captured, discoverable, secure and disposed of in line with approved Records Disposal Schedules to potentially reduce storage costs.

Additional staff training and support during 2016-17 has resulted in the increased use of and transition to electronic management of records within the department.

### Ombudsman Enquiries

The department received no Ombudsman enquiries during the reporting year.



# Monitoring through Audits and Reviews

## Internal Audits

Internal Audit	Focus	Outcome
<b>Tourism Procurement and Contract Management Practices</b>	To review procurement and performance management of contracts with particular focus on major contracts with significant budgetary expenditure	The audit identified some opportunities for improvement with regards to greater oversight in contract management. The department's Audit and Risk Management Committee (ARMC) will monitor progress against the audit recommendations
<b>Cabinet Information Security Measures Annual Compliance Check</b>	To assess the department's compliance with the required Cabinet information security measures  This is an annual request from the Department of the Chief Minister	The annual compliance check identified no material weaknesses in controls
<b>Official Travel</b>	To review of the department's official duty travel against the all of government Travel Policy Framework	The department's official travel activities were assessed as satisfactory against the whole-of-government Travel Policy Framework
<b>ICT Purchases</b>	To assess the department's ICT purchases to ensure compliance with the Treasurer's Directions and department's Procurement Delegations	The audit found the department had designed effective policy and associated delegations to provide the required guidance to staff. A few audit recommendations were made to improve the effectiveness of the operating controls
<b>Repetitive and Split Tier 1 Purchases</b>	To review Tier 1 procurement activity for repetitive or split purchases to ensure compliance with the Policy Series of Procurement Directions	Strengths and weaknesses were identified with different areas of the department. Several recommendations were made to improve compliance with Tier 1 procurement activities and these will be monitored by the ARMC to ensure they are addressed

## Monitoring through Audits and Reviews

### External Audits

#### Northern Territory Auditor-General Audits

Internal Audit	Focus	Outcome
Agency Compliance Audit	To assess and test the adequacy of the systems developed by the Accountable Officer to comply with accountability and control requirements as identified in the <i>Financial Management Act</i> , Treasurer's Directions, <i>Procurement Act</i> and other service-wide policies	The audit found reasonable assurance that the department is meeting its tested responsibilities. One audit issue was identified regarding the fixed asset register and the department is working to address this
Performance Management System Audit of Gifts and Benefits	To assess and test the adequacy of the systems developed by the Accountable Officer to comply with their accountability and control requirements and form an opinion on whether the department's Gifts and Benefits Framework is adequate	<p>The department's current policies and practices were found to be consistent with NT Government policy requirements</p> <p>Recommendations were made to improve management and monitoring effectiveness</p>

*The Ross Smith Memorial, located at Fannie Bay in Darwin, commemorates the completion of the first aerial flight from England to Australia in 1919 by the aviators Captain Ross Smith, Lieutenant Keith Smith and Sergeants Wally Shiers and Jim Bennett.*



## Monitoring through Audits and Reviews

### Insurable Risk – Department of Tourism and Culture

Insurable Risk Category	Mitigation Strategies	Total number/total value of claims
Public Liability	<ul style="list-style-type: none"> <li>&gt; Formal risk assessments completed</li> <li>&gt; Repairs and maintenance program to reduce risks associated with physical activities</li> <li>&gt; Ongoing review of practices and procedures to ensure public safety</li> <li>&gt; Appropriate signage</li> <li>&gt; Education campaigns for staff and public</li> <li>&gt; Independent reviews</li> </ul>	No claims
Workers' Compensation	<ul style="list-style-type: none"> <li>&gt; Formal risk assessments completed</li> <li>&gt; Work health and safety framework developed and implemented</li> <li>&gt; Workplace safety policies and standard operating procedures</li> <li>&gt; Work site assessments</li> <li>&gt; Job-specific training and support</li> <li>&gt; Employee Assistance Program</li> <li>&gt; Early intervention profile</li> <li>&gt; Critical incident debriefings</li> <li>&gt; Work-life balance supported</li> </ul>	<p>The department received five workers' compensation claims for a total value of \$643 282.</p> <p>A further \$59 559 was invested in early intervention measures.</p>
Assets and Inventories – all	<ul style="list-style-type: none"> <li>&gt; Formal risk assessment completed</li> <li>&gt; Ongoing review of policies and practices to guide standard operating procedures to protect assets</li> </ul>	No claims
Assets and Inventories - Buildings	<ul style="list-style-type: none"> <li>&gt; Building audits: security, maintenance and compliance</li> <li>&gt; Appropriate security and testing of fire systems, alarms, patrols and staff</li> <li>&gt; Repairs and maintenance and minor new works program</li> </ul>	No claims



## Monitoring through Audits and Reviews

Insurable Risk Category	Mitigation Strategies	Total number/total value of claims
Assets and Inventories - Vehicles (motor vehicles, four wheel drives)	<ul style="list-style-type: none"> <li>&gt; Regular service and maintenance checks</li> <li>&gt; Driver training (four wheel drives)</li> <li>&gt; Safety equipment and accessories (particularly for off-road vehicles)</li> </ul>	33 claims \$43 776
Assets and Inventories – Collections (including libraries, archives and artworks)	<ul style="list-style-type: none"> <li>&gt; Building audits, e.g. security, maintenance, compliance</li> <li>&gt; Appropriate security testing, e.g. fire systems, alarms, patrols, staff</li> <li>&gt; Specifically designed facilities which are able to maintain appropriate temperature and humidity levels</li> </ul>	No claims
Assets and Inventories – Inventories	<ul style="list-style-type: none"> <li>&gt; Regular stocktaking performed</li> </ul>	No claims
Indemnities	<ul style="list-style-type: none"> <li>&gt; Formal annual risk assessment completed and with each new agreement executed</li> </ul>	No claims

*Occupation Native - Trisha Morton-Thomas in Fremantle Prison - Brindle Films.*



## Monitoring through Audits and Reviews

### Insurable Risk – Territory Wildlife Park

Insurable Risk Category	Mitigation Strategies	Total number/total value of claims
Public Liability	<ul style="list-style-type: none"> <li>&gt; Formal risk assessments completed</li> <li>&gt; Repairs and maintenance program to reduce risks associated with physical activities</li> <li>&gt; Ongoing review of practices and procedures to ensure public safety</li> <li>&gt; Appropriate signage</li> <li>&gt; Education campaigns for staff and public</li> <li>&gt; Independent reviews</li> </ul>	No claims
Workers' Compensation	<ul style="list-style-type: none"> <li>&gt; Formal risk assessments completed</li> <li>&gt; Work health and safety framework developed and implemented</li> <li>&gt; Workplace safety policies and standard operating procedures</li> <li>&gt; Work site assessments</li> <li>&gt; Job-specific training and support</li> <li>&gt; Employee Assistance Program</li> <li>&gt; Early intervention profile</li> <li>&gt; Critical incident debriefings</li> <li>&gt; Work-life balance supported</li> </ul>	Insured by DTC
Assets and Inventories – all	<ul style="list-style-type: none"> <li>&gt; Formal risk assessment completed</li> <li>&gt; Ongoing review of policies and practices to guide standard operating procedures to protect assets</li> </ul>	No claims
Assets and Inventories - Buildings	<ul style="list-style-type: none"> <li>&gt; Building audits: security, maintenance and compliance</li> <li>&gt; Appropriate security and testing of fire systems, alarms, patrols and staff</li> <li>&gt; Repairs and maintenance and minor new works program</li> </ul>	No claims

## Monitoring through Audits and Reviews

Insurable Risk Category	Mitigation Strategies	Total number/total value of claims
Assets and Inventories - Vehicles (motor vehicles, four wheel drives)	<ul style="list-style-type: none"> <li>&gt; Regular service and maintenance checks</li> <li>&gt; Driver training (four wheel drives)</li> <li>&gt; Safety equipment and accessories (particularly for off-road vehicles)</li> </ul>	4 claims \$10 017
Assets and Inventories – Collections (including libraries, archives and artworks)	<ul style="list-style-type: none"> <li>&gt; Building audits, e.g. security, maintenance, compliance</li> <li>&gt; Appropriate security testing, e.g. fire systems, alarms, patrols, staff</li> <li>&gt; Specifically designed facilities which are able to maintain appropriate temperature and humidity levels</li> </ul>	No claims
Assets and Inventories – Inventories	<ul style="list-style-type: none"> <li>&gt; Regular stocktaking performed</li> </ul>	No claims
Indemnities	<ul style="list-style-type: none"> <li>&gt; Formal annual risk assessment completed and with each new agreement executed</li> </ul>	No claims





# Corporate Social Responsibility

## Communications and Community Engagement

*The department undertook and hosted a range of community engagement activities during 2016-17, including:*

- > developing, delivering and promoting the 2016-2017 Araluen Arts Centre Program of events to enrich the Central Australian experience for international and domestic visitors, as well as to engage and inspire the local community
- > continuing to liaise with the Arrernte custodians in the management of sacred sites on the Araluen Cultural Precinct
- > working in partnership with Heritage Alice Springs to develop and deliver programs and events at The Residency
- > working with ArtBack NT and various artists to provide space for and deliver artist-in-residence programs
- > supporting non-profit arts organisations to deliver arts programs and services across the Northern Territory
- > supporting community arts festivals, including urban, regional and remote festivals, such as the Darwin Festival, the Seabreeze Festival, Desert Song and the Beanie Festival and remote Aboriginal arts festivals including Barunga Festival, Desert Harmony Festival and the Gurindji Freedom Day Festival
- > continuing a strategic partnership with *Off The Leash* magazine which markets arts and cultural events, festivals and opportunities to a print readership of 30 000
- > supporting Bite Size e-bulletins regarding arts sector development opportunities, distributed to 786 subscribers
- > providing information and advice across the Territory about the 2017 Arts Trail Regional Stimulus Grants
- > commencing meetings with Godinymayin Yijard Rivers Arts and Culture Centre and Mimi Aboriginal Art and Craft regarding their works requirements for the Arts Trail Katherine Gallery Extensions
- > holding meetings with Nyinkka Nyunyi Art and Culture Centre to discuss scoping and works requirements for the Arts Trail Tennant Creek Gallery Extensions
- > producing a series of commemorative vehicle registration plates, as part of The Territory Remembers (TTR) programs, with all proceeds donated to Legacy NT, and partnering with AANT as the sales agent and Motor Vehicle Registry as the distributor
- > developing a commemorative TTR coffee table book, made possible by the generosity of contributors sharing photos from family collections and memorabilia. Copies were distributed to all NT schools and Australian public libraries
- > producing a collection of TTR stories as an e-book providing commentary from the two years when the Territory held the line for Australia. The collection was made possible by the generosity of each author
- > supporting the Community Event Grants of up to \$10 000 to deliver events highlighting Northern Territory-focused TTR projects with specific relevance to the region's war-time activity between 1941-45
- > supporting Community Memorial Grants (TTR) of up to \$25 000 for public memorial projects
- > establishing a TTR Visual Arts Project to enable Territory middle/senior school and university students to commemorate the 75th Anniversary of the Bombing of Darwin and the Northern Territory's involvement in World War II through visual arts
- > developing a TTR post card series which included information and facts about the bombing of Darwin. These were widely distributed at many events

- > holding a program of talks and presentations to extend awareness and appreciation of the breadth of the Northern Territory's history, heritage and culture
- > hosting the annual Northern Territory Literary Awards
- > hosting the Chief Minister's Northern Territory History Book Award and an author talk by the winner Stuart Traynor
- > launching several books including Alan Powell's *World's End: British Military outposts in the ringfence around Australia 1824 - 1849*; Beth Graham's *Dear Family: Letters from Arnhem Land 1962-66*; Ben Smee and Christopher Walsh's *Crocs in the Cabinet*; Don Zoellner's *Vocational Education and Training: Elastic / Borracha / Elastico*; and Dan Baschiera's *On Leichhardt's Path* (5th Edition)
- > hosting exhibition tours at the Northern Territory Library such as *Before the Walk Off* and *Fujita*
- > supporting Territory screen practitioners to both develop and produce stories and seek professional development
- > facilitating Be Crocwise talks and community engagement events
- > supporting Junior Rangers and school events
- > conducting visits with wildlife to Royal Darwin Hospital
- > coordinating a National Threatened Species Day event at the Darwin Waterfront
- > hosting several events at the Territory Wildlife Park, including facilitating a Keeper Kids program.
- > hosting the Council of Heads of Australian Botanic Gardens Annual Meeting in Darwin for the first time



# Grant Programs

A list of all grant recipients and subsidies are at Appendix A.

## Active Recreation Organisation Program

Aims to increase and improve participation in active recreation services across the Northern Territory.

## Alice Springs Convention Centre

Funding assists the Alice Springs Convention Centre to attract business events and economic benefits to Alice Springs.

## Artists in Schools (AiS) Program

A partnership between the Department of Tourism and Culture and the Department of Education.

## Arts Organisations

(Previously Northern Territory Arts Programs and Services)

Supports the delivery of arts programs and services by non-profit Territory-wide arts organisations through 12-month, multi-year and triennial agreements.

## Arts Projects

Arts Project rounds occur twice a year across four sub categories including:

1. Arts Development - Supports projects across all art forms for the research, development or creation of new work or community cultural development projects.
2. Presentation and Promotion - Supports projects that present, exhibit, distribute or promote Northern Territory arts practice.
3. Skills Development - Supports arts initiatives that aim to foster skills, knowledge and experience of participants and build community capacity.

4. Emerging Artists - Supports emerging artists to access funding for arts development, presentation and promotion or skills based projects.

## Attachments, Internships and Mentorships

Supports Territory screen practitioners at mid or advanced career level to gain further hands-on experience and learning under the guidance of more experienced practitioners.

## Boosting our Economy

Provides a short-term cash injection into the economy and provides job opportunities to local small and medium businesses for delivery of sport and recreation projects including infrastructure upgrades. This was a one off grant, paid to Sport and Recreation.

## Capital Grants

Provides capital grant funding to organisations to deliver capital projects for sport and recreation infrastructure.

## China Ready

The China Ready Industry Program offered opportunity for industry to become "China Ready" by:

- > providing funding to assist hotels to develop amenities and provide translated, culturally appropriate tourism material;
- > offering a one-day China Ready workshop, the package includes CHINA READY® translation and development of digital content and use of CHINA READY® identification logo and collateral; and
- > offering a four day intensive guide training program for "Kakadu Knowledge for Tour Guides" certification for mandarin speaking tour guides



## Grant Programs

### Community Event Grants

Provided to assist Territory communities and organisations to commemorate the Bombing of Darwin or other significant and relevant Territory World War II events.

### Community Festivals

Supports established and emerging regional and remote community festivals to develop and present artistic programs and cultural maintenance initiatives in community arts celebrations.

### Commercial organisations and Statutory Bodies

Supports the operations of the Darwin Waterfront Corporation, Northern Territory Major Events Company and the Museum and Art Gallery of the Northern Territory.

### Event Grants

Provides funding and support to enable relevant organisations to facilitate sporting events.

### Facilities and Capital Equipment (Capital and current)

Program funds are available to eligible organisations for infrastructure to support the development of appropriate, affordable and accessible sport and active recreation opportunities for Territorians. The funding is available to plan, build new, and improve existing Territory sport and active recreation facilities.

The program's intended outcomes are increased participation opportunities for Territorians, fit-for-purpose facilities that provide safe participation experiences, environmentally and financially sustainable community facilities and well-designed and multi-purpose facilities that encourage inclusiveness and collaboration.

### Grass Roots Development Program

Provides organisations with grants for projects that align with the program's two main objectives, which are:

- > to provide opportunities for Territorians to participate in sport and active recreation
- > to strengthen the capability of sport and active recreation organisations to deliver services and programs that foster a more active Territory community.

### Heritage Grants

This program primarily supports the ongoing conservation of privately-owned declared heritage places. Funding is also available in the categories of Research and Documentation, and Promotional Projects (including Festivals and Events).

### Joint Management Funding

Provides lease payments of about \$1.75 million to Aboriginal land trusts for Aboriginal owned, jointly managed parks. These funds benefit Indigenous people in regional and remote areas. The department also provides \$132 000 each to the Northern and Central Land Councils to support joint management of parks and reserves. The Parks and Wildlife Division spent \$216 517 in 2016-17 to implement the Flexible Employment Program (FEP), a direct employment model enabling employment of 52 Indigenous casual staff. The Commission also employed 13 Indigenous apprentices, four of which were school-based.

### Land for Wildlife Grants

Issued to Greening Australia and Low Ecological Services to assist the Land for Wildlife program which helps landholders provide habitat for wildlife on their properties through nature conservation and improved land management.

## Grant Programs

### Learn to Swim Program

Provides lifelong swimming skills for Territory children. Through the program, \$200 worth of swimming lessons are provided each year until the child turns five-years-old or is enrolled in school or preschool.

### Memorial Grants

Supports Territory communities and organisations in endeavours to ensure local war memorials, honour rolls, gardens, avenues of honour and other such special places are restored to their original condition, or improved to reflect the local community's service history. They also allow for new memorials honouring our wartime history to be developed.

### Million Dollar Fish Season 2

A campaign undertaken to promote the Northern Territory as a holiday and fishing destination. The Department provided a subsidy to CrownBet for each season of the competition.

### National and International Competition Incentive Program

Supports pathways to elite participation in sport by providing funding for organisations to compete at national and international level.

### Northern Territory History Grants

Encourages and supports original research about Northern Territory History.

### Northern Territory Institute of Sport (NTIS) Athlete Scholarships

Provides NTIS funding to support the development of nationally identified athletes by helping to offset training and competition related expenses.

### Northern Territory Institute of Sport (NTIS) Official Scholarships

Supports the development of accredited and practising sport officials by offsetting training and competition related expenses.

### Northern Territory Institute of Sport (NTIS) Program Grants

Provides funding support for a full-time Pathway Manager to be employed from 1 July 2017 to 30 June 2018, with the aim of improving the quality and quantity of Territory coaches and athletes.

### Northern Territory Library

Provides operational funding for the delivery of public library services.

### Olive Pink Botanic Garden

Receives a department grant to assist with the garden's operation and administration.

### Peak Sporting Body Investment Program

Designed to support sound planning, management, governance, education, training and pathways development across Territory sports.

### Production Funding

Contributes to production finance of screen projects with significant Northern Territory content so as to build the capacity of the Territory screen industry and raise the profile of the Territory and Territory storytelling.

### Professional Development

Assists development opportunities for Territory artists and arts workers.

### Project and Development Funding (including strategic development initiatives, Illuminator and Realisator)

Supports the Northern Territory screen industry to develop home-grown creative, original and marketable projects with the potential to showcase the Territory and its stories to Australian and worldwide audiences.

## Grant Programs

### Regional Museums Grant Support Program

Assists eligible organisations to develop projects that will benefit the museums, meet recognised museum standards, be accessible to the public, and able to be completed within the one-year funding cycle.

### Quick Response

Increases access for applicants to take up opportunities at short notice and in a flexible and responsive manner.

### Regional Tourism Organisations and Visitor Information Centres

Funding primarily supports four key Northern Territory regions to provide visitor information services. It also assists Tourism Top End and Tourism Central Australia to deliver intra-Territory marketing and agreed projects.

### Remote Sport Program

Provides funding to Regional Councils to support regular organised sporting competitions and build capacity of sport and recreation officers and community members to deliver and run sports competitions.

### Sport Service Providers

Allocates funding to Northern Territory sport service providers to support and deliver ancillary services to the region's sport sector.

### Sport Voucher Scheme

Provides every enrolled Territory school student with \$200 a year to participate in sport, recreation and cultural activities.

Urban area students receive two \$100 sport vouchers annually in January and July to use with registered activity providers. Remote students receive a \$200 voucher annually for community based sport, recreation and cultural activities conducted by registered providers.

### Story Development Funding

Supports the growth and sustainability of the Northern Territory screen industry by supporting the production of home-grown creative, original and marketable projects that can demonstrate significant benefits to the Northern Territory. These projects should have the potential to showcase the Territory and Territory stories to audiences in Australia and around the world.

### Strategic Initiatives

Invites strategic initiatives arrangements that reflect government priorities.

### Strategic Initiatives, Industry and Audience Development Funding

Provides opportunities for skills training, professional development and building partnerships within the local screen industry. The program also aims to help Northern Territory screen organisations develop and grow through strategic planning.

### Territory Wildlife Parks Grant

The Department also supports the non-commercial aspects of Territory Wildlife Parks through the payment of a Community Service Obligation (CSO). The CSO supports the provision of educational services (to schools and tertiary institutions); supports the tourism industry by providing an attraction that encourages visitors to stay in town for extra nights, and enables endangered species conservation and breeding programs.

### The Bob Plasto Screen Award

Recognises the significant contribution of an individual to the Northern Territory screen industry.





## Grant Programs

### Tourism Infrastructure Development Fund – Accelerator Round

Helps tourism business accelerate infrastructure developments. This is a one off grant.

### Tourism Demand-Driver Infrastructure Program

Supports a small number of high quality projects that broadly benefit the tourism sector. This is a one off grant funded by the Commonwealth Government.

### Trade Support Scheme

Provides financial help to Northern Territory businesses to offset costs of international marketing activities, which bring trade and economic benefits to the Territory. Businesses, industry groups or other organisations with a substantial presence in the Territory can apply for funding under the Scheme, which is managed by the Department of Trade, Business and Innovation.

### Travel Funding

Supports Northern Territory screen practitioners to travel to markets, conferences, festivals, screenings, seminars and workshops to progress their professional development.

### Venues and Facilities

Supports anchor licensees who are housed in Northern Territory Government owned and leased properties to continue their arrangements.

### Volunteer Grant Program

Supports, recognises and rewards sport and active recreation volunteers so as to encourage maximum volunteer participation in the Territory.

The program aims to:

- > provide opportunities to build effective volunteering practices and policies for sport and active recreation organisations
- > increase the skills and capabilities of volunteers
- > maximise and promote volunteering participation; including opportunities to increase the diversity of volunteers
- > provide equipment that assists volunteers to complete their role professionally and in a safe environment.

### Wildlife Grants

Issued to assist the not-for-profit Wildcare NT in Darwin, Wildlife Rescue Katherine and Wildcare Alice Springs.

### Women in Sport Program

An initiative providing opportunities to increase the number, skills and capacity of women and girls in sport and active recreation, increase opportunities for women in Territory leadership roles, and reduce barriers to participation at all levels by delivering programs and providing fit-for-purpose equipment and improved facilities.



# 04 Outputs and Performance





Tourism and Culture markets the Territory to stimulate interest and the desire to travel to this region; protect, conserve and provide access to our major heritage and cultural collections, invest in and develop the sport and recreation sectors and protect the Territory's parks and native wildlife.

## Output Groups

Under the Northern Territory's Financial Management Framework, each government department is funded by output as stated in the annual Budget Papers.

The Department of Tourism and Culture's outputs are detailed in this section.





## Output: Tourism and Culture

*Tourism and Culture markets the Territory to stimulate interest and the desire to travel to this region; protect, conserve and provide access to our major heritage and cultural collections, invest in and develop the sport and recreation sectors and protect the Territory's parks and native wildlife.*

### Significant Achievements

- > 77 artefacts were recovered from the expedition to the wreck of the *Sanyo Maru*
- > Development and implementation of the Nitmiluk National Park Carbon Farming project with the Jawoyn Association Aboriginal Corporation
- > In 2016, the Gulf ranger team in partnership with Aboriginal custodians, successfully completed the second year of an Aboriginal rock-art and cultural site protection project in Limmen National Park with support from the McArthur River Mine's Community Benefits Trust. The department has committed to the long-term continuation of this important work in the Gulf region
- > In April 2017, six Parks and Wildlife rangers attended the annual Arnhem Land Fire Abatement (ALFA) pre-season fire planning meeting, at Barrapunta Outstation in central Arnhem Land. These forums build relationships and allow participants to observe how the world class Arnhem Land Fire Abatement Group network goes about its business
- > The department worked with more than 250 coaches, teachers, parents and youth workers to educate, inform and implement appropriate sport delivery and development strategies with over 900 athletes in wide variety of sports across the Northern Territory
- > Scholarships provided to support the development of 22 coaches, more than 30 officials, and 11 athletes competing at national and international level
- > The Move More Learn More Project in 10 Darwin and Alice Springs primary schools, in partnership with the Australian Sports Commission
- > The new four-court indoor netball centre constructed in Alice Springs
- > 'Lottoland' secured as the major naming rights sponsor for the Mitchell Street Mile, which is now known as the Mitchell Street Million Dollar Mile
- > A Sheffield Shield Grand final hosted in the Territory for the first time in the shield's 125-year history
- > The 2016 Alice Springs Masters Games were staged, attracting 3827 participants
- > A total 34 845 sports vouchers redeemed
- > The sports voucher program enabled 2717 children to access water awareness or swimming lessons
- > Connected Communities: Vision for Northern Territory Public Libraries 2017-2023 was launched, providing an outcomes-based framework to guide the strategic development and funding arrangements for the public library sector
- > The department managed The Territory Remembers program, focussing on telling the social stories and significant historical events around the Bombing of Darwin during World War II to coincide with the 75th anniversary of the Bombing of Darwin.

## Output: Tourism and Culture

- > The Araluen Art Centre's first stand-alone website, including online ticketing and digitisation of artworks, was established and was shortlisted as part of Museums Galleries Australia's Museums Australasia Multimedia and Publication Design Awards
- > A Hearing Loop was installed in the Araluen Arts Centre Theatre to provide better access for patrons attending live performances and cinema
- > The first Portrait of a Senior Territorian Art Award was delivered for Alice Springs and attracted 4411 visitors across its nine-week exhibition before it went on show in Darwin
- > The income stream in Araluen Arts Centre Retail Store was doubled due to significant development of retail lines that explicitly represent Central Australian and Northern Territory artists
- > An Initial Scoping Steering Committee was established for the Iconic National Indigenous Art Gallery
- > Nganampa Development Corporation was engaged to undertake preliminary consultation for the Iconic National Indigenous Cultural Centre in Alice Springs
- > Joint ventures between Territory screen creators and Australia's leading production companies, organisations and broadcasters were successfully stimulated and supported
- > An Industry Reference Group was established to provide advice on the long term planning and growth of the screen industry
- > A Disability Inclusion Action Plan was developed ready for implementation in 2017-18
- > The priorities of Vibrant NT: Arts and Culture in the Northern Territory to support the development and showcasing of the NT arts sector were delivered
- > A filming permit was issued to Sweet Country Films to produce a feature film around Central Australian parks called *Sweet Country*. The company negotiated for Aboriginal actors, extras and helpers from some of the department's joint management families. The Department also provided financial support of \$200 000 to the film.
- > Developed and delivered a program to accelerate adaption of tourism product for the Chinese market, including 19 operators achieving "China Ready" program accreditation and 40 participants taking part in a new "Mandarin Tourguide Training" program
- > The Bombing of Darwin Harbour and Royal Flying Doctor Service Experience at Stokes Hill Wharf opened in July 2016. The attraction features a hologram of Rear Admiral Etheridge Grant and virtual reality experience developed by Tourism NT
- > The biggest cruise ship to visit Australia, Ovation of the Seas, arrived in Darwin on 28 February with 4185 passengers and 1612 crew members. The Department leveraged this visit with a range of consumer activations and public relations activities
- > French cruise ship Ponant's L'Austral announced it would home berth in Darwin for the 2017 and 2018 expedition cruise ship seasons
- > NT Birding Trails website launched and first Darwin Birding Trails brochure released
- > In October 2016, the Department held Digital Interactive Seminars with 80 and 130 operators attending in Alice Springs and Darwin respectively. As an outcome of the seminars Digital Leap phase 2 was launched in March 2017 to build digital marketing capability across the NT, which included digital coaching and online support. As at 30 June, 172 operators were receiving support.
- > Developed a draft Hermannsburg Region Visitor Experiences Master Plan in partnership with the Office of Aboriginal Affairs
- > Launched the ninth phase of the brand campaign 'It's About Time... Do the NT', which was recognised as the winner of the Expedia Media Solutions 2017 APAC Partner Awards, Destination Campaign of the Year, at the 2017 ATE conference in Sydney
- > Participated in Internationale Tourismus-Börse (ITB) Berlin and NT Central European Roadshow from 8 – 15 March 2017, with 15 operators participating



## Output: Tourism and Culture

- > Developed and implemented a digital asset program delivering a free professional photo shoot for 124 tourism operators across the Territory using local NT photographers to improve their marketing material and digital assets.
- > The launch of a new tourism consumer website, Northern Territory.com, with enhanced features and full mobile responsive design resulted in improved web traffic and an increase in mobile visitors
- > Launch of the new Australian Tourism Data Warehouse (ATDW) Online system delivered an improved user experience for operators and increased engagement with industry leading to an additional 689 products being featured online
- > The Howard Springs Nature Park Plan of Management became operational on 4 March 2017
- > The Litchfield National Park Plan of Management was tabled in the Legislative Assembly on 22 June 2017 and will become operational on 21 August 2017
- > Integrated Conservation Strategies were prepared and approved for Watarrka and Finke Gorge National Parks
- > The development of Visitor Experience Development Plans for Nitmiluk and Elsey National Parks commenced
- > Implementation of the Master Plan for Mountain Biking in the NT commenced across all regions
- > The hand-held CyberTracker NT data capture system was implemented in all key parks and reserves to improve the effectiveness of rangers in the field
- > Speleological mapping of the cave system in Judbarra National Park continued this year
- > The six-park biodiversity monitoring program, conducted in conjunction with the Department of Environment and Natural Resources, began in Judbarra National Park and continued in Nitmiluk National Park
- > A joint Neem control group including representatives from the department, Roper Gulf Shire, Roper River Landcare and the Mangarrayi Rangers was established in Mataranka
- > Northern Sugar Glider research continued along the Edith River to determine whether a new species of gliding marsupial has been identified
- > The Northern Territory Archives Service (NTAS) added 10 358 new archival items to its collection database
- > Significant new materials were donated to NTAS, including, letters from Harry Chan regarding the death of Neville Mogg (1942), and the Stella Smith and Donald Arthur Roberts photographic and memorabilia collection which includes glass plate negatives (c1910 - c1930)
- > New initiatives and programs to help create professional development throughout the Territory screen industry were delivered in line with the recommendations of the *Charting New Territory* Ministerial Advisory Council Report programs
- > Funding was allocated to the Conservation Program for Government-owned Heritage Assets, to support major work on Darwin's Brown's Mart, Fannie Bay Gaol and QANTAS Hangar, Katherine's North Australia Railway Bridge and Hunter House, and Owen Springs Historical Reserve, west of Alice Springs
- > Sixteen projects were funded through the NT Heritage Grants Program
- > Four places were declared as heritage places and two objects declared as heritage objects
- > Community consultation took place with the aim of progressing a commitment to bringing Back the Arafura Games
- > A Warren Park Project Development group was formed and conducted community consultation to progress development of the NRL complex at Marrara
- > A new agreement was negotiated with the AFL to continue premiership matches in the Northern Territory, and establish sponsorship for a joint AFLNT / Adelaide Crows team as part of the national Women's AFL competition

## Output: Tourism and Culture

- > New grant guidelines for the Sport and Recreation Grassroots Development Program, Quick Response, Facilities and Capital Equipment Program and Peak Sporting Bodies Program were reviewed and implemented
- > A new remote Sport Voucher Scheme model was implemented
- > The 30th anniversary of the Brolga Awards were celebrated on 12 November 2016 with over 430 people attending the gala event
- > For the first time since 2008 and the first time in Darwin, the Northern Territory hosted the Australian Tourism Awards on 24 February 2017 with over 740 people attending from around Australia. The Northern Territory collected two gold, two silver and three bronze including a Hall of Fame Gold for Voyages Ayers Rock Resort for their third consecutive win in the Aboriginal and Torres Strait Islander Tourism category
- > Established a centralised corporate service and secretariat following machinery of changes
- > Hosted the Northern Territory Sports Awards in March 2017. This ceremony attracted 101 nominations
- > Participated in the international trade, engagement and investment mission to Japan, Korea and China
- > Participated in the Australian Tourism Exchange in May 2017. This event is the largest international travel trade show in the southern hemisphere
- > Delivered 32 cooperative campaigns domestically, 55 cooperative campaigns in Western markets and a further 34 cooperative campaigns in Eastern markets, showcasing the NT and its tourism products
- > Generated 182 business event leads through the NT Convention Bureau, for business events to be held in the Territory benefiting local tourism operators
- > Delivered 26 free Wifi hotspots across the Territory, with over 230 000 consumers accessing the service

- > Funded 103 tourism infrastructure projects through the Tourism Infrastructure Development Fund Accelerator Program and the Tourism Demand Driver Infrastructure program
- > Continued partnerships with the Regional Tourism Organisations and Visitor Information Centres with a \$2M investment for the provision of regional marketing and visitor information services across the Territory

### Strategies and plans being developed or under review:

- > Joint management plans for Watarrka and Tjoritja / West MacDonnell National Parks are currently being prepared and will be finalised in 2018
- > The department is participating in the development of the Marine and Coastal Strategy for the Northern Territory, coordinated by the Department of Environment and Natural Resources. This strategy will inform Territory wide policy that supports the development of the Limmen Bight Marine Park
- > In June 2017, a tender was issued for a consultant to develop a 10-Year Museums Master Plan for Darwin and Palmerston. The plan will provide a framework and direction for government investment in the cities' cultural infrastructure, including museums, galleries, libraries, art centres, and keeping places
- > The Screen Territory Grants Funding Guidelines are being reviewed. Additional funding for the screen industry will enable Screen Territory to provide greater support to develop the industry and allow more unique Territory stories to be told on more Australian and overseas screens
- > Development of an Active Recreation Policy began
- > The department contributed to work on a draft Economic Development Framework, with a focus on rationalising projects, and confirming project timelines, project leads and supporting parties

## Output: Tourism and Culture

### Looking forward (next 12 months)

- > A Heritage Plan will be developed for the Alice Springs region
- > Work will begin on statutory joint management plans for Arltunga Historical Reserve and Ruby Gap Nature Park, in collaboration with the Traditional Owners and the Central Land Council
- > A working group will be formed to develop an Accessible Parks Action Plan to improve overall access to Territory parks and reserves, including for visitors with mobility and vision impairment, as well as to enhance cultural inclusion
- > In line with the department's commitment, work will progress on a Limmen Bight Marine Park management plan, so as to deliver sensible, science based and well consulted management arrangements by the end of 2019. Initial consultation will begin in September 2017, and drafting of the plan will start in March 2018
- > Integrated conservation strategies will be completed for Tjoritja / West MacDonnell, Limmen and Mary River National Parks providing an innovative approach to protected area management by focussing investment on defined key priorities using scientific expertise and inclusive consultation
- > The sublease and permit/deeds with Larapinta Trail proponents will be finalised
- > Proponents of an expression-of-interest development have progressed and will include two Aboriginal business subleases; one at Simpsons Gap, in Tjoritja / West MacDonnell National Park and the other at Finke Gorge National Park
- > The Northern Territory Digital Library, the Northern Territory Library's new web presence and a key site for the online discovery of Northern Territory historical information will be delivered
- > 'A Territory Story' exhibition will be established at the Northern Territory Library
- > Work with Land Councils and stakeholders on joint management arrangements
- > The expansion and upgrade of free community Wi-Fi services to 46 Aboriginal communities will be completed
- > A new public library funding model will be developed
- > The Initial Scoping Steering Committee for the Iconic National Indigenous Art Gallery will provide a report to government that identifies and provides options and recommendations on the project's development, construction, establishment and operations
- > Nganampa Development Corporation will report to government on the outcomes of preliminary consultation for the Iconic National Indigenous Cultural Centre
- > Screen Territory will continue to work closely with the screen industry to ensure the best possible outcomes are achieved, including implementing the recommendations of the Screen Industry Ministerial Advisory Committee Report.
- > Stages 2 and 3 of the National Survey of Remote Aboriginal and Torres Strait Islander Artists will be delivered in a matched partnership with the Australian Government through the Department of Communications and the Arts
- > A new Artists-in-Schools Program for 2018 will be developed in partnership with the Department of Education to increase access to professional arts practice for the benefit of students, teachers and Territory artists
- > Map 2018: Essential for Arts Business will be delivered and support to continue to build a strong and sustainable arts sector and creative industry in the Northern Territory
- > The Live Darwin Arts Program to enliven the Darwin CBD with arts and cultural activities will be delivered
- > The Live Alice Mparntwe Arts Program to enliven the Alice Springs CBD with arts and cultural activities will be delivered
- > Construction of the \$16 million Marrara Tennis Centre will be completed
- > Construction of the \$18 million Marrara Netball Centre will begin
- > Construction of a new \$25 million rugby league facility at Marrara will begin



## Output: Tourism and Culture

- > Lighting at Darwin's TIO Stadium will be upgraded to meet current televised standards
- > A \$6.2 million grant will go to Alice Springs Town Council for upgrades to council owned sporting facilities
- > Funding of \$5 million will be allocated to upgrade sporting facilities at Purkiss Reserve, Tennant Creek
- > The department will work with regional councils to build staff and community capacity to stage regular sporting competitions
- > Support to upgrade remote sporting ovals will continue
- > A Women in Sport Advisory Committee will be formed to develop a plan aimed at increasing and enhancing sport and active recreation opportunities for women and girls

## Key Performance Indicators

Key Deliverables	Budget 2016-17			Budget 2017-18
	Budget	Estimate	Actual	Budget
<i>Building Sector Capacity</i>				
Value of grants distributed to organisations, peak bodies and regional tourist offices <sup>1</sup>	\$87.3M	\$87.3M	\$91.6M	\$82.3M
Number of organisations, peak sporting bodies and regional tourist offices supported	157	157	261	157
Number of eligible organisations registered for sport vouchers	350	350	374	350
Number of tourism businesses operating in parks	165	158	156	159
Number of Northern Territory Institute of Sport athlete, coach and official development services <sup>7</sup>	10	10	10	9
Number of public libraries supported	32	32	32	32
<i>Community Engagement</i>				
Number of events delivered	643	643	879	633
Number of events supported	76	76	85	64
Attendees at events	126 000	126 000	130224	108 000
Social media followers	65 000	65 000	76 309	75 000

## Output: Tourism and Culture

Key Deliverables	Budget 2016-17			Budget 2017-18
	Budget	Estimate	Actual	Budget
<i>Sporting and Cultural Assets</i>				
Number of public facilities managed or leased	53	53	41	53
Investment in publicly owned assets <sup>2</sup>	\$68.5M	\$70.7M	\$39.71 <sup>8</sup>	\$100.4M
Investment in privately owned assets <sup>3</sup>	\$15.9M	\$14.1M	\$11M	\$16.8M
<i>Tourism and Visitor Attraction</i>				
Visits to major parks and reserves	3.266M	3.385M	3.503M*	3.385M
<i>Holiday Visitors:</i>				
Domestic	579 000	652 000	609 000 <sup>6</sup>	652 000
International	277 000	277 000	256 000 <sup>6</sup>	277 000
<i>Holiday Visitor Expenditure:</i>				
Domestic	\$626M	\$886M	\$775M <sup>6</sup>	\$886M
International	\$362M	\$362M	\$348M <sup>6</sup>	\$362M
<i>Aboriginal Engagement and Participation</i>				
Aboriginal employment <sup>4</sup>	10.8%	10.8%	10.0%	14.3%
<i>Conservation Management</i>				
Number of problem saltwater crocodiles removed from the wild <sup>5</sup>	270	230	302	270
Joint management plans for parks	15	15	21	17
Area of land in Parks Commission care, control and management (000 km <sup>2</sup> )	47.6	47.6	47.6	47.6

1 The decrease is due to the changed funding arrangements for the Sport Voucher Scheme and one-off grants in 2016-17.

2 The increase in 2017-18 is due to additional funding for new projects including the Warren Park redevelopment.

3 The increase in 2017-18 is due to additional funding for new projects including Purkiss Reserve upgrades and Alice Springs sporting facilities and the Urban and Regional Oval Lights Program.

4 The Territory Government is committed to increasing the percentage of Northern Territory Public Sector employees who identify as Aboriginal to 16 per cent by 2020.

5 The variation in 2016-17 mainly reflects the impact of weather conditions.

6 2016-17 visitor estimates were not available at the time of publication due to a three month lag in the national survey data collection. These figures are for the published year ending March 2017.

7 The decrease is due to the focus on NTIS Coach development (with Physiotherapy/Sports Medicine Coordination services no longer provided).





8 Revote works from 2016-17 to 2017-18.

\* This figure includes all the major parks plus the George Brown Darwin Botanic Garden. It does not include TWP or ASDP.

## Output: Tourism and Culture

### Social Media

The Department of Tourism and Culture is committed to using online social media as part of an integrated approach to communicating its services, programs and initiatives. Our Facebook channels support face-to-face consultation and engagement, connection with the general public and raises the profile of our programs.



FaceBook channel	Number of Followers 2016	Number of Followers 2017	Year-on-Year Percentage Increase
Sport and Recreation	685	2040	197%
Arts and Museums	127	377	196%
Tourism NT	2380	4077	71%
Alice Springs Desert Park	4565	6379	39%
Leanyer Recreation Park	4031	4424	9.7%
Parks and Wildlife Commission of the NT	23529	32983	40%
Territory Wildlife Park	6351	8853	39%
NT Library	2154	5303	146%
Palmerston Water Park	1291	1670	29%
Screen Territory	184	261	41%
The Territory Remembers	941	1750	85%
George Brown Darwin Botanic Garden	NA	1289	100%
The Alice Springs Masters Games	2548	3134	22%
Heritage	NA	279	100%
Araluen Arts Centre	2494	3490	39%
<b>Total</b>	<b>51280</b>	<b>76309</b>	<b>67%</b>





## Output: Commercial Organisations

*Support the operations of the Darwin Waterfront Corporation and Northern Territory Major Events Company.*

### Significant Achievements

- > Five-year strategy focused on building national and international visitation opportunities by:
  - creating of new sustainable events and developing existing events
  - improving commercialisation
  - maximising marketing opportunities
  - improving communications and engagement
  - developing industry.
- > Parrtjima – A Festival in Light – Inaugural event September 2016
- > Announcement that Darwin will host Rugby League World Cup Quarter Final on 17 November 2017
- > Successful delivery of major Territory events in 2016, including the Red CentreNATs, Parrtjima – A Festival in Light, and Territory Day and in 2017, BASSINTHEGRASS and the Darwin Triple Crown Supercars
- > Establishment of event funding guidelines and process – with a focus on event development to better engage the local community, attract visitors and showcase the Northern Territory.
- > Establishment of the Major Events Standing Committee, comprising senior representatives from across Northern Territory Government departments.

### Strategies and plans being developed or under review:

- > Calendar of events
- > New event development
- > Major new tourism development at Fort Hill development sites
- > New dining and entertainment developments utilising a mix of public and private waterfront land
- > New food and beverage and commercial lease structures and tenancies at Stokes Hill Wharf
- > Expansion of the Annual pass and waterfront membership program
- > Master planning for Stokes Hill development sites
- > Driverless vehicle deployment and connectivity between Waterfront and Darwin CBD to enhance revitalisation efforts

## Looking forward (next 12 months)

- > A strategic approach to staging events, including a consolidated calendar of events
- > Annual event assessment and benchmarking
- > Establishment of stronger commercial partnership for events
- > Updated event hospitality framework
- > Major event implementation and management
- > Proposal of new events for the Territory
- > New luxury hotel development
- > New children's playground development
- > Waterfront shuttle service launch
- > Four major hospitality ventures in partnership with the Darwin Waterfront Corporation
- > New Stokes Hill Wharf tenancies and upgrades
- > Continued focus on significant waterfront events including New Year's Eve and Easter celebrations







## Output: Corporate and Governance

*Improved organisational performance through strategic and governance leadership and the provision of corporate services.*

### Significant Achievements

- > Implemented Machinery of Government (MoG) changes, created and implemented the new department's operating environment and closed down all previous entities
- > Began a review of all corporate policies to ensure currency and relevance of information to support the department and its employees
- > Established governance arrangements to support the department's operations
- > Obtained a clean department compliance audit with the exception of one whole-of-government issue outside of the department's control
- > Delivered a 2016-17 internal audit program to test the adequacy of the department's risk management, control and governance processes
- > Developed and implemented the DTC People Matter Action Plan in response to the 2016 Northern Territory Public Sector People Matter Survey
- > Conducted a review of the online performance management system and finalised a new and improved performance management system for the department
- > Established a 2017 corporate training calendar and promoted development opportunities through the MyLearning system
- > Migrated business application systems from physical to virtual servers
- > Completed the transition of separate departmental websites to a single integrated platform
- > Commenced a review of the department intranet site to inform redevelopment requirements
- > Implemented a department policy framework to ensure a consistent approach to policy development across the department
- > Established whole-of-agency infrastructure reporting and strategic oversight
- > Restructured the Infrastructure and Corporate Services Division to entrench ongoing corporate support for the new department
- > Completed a review of the corporate services structure and administrative functions across the department to identify efficient service delivery models that support whole-of-agency outcomes
- > Commenced implementing recommendations made through the corporate services review to strengthen and improve corporate support for the department

### Strategies and plans being developed or under review:

- > Strategic workforce development plan
- > Aboriginal employment and career development strategy
- > Equal employment opportunities strategy
- > Strategic ICT plan
- > 2017-18 internal audit plan
- > DTC communications plan
- > DTC 10-year infrastructure plan



## Output: Corporate and Governance

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### Looking forward (next 12 months)

- > Continue to deliver high quality corporate services to support outcomes for the department
- > Finalise the implementation of recommendations from the Infrastructure and Corporate Services Review to strengthen corporate support across the department
- > Finalise review of corporate policies to ensure currency and relevance of information to support the department and its employees
- > Support departmental workforce development and planning by implementing a strategic workforce plan, Aboriginal employment strategy and equal employment opportunities strategy
- > Implement the new performance development system throughout the department
- > Deliver key actions outlined in the DTC People Matter Action Plan
- > Establish a work health and safety framework for the department
- > Develop a strategic ICT Plan to effectively support ICT priorities for the department
- > Consolidate agency business systems and ICT services
- > Deliver an integrated intranet solution to build the agency's engagement and collaboration capacity
- > Deliver a social media content strategy to improve communications with the general public
- > Drive and refine department governance frameworks to strengthen organisational governance
- > Ensure that infrastructure investment is appropriately planned and delivered through a 10-year agency infrastructure plan
- > Deliver the 2017-18 Repairs and Maintenance and Minor New Works programs
- > Establish a corporate reporting framework for the department.





## Output: Territory Wildlife Parks

### **Territory Wildlife Parks**

*Responsible for managing the Territory Wildlife Park at Berry Springs and the Alice Springs Desert Park, supporting the Territory's biodiversity through captive breeding of endangered, rare and threatened species, and educating school children on the benefits of the natural environment.*

*The key purpose of both parks is to showcase the Territory's unique flora and fauna in a natural environment that is educational, interactive and interesting for the visiting public as a tourist attraction and community asset. The parks also enable people to understand, respect and enjoy the Territory's natural environment.*

### **Significant Achievements**

- > The Territory Wildlife Park participated in joint research programs during 2016-17 to reintroduce cane toad-adverse quolls into Kakadu National Park and Indian Island. The scientific results of these programs are currently being written-up
- > Increased visitor numbers and exposure resulted from special activities and events at both Parks. The Alice Springs Desert Park hosted the inaugural Parrtjima – A Festival in Light, and also held a 20th birthday party in March 2017. The Territory Wildlife Park's Christmas Markets and Halloween Twilight Night were among its most successful events for the year with about 1500 visitors attending each event
- > Both parks were inspected and audited by the Zoo and Aquarium Association of Australasia, and received accreditation
- > Both parks continued to build relationships with local community groups, e.g. welfare recipient work programs, Greening Australia and other environmental interest groups, various charitable and sporting organisations, corporate social responsibility programs and other government departments

- > Both parks continued to develop activities in line with the 'Healthy Parks, Healthy People' initiative.
- > Visitor numbers and revenue increased for both parks over the past 12 months
- > Both parks have increased activity on social media, and received excellent coverage from conventional media including local TV, radio stations, and local newspapers
- > Upgrading of the key Desert Rivers Shelter facility, which includes a new toilet block, will enable the Alice Springs Desert Park to develop new and improved products and services and provide for greater use of the venue.

### **Strategies and plans being developed or under review:**

- > The Territory Wildlife Park is developing a Master Plan to guide development over the next 10 years
- > New, contemporary websites are being developed for both parks.



## Output: Territory Wildlife Parks

### Looking forward (next 12 months)

- > Work is being undertaken at the Territory Wildlife Park to improve visitor flow through the park, and visitor amenity at the entry, main station, and Woodland Walk. New art installations will be unveiled to enhance the art trail experience and a retrospective public exhibition of the Artist-in-the-Park program participant's work will be held in late 2017
- > New features planned at the Territory Wildlife Park Aquarium include a 'Croc Headquarters (HQ)', jelly fish and seahorse exhibits, and a refurbished large saltwater crocodile exhibit. A new buffalo exhibit will be opened, 10 years after the buffalo were originally removed from the park. A new animal encounter collection comprising a range of hand-raised animals will allow for more on-and-off-site animal interactions and educational experiences
- > The Alice Springs Desert Park will have Wi-Fi delivered to key locations, providing coverage for almost all areas within the core business area
- > The Alice Springs Desert Park will again host Parrtjima "A Festival in Light" from 22 September to 1 October 2017
- > The "old entry station" will become a conferencing centre to improve the desert park's capacity to value-add to such facilities within the Alice Springs region
- > A new desert park playground will add an element of enjoyment for visiting families
- > Develop a 10 year master plan for the Territory Wildlife Park which will provide a road map for the future development of the Park.

### Key Performance Indicators

Key Deliverables	Budget 2016-17			Budget 2017-18
	PEFO	Estimate	Actual	Budget
<i>Territory Wildlife Parks</i>				
Visitors	60 000	56 000	62 735	58 000
Biodiversity conservation programs	4	4	3	3
New visitor Experiences	6	5	5	5
Visitor satisfaction	95%	95%	95%	95%
<i>Alice Springs Desert Park</i>				
Visitors <sup>1</sup>	69 200	86 000	70 592	89 000
New visitor experiences	5	5	5	3
Threatened species breeding programs	5	5	5	5
Visitor satisfaction	95%	96%	93%	96%

1 The increase is primarily due to a new festival held at the Alice Springs Desert Park in 2016-17 and 2017-18 (Parrtjima – A Festival in Light)



# 05 Our Visitors





During the year to March 2017, overnight expenditure in the Northern Territory reached \$2.4 billion, a 4.6% year-on-year increase. Contributing to this positive result was the increase in spend by holiday makers, up 16% to \$1.1 billion.

Despite the strong increases in visitor spend, the number of business visitors to the Territory declined 15% for the year to March 2017, impacted by a slowing resources sector and major projects nearing final construction phase. This reduced business travel offset gains from the holiday segment, resulting in a 5.2% decline in overall visitor numbers year on year to the Territory, to 1.77 million visitors.



## Our Visitors



The number of international holiday visitors to the Territory increased by 7.7% to reach 256 000 visitors in the year ending March 2017.

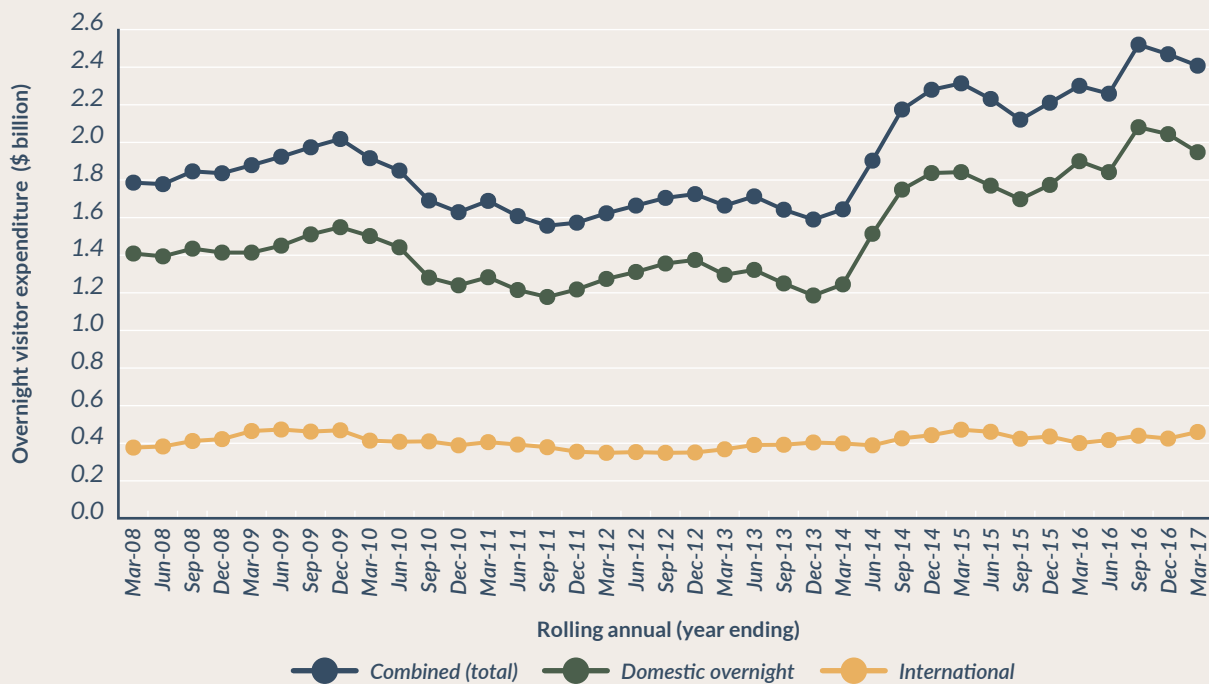


Our key target markets of interstate and international holiday visitors had a combined increase of 5.5 percent.



## Our Visitors

### Total Visitor Expenditure in the NT



Derived by Tourism NT from Tourism Research Australia's National and International Visitor Surveys, Year Ending March 2017  
 \* Change in methodology from 2014 - domestic and combined estimates are not directly comparable to previous years

### Total Visitors to the NT



Derived by Tourism NT from Tourism Research Australia's National and International Visitor Surveys, Year Ending March 2017  
 \* Change in methodology from 2014 - domestic and combined estimates are not directly comparable to previous years

## Parks and Reserves



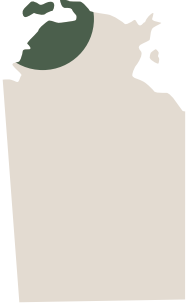
Visitor numbers to major parks and reserves increased for the sixth consecutive year, going up by 4% across the Territory. Central Australian park visits increased by 13%, those to Top End parks went up by 2% and Savannah-Gulf numbers remained stable. Central Australia's increase was larger than normal due to the Alice Springs Telegraph Station being reported for the first time as a whole-of-park (WOP) figure. This year for the first time, visitors were able to enter the park via the Riverside Walk, a dual walking-cycling path linking the historic precinct with the Alice Springs CBD.

**In 2016-17, over 3.7 million people visited our parks and reserves.**



## Parks and Reserves

### Northern Australian Parks



Region/Park name	TOTAL Fin year 2014-2015	TOTAL Fin year 2015-2016	TOTAL Fin year 2016-2017
<b>Darwin Urban Parks</b>			
Berry Springs Nature Park	130,300	137,600	131,900
Casuarina Coast Reserve (WOP)	944,300	933,800	978,900
Howard Springs Nature Park	154,200	152,200	135,300
<b>Top End</b>			
Litchfield National Park (WOP)	312,200	357,100	349,100
Fogg Dam Conservation Reserve	74,400	59,400	61,900
Mary River National Park - Shady Camp	22,300	19,200	34,200
<b>TOTAL Northern Australian Parks</b>	<b>1,637,700</b>	<b>1,659,300</b>	<b>1,691,300</b>

### Savannah/Gulf Parks



Region/Park name	TOTAL Fin year 2014-2015	TOTAL Fin year 2015-2016	TOTAL Fin year 2016-2017
<b>Victoria River</b>			
Judbarra/Gregory NP (WOP)	32,100	34,600	31,900
Keep River National Park	7,200	12,600	7,200
<b>Nitmiluk</b>			
Nitmiluk National Park (WOP)	250,200	261,300	268,100
<b>Gulf</b>			
Elsy National Park - WOP	164,100	176,200	182,500
Limmen National Park	19,100	16,900	11,200
<b>TOTAL Savannah/ Gulf Parks</b>	<b>472,700</b>	<b>501,600</b>	<b>500,900</b>



## Parks and Reserves

## Central Australian Parks



Region/Park name	TOTAL Fin year 2014-2015	TOTAL Fin year 2015-2016	TOTAL Fin year 2016-2017
<b>North</b>			
Karlu Karlu/Devils Marbles Conservation Reserve	107,400	114,600	118,000
Tennant Creek Telegraph station	13,000	14,600	11,000
<b>East</b>			
Alice Springs Telegraph Station Historical Reserve (WOP)	189,200	191,900	243,200
Trephina Gorge	16,700	23,600	26,500
Arltunga Historical Reserve	6,000	5,900	6,300
Chambers Pillar Historical Reserve	4,700	5,600	4,100
Rainbow Valley Conservation Reserve	5,500	9,100	10,500
<b>West</b>			
Tjoritja/West MacDonnell (WOP)	140,300	150,400	168,100
Finke Gorge National Park	17,000	16,600	18,000
Watarrka National Park	235,700	226,500	250,900
<b>TOTAL Central Australian Parks</b>	<b>735,500</b>	<b>758,800</b>	<b>856,600</b>





# Visitor Experiences

## Araluen Arts Centre

The Araluen Arts Centre continued to provide Central Australian residents and visitors with a vast array of exhibitions, performances and screenings during 2016-17, some of them specific to the region and others available throughout Australia. Visitors to the Araluen Arts Centre galleries in 2016-17 increased by 25% on the previous year, and patrons to the Centre's theatre were up by 20%. This significant rise in numbers was due primarily to the arts centre's strong program and community engagement across the period.

- > Number of visitors: 74 320
- > Number of events: 139 delivered (including 15 public / community engagement events as well as exhibitions, performances and cinema) and 32 further supported events.

## History NT

History NT held key events and programs under the banner of *The Territory Remembers* throughout 2016-17, to attract, inspire, educate and engage audiences about the Territory's WWII history.

- > Number of visitors: 23 643 (excluding show circuit)
- > Number of visitors: 86 000 approx (including show circuit)
- > Number of events: 31

## Northern Territory Archives Service

The Northern Territory Archives Service held talks and presentations in 2016-17 to celebrate the Northern Territory's heritage and culture.

- > Number of visitors: 992
- > Number of researchers: 1 144
- > Number of events: 10 talks

## Northern Territory Library

The Northern Territory Library hosted 37 events during 2016-17, as well as three major exhibitions and eight smaller displays.

- > Number of visitors 72 129

Commercial operators also offer visitor experiences in our parks and reserves. There were 153 tourism businesses operating in the park estate during 2016-17. Visitor-related development highlights included: NT Air introducing scenic flights from within Litchfield National Park and operating its shopfront in the Wangi Centre.

Hunter Safaris taking up a lease option within Harrison Dam Conservation Reserve to continue its Adelaide River Cruises.

Planning began with traditional owners and the Boards commenced to establish two new tourism products in Nitmiluk National Park including: a 2 day/1 night glamping experience to Biddlecombe Cascades and the establishment of a Cultural Meeting Place.

## New facilities and visitor experiences offered at the Territory Wildlife Park in 2016-17:

- > Ongoing additions to the Art Trail featured two joint park / community projects:
  - The Tactile (Crochet and Felt) Coral Reef, displayed at the aquarium and demonstrating the effects of coral bleaching on tropical reefs
  - Atlas Moth (Felting) displays and interpretation, housed at the Nocturnal House and showing the lifecycle of the Atlas Moth
- > Two new wildlife experiences were introduced, including a VIP Wild Encounter allowing Nocturnal House visitors to feed sugar gliders, tawny frogmouths and a spectacled hare wallaby for a cost of a small fee, and a Dingo talk and Archerfish experience



## Visitor Experiences

- > Improvements to visitor amenities included completion of new lighting at the Nocturnal House so visitors can see animals in their enclosures more clearly, completion of all-weather pathways to Goose Lagoon and the Flight Deck, additions to the Woollybutts Campground nature play areas, and new food display/serveries at the café
- > The Bushwalking Babes experience was refreshed and relaunched, with memberships and merchandise, as part of the Healthy Parks, Healthy People initiative.

### **New facilities and visitor experiences offered at the Alice Springs Desert Park in 2016-17:**

- > The Desert Rivers facilities were upgraded to include solar bollard lighting on the pathway from the cinema entry
- > The inaugural Parrtjima- A festival in Light event was staged from 23 September to 2 October 2016, with an estimated 15 000 people attending over the 10 days
- > A rare and endangered species exhibition was curated and displayed within the park's entry foyer
- > The park celebrated its 20th birthday on 9 April 2017 attracting some 3500 visitors to an open day featuring face painting, live entertainment, special guide presentations and a birthday cake
- > The park conducted a special tour by our nursery manager on 31 July 2016 as part of National Tree Day
- > A Nick Pike art exhibit was presented in the entry foyer.

### **Visitor Surveys**

The Alice Springs Desert Park maintained an ongoing survey throughout 2016-17 and the Territory Wildlife Park conducted a survey during August 2016. More than 580 surveys were completed between the two parks.

One peak season survey was conducted at Litchfield National Park in June 2017 and part of a peak season survey was conducted at Tjoritja / West MacDonnell National Park in June 2017. More than 400 surveys were completed between the two parks.

Surveys sought feedback on the demographics of park visitors, what activities they were participating in and how long they were staying in the parks on their visits. They were also asked for details of what they enjoyed most and least about their visit, and what park services and infrastructure were important to them.

### **Visitor Satisfaction**

In 2016-17, the department maintained its 15 TripAdvisor Certificates of Excellence within its top 22 parks and reserves. No new certificates were achieved. The Territory Wildlife Park, Alice Springs Desert Park and George Brown Darwin Botanic Gardens also maintained their Certificates of Excellence and all the department's top parks were rated at between four or above out of a possible score of five. The average TripAdvisor satisfaction percentage of all top Territory parks was 91% and the total TripAdvisor reviews increased by 12% compared to 2015-16.

Both the Alice Springs Desert Park and Territory Wildlife Park scored a 93% satisfaction rating. Tjoritja / West MacDonnell and Litchfield National Parks achieved a 91% satisfaction and George Brown Darwin Botanic Gardens received a 95% satisfaction rating.

## Visitor Experiences

### Visitor Activities

Our parks and reserves provide for wide-ranging recreational activities, one of which is the increasingly popular mountain bike riding, as recognised in the Mountain Biking in the Northern Territory Master Plan. In 2016-17, as part of the plan's implementation process, the department:

- > engaged planning consultants, Destination Trails Pty Ltd, to develop the Alice Springs Destination Development Plan
- > contracted an Alice Springs company to upgrade and carry out maintenance work on various trails within the Alice Springs Telegraph Station mountain bike trail network
- > opened new mountain bike tracks at Lee Point in Casuarina Coastal Reserve in late 2016.

In 2017-18, the department will continue to implement the Master Plan by:

- > releasing a consultancy for the development of a Territory-wide Mountain Bike Signage Guide. The consultancy will provide a production-ready template for all signage required for Territory mountain bike projects
- > undertaking mountain bike track works including trail upgrades, development and repairs and maintenance on Crown Land and at Tjoritja / West MacDonnell National Park and Alice Springs Telegraph Station Historical Reserve to enhance the existing mountain bike network
- > developing a Cycling Experience Concept Plan for Tjoritja / West MacDonnell National Park, to include nature-based adventure cycling experiences accessible within one or two hours of Alice Springs
- > working on concept planning for mountain bike experiences in Litchfield and Nitmiluk National Parks. This will involve a feasibility analysis and ground-truthing of proposed trails
- > upgrading and re-developing mountain bike trails in Charles Darwin National Park and Casuarina Coastal Reserve.

### Improvements to Visitor Facilities

The following infrastructure developments took place in 2016-17 to improve the visitor experience in parks and reserves:

- > A new information shelter was constructed in Watarrka National Park, providing walks and safety information at the start of the Rim Walk, Kings Creek Walk and Giles Track. The shelter won awards for urban design and steel architecture at the NT Architecture Awards. The structure interprets the story of *minga* (ants) moving through the country, inspired by traditional owners watching visitors walking the track
- > The Pound Walk at Ormiston Gorge in Tjoritja / West MacDonnell National Park was recently upgraded. This walking track takes visitors through the gorge and provides stunning views of the pound
- > A new shelter was installed and the walking track upgraded in Holmes Jungle Nature Park
- > The popular Jasper Gorge campground in Judbarra National Park was upgraded with a formalised campground and new toilet block installed
- > Planning began for a \$10 million, three-year capital works program to be carried out in conjunction with Jawoyn traditional owners. First year priorities include replacing the tour boat jetty and road access to the cultural meeting place, and upgrading pathways between the First and Second Gorges and roads to support Cascades experience
- > New campgrounds were completed along the Jatbula Trail to increase trail visitor capacity.

## Visitor Experiences

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In 2017-18, these further infrastructure works will be carried out on Territory parks and reserves:

- > More shelters will be installed along the Larapinta Trail
- > The viewing platform in Watarrka National Park will be replaced
- > Campground will be upgraded at Surprise Creek in Litchfield National Park
- > The car park, walking tracks, access roads, toilets, interpretation and viewing areas at Karlu Karlu Conservation Reserve will be upgraded
- > Campground host facilities will be upgraded to provide services to attract hosts for effective campground management in key locations
- > A new terraced display area depicting Arnhem Land and Jawoyn escarpment plants will be created at George Brown Darwin Botanic Gardens.





# 06 Financial Statements



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The Department of Tourism and Culture's  
Financial Statement Overview

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The Territory Wildlife Parks'  
Financial Statement Overview



# The Department of Tourism and Culture's Financial Statement Overview

## Financial Statements

The Department comprises two reporting entities for the purposes of the *Financial Management Act* (the Act):

- > Department of Tourism and Culture (the Department)
- > Territory Wildlife Parks, a Government Business Division (TWPS)

The Act requires the Department to prepare separate financial statements for each entity for inclusion in the Annual Report.

This section of the report provides an analysis of the financial outcome of the Department of Tourism and Culture for the year ended 30 June 2017.

## Financial Statement Overview

The Department of Tourism and Culture was created as a result of an Agency Administration Order executed on 12 September 2016 that amalgamated the below former Departments' and work units:

- > Department of Arts and Museums
- > Department of Sport and Recreation
- > Parks and Wildlife Commission of the Northern Territory
- > Tourism NT
- > The Heritage function from the former Department of Lands, Planning and Environment
- > A portion of the Corporate Services function from the former Department of Land Resource Management

The Department also became responsible for commercial organisations being:

- > Responsibility for funding the Northern Territory Major Events Company
- > Responsibility for funding the Darwin Waterfront Corporation

The Department has the following outputs:

- > Tourism and Culture; to market the Territory to stimulate interest and desire to travel to the Territory; protect, conserve and provide access to our major heritage and cultural collections; invest and develop the sport and recreation sectors and protect the Northern Territory's parks and native wildlife
- > Commercial Organisations; to support the operations of the Darwin Waterfront Corporation and Northern Territory Major Events Company
- > Corporate and Governance; to provide a range of corporate and governance services to support the agency's functions

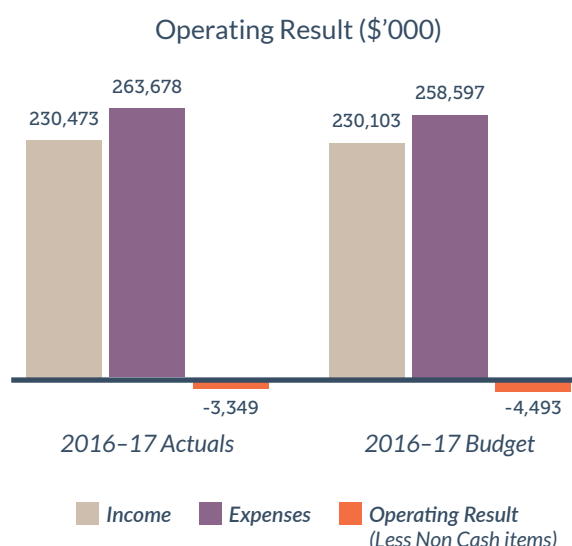
## Financial Performance

In 2016-17, the Department reported a net loss of \$33.2 million and, after adjusting for \$29.9 million of non-cash items, made a cash loss of \$3.4 million compared to a budgeted loss of \$4.5 million.

The saving of \$1.1 million predominately relates to 2016-17 budgeted projects which will be finalised in 2017-18. These projects are:

- > \$0.3 million for Northern Territory Show Council showgrounds review
- > \$0.3 million for Art Trails
- > \$0.4 million for the Territory Remembers Program

The operating result is shown graphically below.



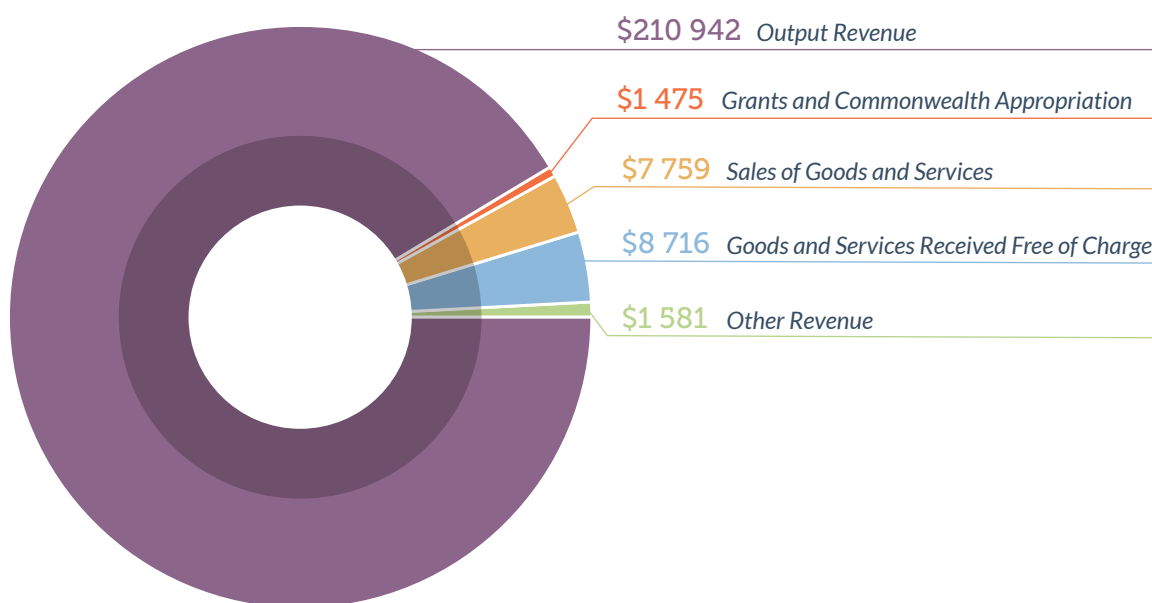


## The Department of Tourism and Culture's Financial Statement Overview

### Income

The Department received income of \$230.5 million in 2016-17, \$0.4 million lower than budget.

2016-17 Income by Source (\$'000)



The Department is funded primarily through Northern Territory Parliamentary appropriation. The next major source of income is charges for our goods and services, and a small income from grant revenue and Commonwealth appropriation. Notional revenue for corporate services provided by the Department of Corporate and Information (DCIS) is also recognised.

#### Output Revenue

In 2016-17, output revenue of \$210.9 million was received in accordance with budget, representing 91.5 percent of total revenue.

#### Sale of Goods and Services

Income from the sale of goods and services in 2016-17 totalled \$7.8 million, \$0.3 million more than budget. The increase reflects the recognition of utility expense recoveries from third parties.

#### Grants and Commonwealth Appropriation

In 2016-17, \$1.5 million was received for externally funded projects including:-

- > Tourism Demand Driver project \$0.7 million to support delivery of infrastructure projects that contribute to Tourism 2020 outcomes
- > Red Centre Biodiversity Fund \$0.2 million for protecting and improving the biodiversity of the Red Centre's national landscape
- > Regional Arts Fund \$0.3 million an initiative supporting sustainable cultural development in regional and remote communities in Australia supporting participation in, and access to the arts, and encouraging greater private sector support for the arts
- > McArthur River Mine Rock Art \$0.1 million to protect aboriginal rock art and cultural sites within the Limmen National Park
- > Alice Springs Town Council collections management \$0.1 million to manage their art collection

## The Department of Tourism and Culture's Financial Statement Overview

### Goods and Services Received Free of Charge

In 2016-17, goods and services received free of charge totalled \$8.7 million, \$8.5 million from the Department of Corporate Information Services (DCIS) for notional goods and services received and \$0.2 million received through a Cooperative Marketing Agreement with Singapore Airline Ltd and SilkAir Pty Ltd.

There is a corresponding expense, resulting in a net nil effect to the department operating result.

Goods and services received free of charge from DCIS allow the Department to bring to account the full cost of corporate services it requires to operate.

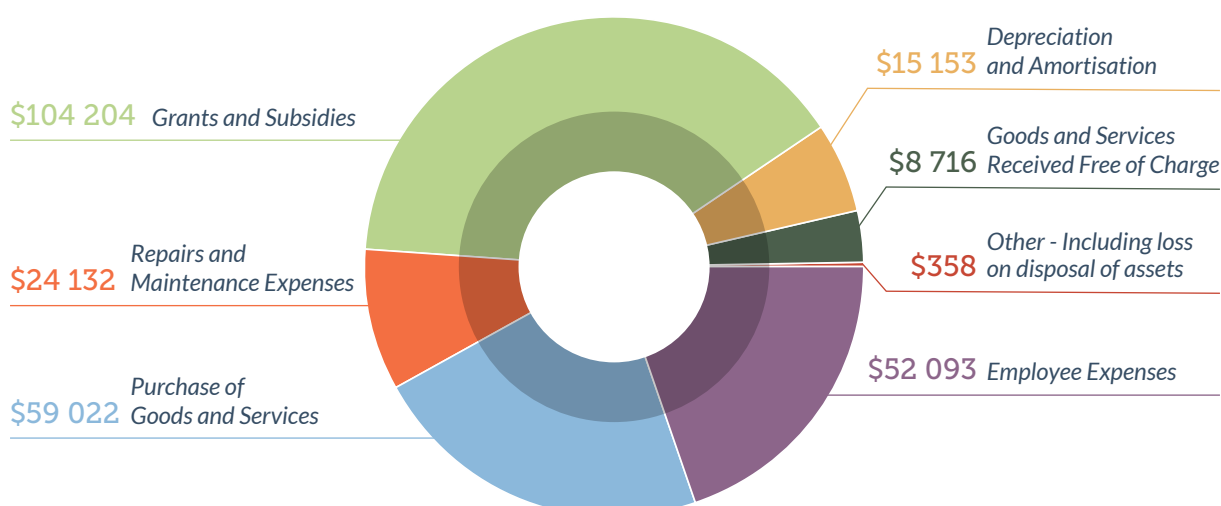
The table below depicts the Departments income in its first year of operation.

	Actual 2016-17 \$'000	Budget 2016-17 \$'000	Variance \$'000
<b>Income Type</b>			
Output Revenue	210 942	210 942	-
Grants and Commonwealth Appropriation	1 475	1 564	(89)
Sale of Goods and Services	7 759	7 427	332
Goods and Services Received Free of Charge	8 716	9 300	(584)
Other Revenue	1 581	870	711
<b>Total Income</b>	<b>230 473</b>	<b>230 103</b>	<b>370</b>

### Expenses

The Department incurred \$263.7 million in expenses during 2016-17. Expenditure was \$5.1 million more than budget.

2016-17 Expenses by Category (\$'000)



## The Department of Tourism and Culture's Financial Statement Overview

Payments to employees and purchase of goods and services account for 42.1 percent and grants and subsidies accounting for a further 39.5 percent of the Departments outlays. Repairs and maintenance is the other major Department expense, with depreciation, free of charge expenditure and capital works that did not meet capitalisation requirements representing non-cash transactions.

### Employee Expenses

In 2016-17, employee expenses were in line with budget and totalled \$52.1 million, representing 19.8 per cent of total expenditure.

### Goods and Services Expenses

Actual spend on the purchase of goods and services in 2016-17 was \$59.0 million, \$2.2 million less than budget. This relates to projects that were not finalised in 2016-17 and will now be completed in 2017-18, the remaining budget was utilised for the payment of grants.

### Grants and Subsidies

Grants of \$104.2 million were distributed in 2016-17, \$2.5 million more than budget. This increase was funded with budget capacity available in other expenditure categories. The Departments full list of grants can be found in the appendices of this report. Significant grants payments include:-

- > \$19.6 million to Darwin Waterfront Corporation
- > \$18.7 million to Northern Territory Major Events Company
- > \$7.8 million for the community service obligation payment to the Territory Wildlife Parks for the delivery of non-commercial functions
- > \$7.8 million to the Museum and Galleries of the Northern Territory
- > \$5.4 million for the Sports Voucher program

### Repairs and Maintenance Expenses

Actual repairs and maintenance expenditure was \$24.1 million, \$5.1 million over budget. This includes \$14.6 million of capital works for assets that did not meet the required capitalisation criteria, including expenditure on external third party owned assets. These assets include:

- > \$6.3 million upgrade of Alice Springs netball facilities
- > \$3.8 million infrastructure upgrades to Motor Sports Northern Territory facilities across the Northern Territory
- > \$1.8 million for recreation oval upgrades in remote communities

### Depreciation

Depreciation is the allocation of an asset's cost over its useful life. In 2016-17 depreciation was in line with budget totalling \$15.2 million.

### Loss on Disposal of Assets

In 2016-17 a \$0.1 million expense was recorded to reflect the gifting of a public artwork to a remote community.

The graph on page 94 depicts the Departments expenditure in its first year of operation. Overall the Department managed its expenditure well with the main variance being the non-cash write off of assets not meeting the capitalization criteria.



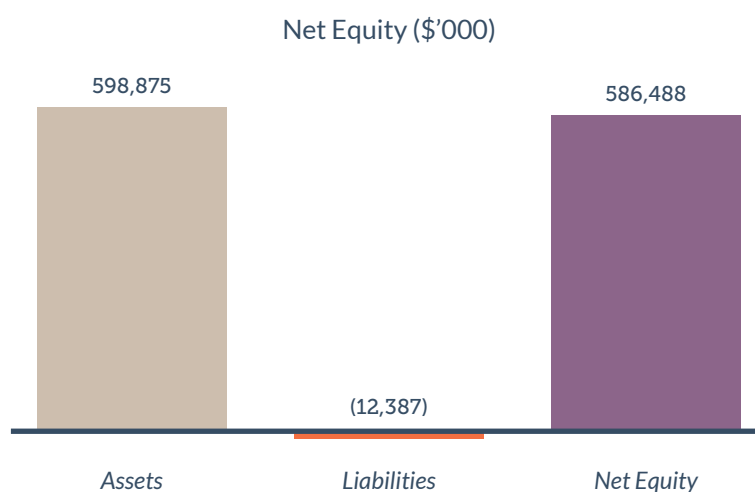
## The Department of Tourism and Culture's Financial Statement Overview

	Actual 2016-17 \$'000	Budget 2016-17 \$'000	Variance \$'000
<b>Expense Type</b>			
Employee Expenses	52,093	52 073	20
Purchase of Goods and Services	59,022	61 173	(2 151)
Repairs and Maintenance Expenses	24,132	19 068	5 064
Grants and Subsidies	104,204	101 710	2 494
Depreciation and Amortisation	15,153	15 273	(120)
Goods and Services Received Free of Charge	8,716	9 300	(584)
Other - Including Loss on disposal of assets	358	-	358
<b>Total Expense</b>	<b>263 678</b>	<b>258 597</b>	<b>5 081</b>

### Balance Sheet

The Balance Sheet provides a summary of the Department's balances at the end of the financial year for assets, liabilities and equity.

The balances reported are the net worth to Government of the Department's asset holdings (what is owned) against liabilities (what is owed). The below graph depicts the net asset position at the close of 2016-17.



## The Department of Tourism and Culture's Financial Statement Overview

### Assets

The Department's assets at 30 June 2017 totalled \$598.9 million.

The balance of assets consists of:-

- > Cash balances of \$8.3 million, representing cash held in a financial institution and, petty cash and floats
- > Receivables of \$2.4 million representing the amount that is owed to the Department for goods and services provided and delivered, and goods and service tax refunds receivable from the Australian Tax Office
- > Inventory of \$0.3 million representing stock on hand for sale and fuel on remote parks
- > Prepaid expenses of \$0.9 million representing expenses that have been paid before the good or service was received or provided
- > Property, plant and equipment of \$467.7 million and heritage and cultural assets of \$119.3 million

### Liabilities

The Department's liabilities total \$12.4 million as at 30 June 2017.

The balance of liabilities consists of:-

- > Deposits held of \$0.8 million to recognise the liability for money held on behalf of third parties until made available for disbursement of refund, such as external parties share of revenue collected by the Department, security deposits, and gift fund accounts held on behalf of the community
- > Payables of \$4.7 million representing the amount owed to creditors for goods and services purchased and received
- > Provisions for employee entitlements of \$6.7 million made up of recreation leave, leave loading and leave fares that are to be paid in the future; and
- > Unearned revenue of \$0.2 million representing the amount received for services not yet provided.

### Equity

The balances reported are the net worth to Government of the Department's asset holdings (what is owned) against liabilities (what is owed).

The Department's equity as at 30 June 2017 is \$586.5 million. This result is a combination of:

- > Net assets transferred in on the Departments' creation of \$594.7 million
- > A transfer in of \$24.1 million of completed infrastructure works
- > Land transfers of \$0.6 million
- > Capital appropriation of \$0.3 million to purchase assets; offset by
- > The operating loss for 2016-17 financial year of \$33.2 million.

## The Department of Tourism and Culture's Financial Statement Overview

### Cash Flow Statement

The Cash Flow Statement provides information on how cash was received and spent during the year.

The Department's cash balances were \$8.3 million at 30 June 2017.

The cash flows are summarised as follows:

	Actual 2016-17 \$'000
<b>Cash In</b>	
Operating Receipts	227 092
Equity Injections/Deposits	7 734
Proceeds from sale of assets	15
	<b>234 841</b>
<b>Cash Out</b>	
Operating Payments	(222 197)
Purchase of Fixed Assets	(418)
Payments of Deposits Held	(3 928)
	<b>(226 543)</b>
Net Increase in Cash Held	8 298
Cash at Beginning of Financial Year	-
Effects of Exchange Rate Changes on the Balance of Cash Held in Foreign Currencies	(13)
<b>Cash at end of Financial Year</b>	<b>8 285</b>

The Department cash of \$8.3 million at year end will be utilised in future years to meet Department obligations.



# Certificate of the Financial Statements

## Department of Tourism and Culture

We certify that the attached financial statements for the Department of Tourism and Culture have been prepared from proper accounts and records in accordance with the prescribed format, the *Financial Management Act* and Treasurer's Directions.

We further state that the information set out in the Comprehensive Operating Statement, Balance Sheet, Statement of Changes in Equity, Cash Flow Statement, and notes to and forming part of the financial statements, presents fairly the financial performance and cash flows for the year ended 30 June 2017 and the financial position on that date.

At the time of signing, we are not aware of any circumstances that would render the particulars included in the financial statements misleading or inaccurate.



**Susan Kirkman**  
A/Chief Executive Officer

29 August 2017



**Rachelle McMillan**  
A/Chief Financial Officer

29 August 2017

# Comprehensive Operating Statement

For the year ended 30 June 2017

	Note	2017 \$'000
<b>Income</b>		
Grants and subsidies revenue		
Current		800
Appropriation		
Output		210 942
Commonwealth		675
Sales of goods and services		7 759
Goods and services received free of charge <sup>(1)</sup>	4	8 716
Other income		1 581
<b>Total Income</b>	<b>3</b>	<b>230 473</b>
<b>Expenses</b>		
Employee expenses		52 093
Administrative expenses		
Purchases of goods and services	5	59 022
Repairs and maintenance		24 132
Depreciation and amortisation	11, 12	15 153
Other administrative expenses <sup>(1)</sup>		8 984
Grants and subsidies expenses		
Current		83 830
Capital		12 550
Community service obligations		7 824
Loss on disposal of assets	6	77
Foreign exchange losses		13
<b>Total Expenses</b>	<b>3</b>	<b>263 678</b>
<b>Net Deficit</b>		<b>(33 205)</b>
<b>Other Comprehensive Income</b>		
Changes in asset revaluation reserve		-
<b>Total Other Comprehensive Income</b>		<b>-</b>
<b>Comprehensive Result</b>		<b>(33 205)</b>

(1) Includes Department of Corporate and Information Services (DCIS) Free of Charge (FOC)  
The Comprehensive Operating Statement is to be read in conjunction with the notes to the financial statements.

# Balance Sheet

For the year ended 30 June 2017

	Note	2017 \$'000
<b>Assets</b>		
<b>Current assets</b>		
Cash and deposits	8	8 285
Receivables	9	2 350
Inventories	10	337
Prepayments		861
<b>Total Current Assets</b>		<b>11 833</b>
<b>Non-Current Assets</b>		
Property, plant and equipment	11	467 680
Intangible assets	12	33
Heritage & cultural assets	13	119 329
<b>Total Non-Current Assets</b>		<b>587 042</b>
<b>Total Assets</b>		<b>598 875</b>
<b>Liabilities</b>		
<b>Current Liabilities</b>		
Deposits held	15	790
Payables	16	4 679
Provisions	17	6 684
Other liabilities	18	134
<b>Total Current Liabilities</b>		<b>12 287</b>
<b>Non-Current Liabilities</b>		
Other liabilities	18	100
<b>Total Current Liabilities</b>		<b>100</b>
<b>Total Liabilities</b>		<b>12 387</b>
<b>Net Assets</b>		<b>586 488</b>
<b>Equity</b>		
Capital		292 265
Reserves	20	327 428
Accumulated funds		(33 205)
<b>Total Equity</b>		<b>586 488</b>

The Balance Sheet is to be read in conjunction with the notes to the financial statements.



# Statement of Changes in Equity

For the year ended 30 June 2017

	Note	Equity at 1 July \$'000	Comprehensive result \$'000	Transactions with owners in their capacity as owners \$'000	Equity at 30 June \$'000
Accumulated Funds		-	(33 205)	-	(33 205)
Reserves					
Asset revaluation reserve	20	-	327 428	-	327 428
Capital - Transactions with owners		-	-	-	-
Equity injections					
Capital appropriations		-	-	305	305
Equity transfers in		-	-	311 023	311 023
Other equity injections		-	-	6 639	6 639
Equity withdrawals					
Capital withdrawal		-	-	(3 928)	(3 928)
Equity transfers out		-	-	(21 774)	(21 774)
		-	-	292 265	292 265
<b>Total Equity at 30 June</b>		<b>-</b>	<b>294 223</b>	<b>292 265</b>	<b>586 488</b>

The Statement of Changes in Equity is to be read in conjunction with the notes to the financial statements.

# Cash Flow Statement

For the year ended 30 June 2017

	Note	2017 \$'000 (Outflows) /
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
<b>Operating Receipts</b>		
Grants and subsidies received		
Current		800
Appropriation		
Output		210 942
Commonwealth		675
Receipts from sales of goods and services		14 675
<b>Total Operating Receipts</b>		<b>227 092</b>
<b>Operating Payments</b>		
Payments to employees		(44 523)
Payments for goods and services		(73 470)
Grants and subsidies paid		
Current		(83 830)
Capital		(12 550)
Community service obligations		(7 824)
<b>Total Operating Payments</b>		<b>(222 197)</b>
<b>Net Cash From Operating Activities</b>	<b>21</b>	<b>4 895</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
<b>Investing Receipts</b>		
Proceeds from asset sales		15
<b>Total Investing Receipts</b>		<b>15</b>
<b>Investing Payments</b>		
Purchase of assets	11	(418)
<b>Total Investing Payments</b>		<b>(418)</b>
<b>Net Cash (Used In) Investing Activities</b>		<b>(403)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>		
<b>Financing Receipts</b>		
Deposits received		790
Equity injections		
Capital appropriation		305
Other equity injections		6 639
<b>Total Financing Receipts</b>		<b>7 734</b>
<b>Financing Payments</b>		
Equity withdrawals		(3 928)
<b>Total Financing Payments</b>		<b>(3 928)</b>
<b>Net Cash From Financing Activities</b>		<b>3 806</b>
Net increase in cash held		8 298
Cash at beginning of financial year		-
Effects of exchange rate changes on the balance of cash held in foreign currencies		(13)
<b>Cash at End of Financial Year</b>	<b>8</b>	<b>8 285</b>

The Cash Flow Statement is to be read in conjunction with the notes to the financial statements.

# Notes to the Financial Statements

For the year ended 30 June 2017

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2. Statement of Significant Accounting Policies
3. Comprehensive Operating Statement by Output

## Income

4. Goods and Services Received Free of Charge

## Expenses

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6. Loss on Disposal of Assets
7. Write-offs, Postponements, Waivers, Gifts and Ex Gratia Payments

## Assets

8. Cash and Deposits
9. Receivables
10. Inventories
11. Property, Plant and Equipment
12. Intangibles
13. Heritage and Cultural Assets
14. Fair Value Measurement of Non-Financial Assets

## Liabilities

15. Deposits Held
16. Payables
17. Provisions
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23. Related Parties
24. Contingent Liabilities and Contingent Assets
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# Notes to the Financial Statements

For the year ended 30 June 2017

## 1. Objectives and Funding

The primary objective of the Department of Tourism and Culture (“the Department”) is to increase visitation to the Northern Territory, while protecting the Territory’s unique parks, native wildlife and art, cultural and heritage assets. The Department also aims to increase life-long involvement in sport and recreation activities by Territorians.

The Department is predominantly funded by, and dependent on, the receipt of Parliamentary appropriation. The financial statements encompass all funds through which the department controls resources to carry on its functions and deliver outputs. For reporting purposes, outputs delivered by the department are summarised into the following output groups:

- > Tourism and Culture
- > Commercial Organisations
- > Corporate and Governance

Note 3 provides summary financial information in the form of a Comprehensive Operating Statement by output.

# Notes to the Financial Statements

For the year ended 30 June 2017

## (a) Machinery of Government Changes

### Transfers In

<b>Details of Transfer:</b>	<b>The Department of Sports and Recreation transferred into the Department of Tourism and Culture</b>
<b>Basis of Transfer:</b>	Administrative Arrangements Order 12 September 2016
<b>Date of Transfer:</b>	Effective from 1 July 2016

The assets and liabilities transferred as a result of this change were as follows:

	\$'000
<b>Assets</b>	
Cash	4 258
Receivables	3 240
Prepayments	46
Property, Plant and Equipment	167 831
Intangible assets	28
	<b>175 403</b>
<b>Liabilities</b>	
Deposits held	100
Payables	506
Provisions	900
Other liabilities	63
	<b>1 569</b>
<b>NET ASSETS</b>	<b>173 834</b>

# Notes to the Financial Statements

For the year ended 30 June 2017

<b>Details of Transfer:</b>	<b>The Department of Arts and Museums transferred into the Department of Tourism and Culture</b>
<b>Basis of Transfer:</b>	Administrative Arrangements Order 12 September 2016
<b>Date of Transfer:</b>	Effective from 1 July 2016

The assets and liabilities transferred as a result of this change were as follows:

	\$'000
<b>Assets</b>	
Cash	521
Receivables	364
Inventories	21
Prepayments	211
Property, Plant and Equipment	107 896
Intangible assets	21
Heritage and cultural assets	119 421
	<b>228 455</b>
<b>Liabilities</b>	
Deposits held	67
Payables	547
Provisions	1 088
	<b>1 702</b>
<b>NET ASSETS</b>	<b>226 753</b>



# Notes to the Financial Statements

For the year ended 30 June 2017

<b>Details of Transfer:</b>	<b>Parks and Wildlife Commission of the Northern Territory transferred into the Department of Tourism and Culture</b>
<b>Basis of Transfer:</b>	Administrative Arrangements Order 12 September 2016
<b>Date of Transfer:</b>	Effective from 1 July 2016

The assets and liabilities transferred as a result of this change were as follows:

	\$'000
<b>Assets</b>	
Cash	1 072
Receivables	407
Inventories	174
Prepayments	123
Property, Plant and Equipment	194 996
	<b>196 772</b>
<b>Liabilities</b>	
Deposits held	615
Payables	655
Provisions	2 776
Other liabilities	221
	<b>4 267</b>
<b>NET ASSETS</b>	<b>192 505</b>

# Notes to the Financial Statements

For the year ended 30 June 2017

<b>Details of Transfer:</b>	<b>Tourism NT transferred into the Department of Tourism and Culture</b>
<b>Basis of Transfer:</b>	Administrative Arrangements Order 12 September 2016
<b>Date of Transfer:</b>	Effective from 1 July 2016

The assets and liabilities transferred as a result of this change were as follows:

	\$'000
<b>Assets</b>	
Cash	1 207
Receivables	728
Prepayments	112
Property, Plant and Equipment	580
	<b>2 627</b>
<b>Liabilities</b>	
Payables	797
Provisions	954
	<b>1 751</b>
<b>NET ASSETS</b>	<b>876</b>

# Notes to the Financial Statements

For the year ended 30 June 2017

<b>Details of Transfer:</b>	<b>The Heritage function within the former Department of Lands, Planning and Environment was transferred into the Department of Tourism and Culture</b>
<b>Basis of Transfer:</b>	Administrative Arrangements Order 12 September 2016
<b>Date of Transfer:</b>	Effective from 1 July 2016

The assets and liabilities transferred as a result of this change were as follows:

	\$'000
<b>Assets</b>	
Cash	55
Property, Plant and Equipment	1 055
	<b>1 110</b>
<b>Liabilities</b>	
Payables	16
Provisions	76
	<b>92</b>
<b>NET ASSETS</b>	<b>1 018</b>



# Notes to the Financial Statements

For the year ended 30 June 2017

<b>Details of Transfer:</b>	Staff seconded to the Northern Territory Major Events Company were transferred from the Department of the Chief Minister into the Department of Tourism and Culture
<b>Basis of Transfer:</b>	Administrative Arrangements Order 12 September 2016
<b>Date of Transfer:</b>	Effective from 1 July 2016

The assets and liabilities transferred as a result of this change were as follows:

	\$'000
<b>Assets</b>	
Cash	405
Receivables	155
	<b>560</b>
<b>Liabilities</b>	
Payables	6
Provisions	188
	<b>194</b>
<b>NET ASSETS</b>	<b>366</b>

# Notes to the Financial Statements

For the year ended 30 June 2017

<b>Details of Transfer:</b>	<b>Staff seconded to the Darwin Waterfront Corporation were transferred from the former Department of Lands, Planning and the Environment into the Department of Tourism and Culture</b>
<b>Basis of Transfer:</b>	Administrative Arrangements Order 12 September 2016
<b>Date of Transfer:</b>	Effective from 1 July 2016

The assets and liabilities transferred as a result of this change were as follows:

	\$'000
<b>Assets</b>	
Receivables	101
	<b>101</b>
<b>Liabilities</b>	
Payables	4
Provisions	270
	<b>274</b>
<b>NET ASSETS</b>	<b>(173)</b>

<b>Details of Transfer:</b>	<b>Part of the Corporate function within the former Department of Land Resource Management was transferred into the Department of Tourism and Culture.</b>
<b>Basis of Transfer:</b>	Administrative Arrangements Order 12 September 2016
<b>Date of Transfer:</b>	Effective from 1 July 2016

The assets and liabilities transferred as a result of this change were as follows:

	\$'000
<b>Liabilities</b>	
Payables	12
Provisions	434
	<b>446</b>
<b>NET ASSETS</b>	<b>(446)</b>

# Notes to the Financial Statements

For the year ended 30 June 2017

## 2. Statement of Significant Accounting Policies

### (a) Statement of Compliance

The financial statements have been prepared in accordance with the requirements of the *Financial Management Act* and related Treasurer's Directions. The *Financial Management Act* requires the Department of Tourism and Culture to prepare financial statements for the year ended 30 June based on the form determined by the Treasurer. The form of the department's financial statements is to include:

- (i) a Certification of the Financial Statements
- (ii) a Comprehensive Operating Statement
- (iii) a Balance Sheet
- (iv) a Statement of Changes in Equity
- (v) a Cash Flow Statement
- (vi) applicable explanatory notes to the financial statements.

### (b) Basis of Accounting

The financial statements have been prepared using the accrual basis of accounting, which recognises the effect of financial transactions and events when they occur, rather than when cash is paid out or received.

Except where stated, the financial statements have also been prepared in accordance with the historical cost convention.

The financial statements are also consistent with the requirements of Australian Accounting Standards. The effects of all relevant new and revised Standards and Interpretations issued by the Australian Accounting Standards Board (AASB) that are effective for the current annual reporting period have been evaluated.

The following new and revised accounting standards and interpretations were effective for the first time in 2016-17:

#### **AASB 124 Related Party Disclosures**

This standard applies to not-for-profit sector for the first time in 2016-17. The accounting standard requires disclosures about the remuneration of key management personnel, transactions with

related parties, and relationships between parent and controlled entities. For any such transactions, disclosures will include the nature of the related party relationship, as well as information about those transactions' terms/conditions and amounts, any guarantees given/received, outstanding receivables/payables, commitments, and any receivables where collection has been assessed as being doubtful.

Several other amending standards and AASB interpretations have been issued that apply to the current reporting periods, but are considered to have no impact on public sector reporting.

At the date of authorisation of the financial statements, the following standards and interpretations were in issue but are not yet effective and are expected to have a potential impact on future reporting periods:

#### **AASB 16 Leases**

AASB 16 Leases is effective for annual reporting periods beginning on or after 1 January 2019 and will be reported in these financial statements for the first time in 2019-20. When the standard is effective it will supersede AASB 117 Leases and requires the majority of leases to be recognised on the balance sheet.

For lessees with operating leases, a right-of-use asset will now come onto the balance sheet together with a lease liability for all leases with a term of more than 12 months, unless the underlying assets are of low value. The Comprehensive Operating Statement will no longer report operating lease rental payments, instead a depreciation expense will be recognised relating to the right-to-use asset and interest expense relating to the lease liability.

While for lessors, the finance and operating lease distinction remains largely unchanged. For finance leases, the lessor recognises a receivable equal to the net investment in the lease.

Lease receipts from operating leases are recognised as income either on a straight-line basis or another systematic basis where appropriate.



# Notes to the Financial Statements

For the year ended 30 June 2017

It is expected that approximately \$2 million in operating lease commitments will be required to be recognised in the balance sheet through a lease liability and corresponding right to use asset from 2019-20 in accordance with AASB 16 Leases. In the comprehensive operating statement the operating lease expense will be replaced with a depreciation expense relating to the right to use asset and interest expense relating to the lease liability. These cannot be quantified at this time.

## **AASB 1058 Income for not-for-profit entities and AASB 15 Revenue from contracts with customers**

AASB 1058 Income for Not-for-Profit Entities and AASB 15 Revenue with Contracts with Customers are effective for annual reporting periods beginning on or after 1 January 2019 and will be reported in these financial statements for the first time in 2019-20.

Under the new AASB 1058 Income for Not-for-Profit Entities, revenue from grants and donations will be recognised when any associated performance obligation to provide goods or services is satisfied, and not immediately upon receipt as currently occurs. Consequently, more liabilities will be recognised in the balance sheet after adoption of this standard.

AASB 1058 clarifies and simplifies income-recognition requirements that apply to not-for-profit entities in conjunction with AASB 15 Revenue from Contracts with Customers.

While the full impacts are yet to be determined, potential impacts identified include:

Grants received to construct or acquire a non-financial asset will be recognised as a liability, and subsequently recognised as revenue as the performance obligations under the grant are satisfied. At present, such grants are recognised as revenue on receipt.

Grants with an enforceable agreement and sufficiently specific performance obligations will be recognised as revenue progressively as the associated performance obligations are satisfied. At present, such grants are recognised as revenue on receipt.

Grants that have an enforceable agreement but no specific performance obligations but have restrictions on the timing of expenditure will also continue to be recognised on receipt as time restriction on the use of funds is not sufficiently specific to create a performance obligation.

Grants that are not enforceable and/or not sufficiently specific will not qualify for deferral, and continue to be recognised as revenue as soon as they are controlled.

Several other amending standards and AASB interpretations have been issued that apply to future reporting periods, but are considered to have limited impact on future financial reporting.

## **(c) Reporting Entity**

The financial statements cover the department as an individual reporting entity.

The Department of Tourism and Culture ("the Department") is a Northern Territory department established under the *Interpretation Act Administrative Order*.

The principal places of business of the department is:

Level 8, Charles Darwin Centre  
19 The Mall  
DARWIN NT 0800

## **(d) Agency and Territory Items**

The financial statements of the Department include income, expenses, assets, liabilities and equity over which the department has control (Agency items). Certain items, while managed by the department, are controlled and recorded by the Territory rather than the department (Territory items). Territory items are recognised and recorded in the Central Holding Authority as discussed below.

## **Central Holding Authority**

The Central Holding Authority is the 'parent body' that represents the Government's ownership interest in Government-controlled entities.

# Notes to the Financial Statements

For the year ended 30 June 2017

The Central Holding Authority also records all Territory items, such as income, expenses, assets and liabilities controlled by the Government and managed by departments on behalf of the Government. The main Territory item is Territory income, which includes taxation and royalty revenue, Commonwealth general purpose funding (such as GST revenue), fines, and statutory fees and charges.

The Central Holding Authority also holds certain Territory assets not assigned to departments as well as certain Territory liabilities that are not practical or effective to assign to individual departments such as unfunded superannuation and long service leave.

The Central Holding Authority recognises and records all Territory items, and as such, these items are not included in the department's financial statements. However, as the department is accountable for certain Territory items managed on behalf of Government, these items have been separately disclosed in Note 27 Schedule of Administered Territory Items.

## (e) Comparatives

The Department of Tourism and Culture was established under the Administrative Arrangements Order on 12 September 2016 and is an amalgamation of the previous Department of Sport and Recreation, the Department of Arts and Museums, Parks and Wildlife Commission of the Northern Territory and Tourism NT, as well as the Heritage division. As such there are no comparatives for the 2015-16 year.

## (f) Presentation and Rounding of Amounts

Amounts in the financial statements and notes to the financial statements are presented in Australian dollars and have been rounded to the nearest thousand dollars, with amounts less than \$500 being rounded down to zero. Figures in the financial statements and notes may not equate due to rounding.

## (g) Changes in Accounting Policies

There have been no changes to accounting policies adopted in 2016-17 as a result of management decisions.

## (h) Accounting Judgements and Estimates

The preparation of the financial report requires the making of judgements and estimates that affect the recognised amounts of assets, liabilities, revenues and expenses and the disclosure of contingent liabilities. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgements about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

Judgements and estimates that have significant effects on the financial statements are disclosed in the relevant notes to the financial statements.

## (i) Goods and Services Tax

Income, expenses and assets are recognised net of the amount of Goods and Services Tax (GST), except where the amount of GST incurred on a purchase of goods and services is not recoverable from the Australian Tax Office (ATO). In these circumstances the GST is recognised as part of the cost of acquisition of the asset or as part of the expense.

Receivables and payables are stated with the amount of GST included. The net amount of GST recoverable from, or payable to, the ATO is included as part of receivables or payables in the Balance Sheet.

# Notes to the Financial Statements

For the year ended 30 June 2017

Cash flows are included in the Cash Flow Statement on a gross basis. The GST components of cash flows arising from investing and financing activities, which are recoverable from, or payable to, the ATO are classified as operating cash flows. Commitments and contingencies are disclosed net of the amount of GST recoverable or payable unless otherwise specified.

## **(j) Contributions by and Distributions to Government**

The department may receive contributions from Government where the Government is acting as owner of the department. Conversely, the department may make distributions to Government. In accordance with the *Financial Management Act* and Treasurer's Directions, certain types of contributions and distributions, including those relating to administrative restructures, have been designated as contributions by, and distributions to, Government. These designated contributions and distributions are treated by the department as adjustments to equity.

## **(k) Prepayments**

Prepayments represent payments in advance of receipt of goods and services or that part of expenditure made in one accounting period covering a term extending beyond that period.

## **(l) Leased Assets**

Leases under which the department assumes substantially all the risks and rewards of ownership of an asset are classified as finance leases. Other leases are classified as operating leases. The entity does not have any assets under a finance lease.

### **Operating Leases**

Operating lease payments made at regular intervals throughout the term are expensed when the payments are due, except where an alternative basis is more representative of the pattern of benefits to be derived from the leased property.



# Notes to the Financial Statements

For the year ended 30 June 2017

## 3. Comprehensive Operating Statement by Output

	Tourism and Culture 2017 \$'000	Commercial Organisations 2017 \$'000	Corporate and Governance 2017 \$'000	Total 2017 \$'000
<b>Income</b>				
Grants and subsidies revenue				
Current	800	-	-	800
Appropriation		-	-	
Output	167 003	38 062	5 877	210 942
Commonwealth	675	-	-	675
Sales of goods and services	4 307	3 158	294	7 759
Goods and services received free of charge <sup>(1)</sup>	8 480	-	236	8 716
Other income	1 577	-	4	1 581
<b>Total Income</b>	<b>182 842</b>	<b>41 220</b>	<b>6 411</b>	<b>230 473</b>
<b>Expenses</b>				
Employee expenses	43 800	2 887	5 406	52 093
Administrative expenses				
Purchases of goods and services	58 115	247	660	59 022
Repairs and maintenance	24 132	-	-	24 132
Depreciation and amortisation	15 153	-	-	15 153
Other administrative expenses <sup>(1)</sup>	8 748	-	236	8 984
Grants and subsidies expenses				
Current	47 238	36 592	-	83 830
Capital	10 840	1 710	-	12 550
Community service obligations	7 824	-	-	7 824
Loss on disposal of assets	77	-	-	77
Foreign exchange losses	13	-	-	13
<b>Total Expenses</b>	<b>215 940</b>	<b>41 436</b>	<b>6 302</b>	<b>263 678</b>
<b>Net Surplus/(Deficit)</b>	<b>(33 098)</b>	<b>(216)</b>	<b>109</b>	<b>(33 205)</b>
<b>Other Comprehensive Income</b>				
Changes in asset revaluation reserve	-	-	-	-
<b>Total Other Comprehensive Income</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Comprehensive Result</b>	<b>(33 098)</b>	<b>(216)</b>	<b>109</b>	<b>(33 205)</b>

(1) Includes DCIS services received free of charge.

# Notes to the Financial Statements

For the year ended 30 June 2017

## Income

Income encompasses both revenue and gains.

Income is recognised at the fair value of the consideration received, exclusive of the amount of GST. Exchanges of goods or services of the same nature and value without any cash consideration being exchanged are not recognised as income.

## Grants and Other Contributions

Grants, donations, subsidies, gifts and other non-reciprocal contributions are recognised as income when the entity obtains control over the assets comprising the contributions. Control is normally obtained upon receipt.

Contributions are recognised at their fair value. Contributions of services are only recognised when a fair value can be reliably determined and the services would be purchased if not donated.

## Appropriation

Output Appropriation is the operating payment to each department for the outputs they provide and is calculated as the net cost of department outputs after taking into account funding from department income. It does not include any allowance for major non-cash costs such as depreciation.

Commonwealth appropriation follows from the Intergovernmental Agreement on Federal Financial Relations, resulting in Special Purpose Payments (SPPs) and National Partnership (NP) payments being made by the Commonwealth Treasury to state treasuries, in a manner similar to arrangements for GST payments. These payments are received by the Department of Treasury and Finance on behalf of the Central Holding Authority and then on passed to the relevant departments as Commonwealth appropriation.

Revenue in respect of appropriations is recognised in the period in which the department gains control of the funds.

## Sale of Goods

Revenue from the sale of goods is recognised (net of returns, discounts and allowances) when:

- > the significant risks and rewards of ownership of the goods have transferred to the buyer;
- > the entity retains neither continuing managerial involvement to the degree usually associated with ownership nor effective control over the goods sold;
- > the amount of revenue can be reliably measured;
- > it is probable that the economic benefits associated with the transaction will flow to the department; and
- > the costs incurred or to be incurred in respect of the transaction can be measured reliably.

## Rendering of Services

Revenue from rendering of services is recognised by reference to the stage of completion of the contract. The revenue is recognised when:

- > the amount of revenue, stage of completion and transaction costs incurred can be reliably measured; and
- > it is probable that the economic benefits associated with the transaction will flow to the entity.

## Goods and Services Received Free of Charge

Goods and services received free of charge are recognised as revenue when a fair value can be reliably determined and the resource would have been purchased if it had not been donated. Use of the resource is recognised as an expense.

## Disposal of Assets

A gain or loss on disposal of assets is included as a gain or loss on the date control of the asset passes to the buyer, usually when an unconditional contract of sale is signed. The gain or loss on disposal is calculated as the difference between the carrying amount of the asset at the time of disposal and the net proceeds on disposal. Refer also to Note 6.

# Notes to the Financial Statements

For the year ended 30 June 2017

## Administered Income

The department collects royalties on behalf of the Territory. The department does not gain control over assets arising from these collections, consequently no income is recognised in the departments financial statements. Accordingly, these amounts are disclosed as income in Note 27 Schedule of Administered Territory Items.

## 4. Goods and Services Received Free of Charge

	2017 \$'000
Corporate and information services	8 550
Other agency arrangements	166
<b>Total Goods and Services Received Free of Charge</b>	<b>8 716</b>

## 5. Purchases of Goods and Services

The net (deficit) has been arrived at after charging for expenses including:

### Goods and Services Expenses

	2017 \$'000
<b>Expense type</b>	
Consultants <sup>(1)</sup>	869
Advertising <sup>(2)</sup>	16 370
Marketing and promotion <sup>(3)</sup>	13 228
Document production	245
Legal expenses <sup>(4)</sup>	276
Recruitment <sup>(5)</sup>	127
Training and study	399
Official duty fares	742
Travelling allowance	339

(1) Includes marketing, promotion and IT consultants.

(2) Does not include recruitment advertising.

(3) Excludes advertising for marketing and promotion which is incorporated under advertising and excludes marketing and promotion consultants' expenses, which are incorporated in the consultants' category.

(4) Includes legal fees, claim and settlement costs

(5) Includes recruitment-related advertising costs.



# Notes to the Financial Statements

For the year ended 30 June 2017

## Repairs and Maintenance Expenses

Funding is received for repairs and maintenance works associated with department assets as part of output appropriation. Costs associated with repairs and maintenance works on department assets are expensed as incurred.

## 6. Loss on Disposal of Assets

	2017 \$'000
Net proceeds from the disposal of non-current assets	13
Less: Carrying value of non-current assets sold	-
Less: Carrying value of non-current assets gifted	(92)
<b>Loss on the Disposal of Non-Current Assets</b>	<b>(79)</b>
Proceeds from sale of minor assets	2
<b>Total Loss on Disposal of Assets</b>	<b>(77)</b>

## 7. Write-offs, Postponements, Waivers, Gifts and Ex Gratia Payments

	2017 \$'000	No of Trans
<b>Write-offs, Postponements and Waivers under the <i>Financial Management Act</i></b>		
Represented by:		
<i>Amounts written off, postponed and waived by Delegates</i>		
Irrecoverable amounts payable to the Territory or a department written off	1	6
Public property written off	-	34
<b>Total Written Off, Postponed and Waived by Delegates</b>	<b>1</b>	<b>40</b>
<i>Amounts written off, postponed and waived by the Treasurer</i>		
Irrecoverable amounts payable to the Territory or a department written off	9	1
<b>Total Written Off, Postponed and Waived by the Treasurer</b>	<b>9</b>	<b>1</b>
<b>Gifts Under the <i>Financial Management Act</i></b>	<b>92</b>	<b>3</b>

# Notes to the Financial Statements

For the year ended 30 June 2017

## 8. Cash and Deposits

	2017 \$'000
Cash on hand	10
Cash at bank	8 275
<b>Total Cash and Deposits</b>	<b>8 285</b>

### Cash and Deposits

For the purposes of the Balance Sheet and the Cash Flow Statement, cash includes cash on hand, cash at bank and cash equivalents. Cash equivalents are highly liquid short-term investments that are readily convertible to cash. Cash at bank includes monies held in Accountable Officer's Trust Account (AOTA) that are ultimately payable to the beneficial owner. Refer also to Note 26.

## 9. Receivables

	2017 \$'000
<b>Current</b>	
Accounts receivable	573
Less: Allowance for impairment losses	(361)
	<b>212</b>
GST receivables	1 950
Other receivables	188
<b>Total Receivables</b>	<b>2 350</b>

### Receivables

Receivables include accounts receivable and other receivables and are recognised at fair value less any allowance for impairment losses.

The allowance for impairment losses represents the amount of receivables the department estimates are likely to be uncollectible and are considered doubtful. Analysis of the age of the receivables, which are past due as at the reporting date, are disclosed in an aging schedule under credit risk in Note 22 Financial Instruments. Reconciliation of changes in the allowance accounts is also presented.

Accounts receivable are generally settled within 30 days.

# Notes to the Financial Statements

For the year ended 30 June 2017

## 10. Inventories

	2017 \$'000
General Inventories	
At cost	337
<b>Total Inventories</b>	<b>337</b>

### Inventories

Inventories include assets held either for sale (general inventories) or for distribution at no or nominal consideration in the ordinary course of business operations.

General inventories are valued at the lower of cost and net realisable value, while those held for distribution are carried at the lower of cost and current replacement cost. Cost of inventories includes all costs associated with bringing the inventories to their present location and condition. When inventories are acquired at no or nominal consideration, the cost will be the current replacement cost at date of acquisition.

The cost of inventories are assigned using a mixture of first-in, first out or weighted average cost formula or using specific identification of their individual costs.

Inventory held for distribution is regularly assessed for obsolescence and loss.



# Notes to the Financial Statements

For the year ended 30 June 2017

## 11. Property, Plant and Equipment

	2017 \$'000
<b>Land</b>	
At Fair Value	197 445
	<b>197 445</b>
<b>Buildings</b>	
At Fair Value	390 833
Less: Accumulated Depreciation	(218 291)
	<b>172 542</b>
<b>Infrastructure</b>	
At Fair Value	184 928
Less: Accumulated Depreciation	(89 304)
	<b>95 624</b>
<b>Plant and Equipment</b>	
At Cost	3 541
Less: Accumulated Depreciation	(1 959)
	<b>1 582</b>
<b>Transport Equipment</b>	
At Cost	1 327
Less: Accumulated Depreciation	(925)
	<b>402</b>
<b>Computer Hardware</b>	
At Cost	108
Less: Accumulated Depreciation	(23)
	<b>85</b>
<b>Total Property, Plant and Equipment</b>	<b>467 680</b>

# Notes to the Financial Statements

For the year ended 30 June 2017

## Property, Plant and Equipment Reconciliations

A reconciliation of the carrying amount of property, plant and equipment at the beginning and end of 2016-17 is set out below:

2016-17	Land \$'000	Buildings \$'000	Infrastructure \$'000	Plant and Equipment \$'000	Transport Equipment \$'000	Computer Hardware \$'000	Total \$'000
Carrying Amount as at 1 July	-	-	-	-	-	-	-
Additions	-	-	-	176	152	90	418
Depreciation	-	(7 986)	(6 727)	(292)	(127)	(5)	(15 137)
Additions from administrative restructuring	196 802	177 405	96 245	1 527	377	-	472 356
Additions/(Disposals) from asset transfers	643	3 123	6 106	171	-	-	10 043
<b>Carrying Amount as at 30 June</b>	<b>197 445</b>	<b>172 542</b>	<b>95 624</b>	<b>1 582</b>	<b>402</b>	<b>85</b>	<b>467 680</b>

# Notes to the Financial Statements

For the year ended 30 June 2017

## Acquisitions

All items of property, plant and equipment with a cost, or other value, equal to or greater than \$10 000 are recognised in the year of acquisition and depreciated as outlined below. Items of property, plant and equipment below the \$10 000 threshold are expensed in the year of acquisition.

The construction cost of property, plant and equipment includes the cost of materials and direct labour, and an appropriate proportion of fixed and variable overheads.

## Complex Assets

Major items of plant and equipment comprising a number of components that have different useful lives, are accounted for as separate assets. The components may be replaced during the useful life of the complex asset.

## Subsequent Additional Costs

Costs incurred on property, plant and equipment subsequent to initial acquisition are capitalised when it is probable that future economic benefits in excess of the originally assessed performance of the asset will flow to the department in future years. Where these costs represent separate components of a complex asset, they are accounted for as separate assets and are separately depreciated over their expected useful lives.

## Construction (Work in Progress)

As part of the Financial Management Framework, the Department of Infrastructure, Planning and Logistics is responsible for managing general Government capital works projects on a whole of government basis. Therefore appropriation for all department capital works is provided directly to the Department of Infrastructure, Planning and Logistics and the cost of construction work in progress is recognised as an asset of that department. Once completed, capital works assets are transferred to the department.

## Revaluations and Impairment

### Revaluation of Assets

Subsequent to initial recognition, assets belonging to the following classes of non-current assets are revalued with sufficient regularity to ensure that the carrying amount of these assets does not differ materially from their fair value at reporting date:

- > land;
- > buildings;
- > infrastructure assets; and
- > heritage and cultural assets.

Plant and equipment are stated at historical cost less depreciation, which is deemed to equate to fair value.

The latest revaluations of land, buildings and infrastructure assets were independently conducted as at 30 June 2015 by Colliers International. Refer to Note 14 Fair Value Measurement of Non-Financial Assets for additional disclosures.

The unique nature of some of the heritage and cultural assets may preclude reliable measurement. Such assets have not been recognised in the financial statements. The Australian Valuation Office completed a valuation of the collections held at the Museum and Art Gallery of the Northern Territory in June 2012.

### Impairment of Assets

An asset is said to be impaired when the asset's carrying amount exceeds its recoverable amount.

Non-current physical and intangible department assets are assessed for indicators of impairment on an annual basis. If an indicator of impairment exists, the department determines the asset's recoverable amount. The asset's recoverable amount is determined as the higher of the asset's depreciated replacement cost and fair value less costs to sell. Any amount by which the entity's carrying amount exceeds the recoverable amount is recorded as an impairment loss.

Impairment losses are recognised in the Comprehensive Operating Statement unless the asset is carried at a re-valued amount.



# Notes to the Financial Statements

For the year ended 30 June 2017

Where the asset is measured at a re-valued amount, the impairment loss is offset against the Asset Revaluation Reserve for that class of asset to the extent that an available balance exists in the Asset Revaluation Reserve.

In certain situations, an impairment loss may subsequently be reversed. Where an impairment loss is subsequently reversed, the carrying amount of the asset is increased to the revised estimate of its recoverable amount. A reversal of an impairment loss is recognised in the

Comprehensive Operating Statement as income, unless the asset is carried at a re-valued amount, in which case the impairment reversal results in an increase in the Asset Revaluation Reserve. Note 20 provides additional information in relation to Asset Revaluation Reserve.

Department property, plant and equipment assets were assessed for impairment as at 30 June 2017. No impairment adjustments were required as a result of this review.

## Depreciation and Amortisation

Items of property, plant and equipment, including buildings but excluding land, have limited useful lives and are depreciated or amortised using the straight-line method over their estimated useful lives.

The Treasurer's Directions provide guidance for the estimated useful lives for each class of assets as follows, and allow the department to make other estimates as necessary:

	2017 Years
Buildings	10 - 50
Infrastructure Assets	8 - Infinite
Plant and Equipment	1 - 20
Transport Equipment	10
Computer Hardware	3 - 6
Computer Software	2 - 10

Assets are depreciated from the date of acquisition or from the time an asset is completed and held ready for use. Assets may be constructed internally, acquired assets may have modifications and accessories installed, and equipment may be calibrated and tested, affecting the date the asset is held ready for use.

# Notes to the Financial Statements

For the year ended 30 June 2017

## 12. Intangibles

	2017 \$'000
<b>Carrying Amounts</b>	
Intangibles with a Finite Useful Life	
Computer Software	
At Cost	972
Less: Accumulated Amortisation	(939)
<b>Written Down Value - 30 June</b>	<b>33</b>

### Impairment of Intangibles

Department intangible assets were assessed for impairment as at 30 June 2017. No impairment adjustments were required as a result of this review.

<b>Reconciliation of Movements</b>	
Intangibles with a Finite Useful Life	
Carrying Amount at 1 July	
Additions from administrative restructuring	-
Depreciation and amortisation	49
Carrying Amount as at 30 June	(16)
<b>Written Down Value - 30 June</b>	<b>33</b>

# Notes to the Financial Statements

For the year ended 30 June 2017

## 13. Heritage and Cultural Assets

	2017 \$'000
<b>Carrying Amount</b>	
At valuation	119 329
Less: Accumulated amortisation	-
<b>Written Down Value - 30 June</b>	<b>119 329</b>

### Impairment of Heritage and Cultural Assets

Department intangible assets were assessed for impairment as at 30 June 2017.  
No impairment adjustments were required as a result of this review.

<b>Reconciliation of Movements</b>	
Carrying Amount at 1 July	-
Additions from administrative restructuring	119 421
Assets gifted under the <i>Financial Management Act</i>	(92)
Depreciation and amortisation	-
<b>Carrying Amount as at 30 June</b>	<b>119 329</b>

# Notes to the Financial Statements

For the year ended 30 June 2017

## 14. Fair Value Measurement of Non-Financial Assets

### (a) Fair Value Hierarchy

Fair values of non-financial assets categorised by level of inputs used to compute fair value are:

	Level 1 \$'000	Level 2 \$'000	Level 3 \$'000	Total Fair Value \$'000
<b>2016-17</b>				
<b>Asset Classes</b>				
Land (Note 11)	-	197 445	-	197 445
Buildings (Note 11)	-	-	172 542	172 542
Infrastructure (Note 11)	-	-	95 624	95 624
Plant and Equipment (Note 11)	-	-	1 582	1 582
Transport Equipment (Note 11)	-	-	402	402
Computer Hardware (Note 11)	-	-	85	85
Intangibles (Note 12)	-	-	33	33
Heritage and Cultural Assets (Note 13)	-	-	119 329	119 329
<b>Total Fair Value</b>	<b>-</b>	<b>197 445</b>	<b>389 597</b>	<b>587 042</b>

There were no transfers between Level 1 and Levels 2 or 3 during 2016-17.

The Department's land, buildings, infrastructure and heritage and cultural assets are revalued at least once every five years.

The Department's land, building and infrastructure are stated at their revalued amounts, being the fair value at the date of revaluation, less any subsequent accumulated depreciation and subsequent accumulated impairment losses, including any additions or modifications. The latest revaluation of these assets was performed by the Colliers International as at 30 June 2015.

The Department did not have any non-financial assets valued using level 1.

Level 2 fair values of land were determined based on market evidence of sales price per square metre of comparable land.

Level 3 fair values predominantly relate to buildings and infrastructure and were determined by computing their depreciated replacement costs because an active market does not exist for such facilities due to their unique nature and potential inherent restrictions upon use. The depreciated replacement cost was based on a combination of internal records of the historical cost of the assets, adjusted for contemporary pricing and construction approaches, the remaining useful life of the assets, and current condition of the assets.



# Notes to the Financial Statements

For the year ended 30 June 2017

## (b) Value Techniques and Inputs

Valuation techniques used to measure fair value in 2016-17 are:

Asset Classes	Level 2 Technique	Level 3 Technique
Land	Market	-
Buildings	-	Cost
Infrastructure	-	Cost
Plant and Equipment	-	Cost
Transport Equipment	-	Cost
Computer Hardware	-	Cost
Intangibles	-	Cost
Heritage and Cultural Assets	-	Cost

The Department's heritage and cultural assets are stated at their revalued amounts, being the fair value at the date of revaluation, less any subsequent accumulated depreciation and subsequent accumulated impairment losses. The latest revaluation of these assets was performed by the Australian Valuation Office in June 2012.

The unique nature of some of the heritage and cultural assets may preclude reliable measurement, in particular culturally sensitive material which is secret or sacred to Aboriginal communities, and therefore have not been recognised in the financial statements. Level 3 fair value of the collections held at the Museum and Art Gallery of the Northern Territory were determined as follows:

- > Regional Arts and Regional History – Items in these collections are normally held for their scientific interest for which no significant active market is evident. The cost of replacing this material however is considered significant, and therefore the replacement cost was the measurement of fair value for these items. If replacement is not possible, the replacement cost was applied to reflect the original cost of acquisition.

- > Natural Science and Archaeology – Generally, treaties and protocols prohibit the sale of specimens included in these collections and therefore an active market does not exist for such assets. Therefore, fair value of items is determined on the basis of replacing or recollecting the existing material. The cost of replacing this material would include an estimate of the cost of the fieldwork and preparation necessary to replace the collection material in its present condition.

# Notes to the Financial Statements

For the year ended 30 June 2017

## (c) Value Techniques and Inputs

### i. Reconciliation of Recurring Level 3 Fair Value Measurements

2016-17	Buildings \$'000	Infrastructure \$'000	Plant and Equipment \$'000	Transport Equipment \$'000	Computer Hardware \$'000	Intangibles \$'000	Heritage and Cultural Assets \$'000
Fair value as at 1 July 2016	-	-	-	-	-	-	-
Additions	-	-	176	152	90	-	-
Additions from administrative restructuring	177 405	96 245	1 527	377	-	49	119 421
Additions/ (Disposals) from asset transfers	3 123	6 106	171	-	-	-	-
Assets gifted under the <i>Financial Management Act</i>	-	-	-	-	-	-	(92)
Depreciation and amortisation	(7 986)	(6 727)	(292)	(127)	(5)	(16)	-
Gains/losses recognised in other comprehensive income	-	-	-	-	-	-	-
<b>Fair Value as at 30 June 2017</b>	<b>172 542</b>	<b>95 624</b>	<b>1 582</b>	<b>402</b>	<b>85</b>	<b>33</b>	<b>119 329</b>

# Notes to the Financial Statements

For the year ended 30 June 2017

## ii. Sensitivity analysis

Asset Classes	Sensitivity Analysis
Land, Buildings and Infrastructure	Unobservable inputs used in computing the fair value of these assets include the historical cost and the consumed economic benefit for each asset. Given the large number of assets, it is not practical to compute a relevant summary measure for the unobservable inputs. In respect of sensitivity of fair value to changes in input value, a higher historical cost results in a higher fair value and greater consumption of economic benefit lowers fair value.
Heritage and Cultural Assets	The key unobservable input used in computing the fair value of these assets is their 'contribution' to the purposes of the Department, but without regard to any intangible or non-monetary values that they may possess (scientific, cultural, historical, or sentimental values). Given the nature of the department's heritage and cultural assets, it is not practical to compute a relevant summary measure for the unobservable inputs. In respect of sensitivity of fair value to changes in input value, a higher or lower replacement or recollection cost results in a higher or lower fair value respectively.

## 15. Deposits Held

	2017 \$'000
Deposits held – Gift fund accounts, Accountable Officers Trust Account and clearing accounts	790
<b>Total Deposits Held</b>	<b>790</b>

# Notes to the Financial Statements

For the year ended 30 June 2017

## 16. Payables

	2017 \$'000
Accounts payable	2 515
Accrued expenses	2 106
Other payables	58
<b>Total Payables</b>	<b>4 679</b>

### Payables

Liabilities for accounts payable and other amounts payable are carried at cost which is the fair value of the consideration to be paid in the future for goods and services received, whether or not billed to the department. Accounts payable are normally settled within 30 days.

## 17. Provisions

	2017 \$'000
<b>Current</b>	
Employee Benefits	
Recreation leave	5 066
Leave loading	779
Other employee benefits	38
Other Current Provisions	
Other provisions (fringe benefits, payroll tax, superannuation and other)	801
<b>Total Provisions</b>	<b>6 684</b>

The Department of Tourism and Culture had 549 employees as at 30 June 2017.



# Notes to the Financial Statements

For the year ended 30 June 2017

## Employee Benefits

A liability is recognised for benefits accruing to employees in respect of wages and salaries, annual leave, long service leave and sick leave when it is probable that settlement will be required and they are capable of being measured reliably.

Liabilities recognised in respect of employee benefits that are expected to be settled wholly within twelve months are measured at their nominal values using the remuneration rate expected to apply at the time of settlement.

Liabilities recognised in respect of employee benefits that are not expected to be settled within twelve months are measured as the present value of the estimated future cash outflows calculated using the appropriate government bond rate and taking into consideration expected future salary and wage levels, experience of employee departures and periods of service.

All recreation leave liabilities are classified as current liabilities as the department does not have an unconditional right to defer settlement for at least twelve months after the reporting period.

No provision is made for sick leave, which is non vesting, as the anticipated pattern of future sick leave to be taken is less than the entitlement accruing in each reporting period.

Employee benefit expenses are recognised on a net basis in respect of the following categories:

- > wages and salaries, non-monetary benefits, recreation leave, sick leave and other leave entitlements; and
- > other types of employee benefits.

As part of the Financial Management Framework, the Central Holding Authority assumes the long service leave liabilities of government departments including the Department, and as such no long service leave liability is recognised in the entity's financial statements.

## Superannuation

Employees' superannuation entitlements are provided through the:

- > Northern Territory Government and Public Authorities Superannuation Scheme (NTGPASS);
- > Commonwealth Superannuation Scheme (CSS); or
- > non-government employee nominated schemes for those employees commencing on or after 10 August 1999.

The entity makes superannuation contributions on behalf of its employees to the Central Holding Authority or non-government employee nominated schemes. Superannuation liabilities related to Government superannuation schemes are held by the Central Holding Authority and as such are not recognised in the Department's financial statements.

# Notes to the Financial Statements

For the year ended 30 June 2017

## 18. Other Liabilities

	2017 \$'000
<b>Current</b>	
Unearned revenue	134
<b>Non-Current</b>	
Unearned revenue	100
<b>Total Other Liabilities</b>	<b>234</b>

## 19. Commitments

Commitments are those contracted as at 30 June where the amount of the future commitment can be reliably measured.

	2017	
	Internal NTG \$'000	External Non-NTG \$'000
<b>(i) Other Expenditure Commitments</b>		
Other non-cancellable expenditure commitments not recognised as liabilities are payable as follows:		
Within one year	36 119	24 442
Later than one year and not later than five years	32 749	18 036
	<b>68 868</b>	<b>42 478</b>
<b>(ii) Operating Lease Commitments</b>		
The department leases property under non-cancellable operating leases expiring from 1 to 5 years. Leases generally provide the department with a right of renewal at which time all lease terms are renegotiated. The department also leases items of plant and equipment under non-cancellable operating leases. Future operating lease commitments not recognised as liabilities are payable as follows:		
Within one year	1 871	2
Later than one year and not later than five years	3 047	-
	<b>4 918</b>	<b>2</b>

# Notes to the Financial Statements

For the year ended 30 June 2017

## 20. Reserves

### Asset Revaluation Reserve

The asset revaluation reserve includes the net revaluation increments and decrements arising from the revaluation of non-current assets. Impairment adjustments may also be recognised in the Asset Revaluation Reserve.

	2017 \$'000
Balance as at 1 July	-
Transfers from administrative restructuring	326 482
Transfer in from other agencies	1 776
Transfer out to other agencies	(830)
<b>Balance as at 30 June</b>	<b>327 428</b>

# Notes to the Financial Statements

For the year ended 30 June 2017

## 21. Notes to the Cash Flow Statement

### Reconciliation of Cash

The total of department 'cash and deposits' of \$8.3 million recorded in the Balance Sheet is consistent with that recorded as 'Cash' in the Cash Flow Statement.

### Reconciliation of Net (Deficit) to Net Cash From Operating Activities

	2017 \$'000
<b>Net (Deficit)</b>	<b>(33 205)</b>
Adjusting Items:	
Depreciation and amortisation	15 153
Assets gifted	92
Gain on sale of assets	(15)
Repairs and maintenance non cash	14 613
Foreign exchange loss	13
Changes in assets and liabilities:	
(Increase) in receivables	(2 350)
(Increase) in inventories	(142)
(Increase) in prepayments	(861)
Increase in payables	4 679
Increase in employment benefits	5 883
Increase in other provisions	801
Increase in other liabilities	234
<b>Net Cash From Operating Activities</b>	<b>4 895</b>



# Notes to the Financial Statements

For the year ended 30 June 2017

## 22. Financial Instruments

A financial instrument is a contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity. Financial instruments held by the department include cash and deposits, receivables, payables and deposits held. The department has limited exposure to financial risks as discussed below.

### Financial Instruments

A financial instrument is a contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

Financial assets and liabilities are recognised on the Balance Sheet when the entity becomes a party to the contractual provisions of the financial instrument. The department's financial instruments include cash and deposits; receivables; payables; and deposits held.

Due to the nature of operating activities, certain financial assets and financial liabilities arise under statutory obligations rather than a contract.

Such financial assets and liabilities do not meet the definition of financial instruments as per AASB 132 Financial Instruments Presentation. These include statutory receivables arising from taxes including GST and penalties.

Exposure to interest rate risk, foreign exchange risk, credit risk, price risk and liquidity risk arise in the normal course of activities. The department's investments, loans and placements, and borrowings are predominantly managed through the Northern Territory Treasury Corporation adopting strategies to minimise the risk. Derivative financial arrangements are also utilised to manage financial risks inherent in the management of these financial instruments. These arrangements include swaps, forward interest rate agreements and other hedging instruments to manage fluctuations in interest or exchange rates.

### (a) Categorisation of Financial Instruments

The carrying amounts of the department's financial assets and liabilities by category are disclosed in the table below:

	Designated at Fair Value Through Profit or Loss \$'000	Finance Assets – Loans and Receivables \$'000	Total \$'000
Cash and deposits	8 285	-	8 285
Receivables <sup>(1)</sup>	-	310	310
<b>Total Financial Assets</b>	<b>8 285</b>	<b>310</b>	<b>8 595</b>
Deposits held	790	-	790
Payables <sup>(1)</sup>	3 608	-	3 608
<b>Total Financial Liabilities</b>	<b>4 398</b>	<b>-</b>	<b>4 398</b>

(1) The amount excludes amounts recoverable or payable to the ATO (statutory receivables/payables).

# Notes to the Financial Statements

For the year ended 30 June 2017

## Classification of Financial Instruments

AASB 7 Financial Instruments: Disclosures requires financial instruments to be classified and disclosed within specific categories depending on their nature and purpose.

Financial assets are classified into the following categories:

- > financial assets at fair value through profit or loss;
- > held-to-maturity investments;
- > loans and receivables; and
- > available-for-sale financial assets.

Financial liabilities are classified into the following categories:

- > financial liabilities at fair value through profit or loss (FVTPL); and
- > financial liabilities at amortised cost.

### Financial Assets or Financial Liabilities at Fair Value through Profit or Loss

Financial instruments are classified as at FVTPL when the instrument is either held for trading or is designated as at FVTPL.

An instrument is classified as held for trading if it is:

- > acquired or incurred principally for the purpose of selling or repurchasing it in the near term with an intention of making a profit; or
- > part of a portfolio of identified financial instruments that are managed together and for which there is evidence of a recent actual pattern of short-term profit-taking; or
- > a derivative that is not a financial guarantee contract or a designated and effective hedging instrument.

A financial instrument may be designated as at FVTPL upon initial recognition if:

- > such designation eliminates or significantly reduces a measurement or recognition inconsistency that would otherwise arise; or
- > the instrument forms part of a group of financial instruments, which is managed and its performance is evaluated on a fair value

basis, in accordance with a documented risk management or investment strategy, and information about the grouping is provided internally on that basis; or

- > it forms part of a contract containing one or more embedded derivatives, and AASB 139 Financial Instruments: Recognition and Measurement permits the contract to be designated as at FVTPL.

Financial liabilities at fair value through profit or loss include deposits held excluding statutory deposits, accounts payable and accrued expenses. Financial assets at fair value through profit or loss include short-term securities and bonds.

### Loans and Receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market other than those held for trading and available for sale. Loans and receivables exclude statutory receivables.

### Financial Liabilities at Amortised Cost

Financial instrument liabilities measured at amortised cost include all advances received, finance lease liabilities and borrowings. Amortised cost is calculated using the effective interest method.

### (b) Credit Risk

The department has limited credit risk exposure (risk of default). In respect of any dealings with organisations external to Government, the Department has adopted a policy of only dealing with credit worthy organisations and obtaining sufficient collateral or other security where appropriate, as a means of mitigating the risk of financial loss from defaults.

The carrying amount of financial assets recorded in the financial statements, net of any allowances for losses, represents the entity's maximum exposure to credit risk without taking account of the value of any collateral or other security obtained.

# Notes to the Financial Statements

For the year ended 30 June 2017

## Receivables

Receivable balances are monitored on an ongoing basis to ensure that exposure to bad debts is not significant. A reconciliation and aging analysis of receivables is presented below.

	2017 \$'000
<b>Internal NTG Receivables</b>	
<b>Aging of Receivables</b>	
Not overdue	5
Overdue for less than 30 days	2
Overdue for 30 to 60 days	-
Overdue for more than 60 days	-
<b>Total Gross Receivables</b>	<b>7</b>
<b>Reconciliation of the Allowance for Impairment Losses</b>	
Allowance for impairment losses at the beginning of the reporting period	-
Increase/(Decrease) in allowance recognised in profit or loss	-
<b>Allowance for Impairment Losses at the End of the Reporting Period</b>	<b>-</b>
<b>External Non-NTG Receivables</b>	
<b>Aging of Receivables</b>	
Not overdue	111
Overdue for less than 30 days	53
Overdue for 30 to 60 days	15
Overdue for more than 60 days	387
<b>Total Gross Receivables</b>	<b>566</b>
<b>Reconciliation of the Allowance for Impairment Losses</b>	
Allowance for impairment losses at the beginning of the reporting period	-
Increase from administrative restructuring	103
Increase/(Decrease) in allowance recognised in profit or loss	258
<b>Allowance for Impairment Losses at the End of the Reporting Period</b>	<b>361</b>

# Notes to the Financial Statements

For the year ended 30 June 2017

## (c) Liquidity Risk

Liquidity risk is the risk that the Department will not be able to meet its financial obligations as they fall due. The Department's approach to managing liquidity is to ensure that it will always have sufficient liquidity to meet its liabilities when they fall due.

The Department's liquidity risk includes credit cards which are managed with tight controls and low limits. Credit card use and limits are reviewed regularly

The following tables detail the Department's remaining contractual maturity for its financial assets and liabilities.

### Maturity Analysis for Financial Assets and Liabilities

	Variable Interest Rate Less than a year \$'000	Non - Interest Bearing \$'000	Carrying Amount \$'000
<b>2016-17</b>			
<b>Assets</b>			
Cash and deposits	37	8 248	8 285
Receivables <sup>(1)</sup>	-	310	310
<b>Total Financial Assets</b>	<b>37</b>	<b>8 558</b>	<b>8 595</b>
<b>Liabilities</b>			
Deposits held	37	753	790
Payables (1)	-	3 608	3 608
<b>Total Financial Liabilities</b>	<b>37</b>	<b>4 361</b>	<b>4 398</b>

(1) The amount excludes amounts recoverable or payable to the ATO (statutory receivables/payables).

## (d) Market Risk

Market risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market prices. It comprises interest rate risk, price risk and currency risk.

### (i) Interest Rate Risk

The Department has no exposure to interest rate risk as all financial assets and financial liabilities, with the exception of the Gift Fund held are non-interest bearing. Interest earned on the Gift Fund is accounted for as both an asset and a liability, therefore changes to the variable rates of 100 basis points (1%) at reporting date would have had no effect on the department's profit or loss and equity.

### (ii) Price Risk

The Department is not exposed to price risk as it does not hold units in unit trusts.



# Notes to the Financial Statements

For the year ended 30 June 2017

## (iii) Currency Risk

The Department has some exposure to currency risk as a result of transactional currency held for international operations. Foreign currency held is revalued on a monthly basis using closing monthly Reserve Bank of Australia rates. The Department does not hold borrowings denominated in foreign currencies.

## (e) Net Fair Value

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

Fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use. The highest and best use takes into account the use of the asset that is physically possible, legally permissible and financially feasible.

When measuring fair value, the valuation techniques used maximise the use of relevant observable inputs and minimise the use of unobservable inputs. Unobservable inputs are used to the extent that sufficient relevant and reliable observable inputs are not available for similar assets/liabilities.

Observable inputs are publicly available data that are relevant to the characteristics of the assets/liabilities being valued. Observable inputs used by the entity include, but are not limited to, published sales data for land and general office buildings.

Unobservable inputs are data, assumptions and judgments that are not available publicly, but are relevant to the characteristics of the assets/liabilities being valued. Such inputs include

internal entity adjustments to observable data to take account of particular and potentially unique characteristics/functionality of assets/liabilities and assessments of physical condition and remaining useful life.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the following fair value hierarchy based on the inputs used:

**Level 1** – inputs are quoted prices in active markets for identical assets or liabilities;

**Level 2** – inputs are inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly; and

**Level 3** – inputs are unobservable.

The fair value of financial instruments is determined on the following basis:

- > the fair value of cash, deposits, advances, receivables and payables approximates their carrying amount, which is also their amortised cost;
- > the fair value of derivative financial instruments are derived using current market yields and exchange rates appropriate to the instrument; and
- > the fair value of other monetary financial assets and liabilities is based on discounting to present value the expected future cash flows by applying current market interest rates for assets and liabilities with similar risk profiles.

The carrying amount of financial assets and financial liabilities recorded in the financial statements approximates to their respective net fair values. Where differences exist, these are not material.

# Notes to the Financial Statements

For the year ended 30 June 2017

## 23. Related Parties

### (a) Related Parties

The Department is a government administrative entity and is wholly owned and controlled by the Northern Territory Government. Related parties of the Department include:

- > the Portfolio Minister and key management personnel (KMP) because they have authority and responsibility for planning, directing and controlling the activities of the entity directly; and
- > spouses, children and dependants who are close family members of the Portfolio Minister or KMP; and
- > all public sector entities that are controlled and consolidated into the whole of government financial statements; and
- > any entities controlled or jointly controlled by KMP's or the Portfolio Minister or controlled or jointly controlled by their close family members.

### (b) Key Management Personnel (KMP)

Key management personnel of the Department are those persons having authority and responsibility for planning, directing and controlling the activities of the Department. These include the Minister of Tourism and Culture, the Chief Executive Officer and the members of the governance board of the Department as listed in the annual report.

### (c) Remuneration of Key Management Personnel

The details below excludes the salaries and other benefits of Minister of Tourism and Culture as the Minister's remunerations and allowances are payable by the Department of the Legislative Assembly and consequently disclosed within the Treasurer's Annual Financial Statements.

The aggregate compensation of key management personnel of Department is set out below:

	2017 \$'000
Short-term employee benefits	1 748
Long-term benefits	-
Post-employment benefits	207
Termination benefits	882
<b>Total</b>	<b>2 837</b>

# Notes to the Financial Statements

For the year ended 30 June 2017

## (d) Related Party Transactions

### Transactions with Northern Territory Government Controlled Entities

The Department's ongoing source of funding is received from the Central Holding Authority in the form of output and capital appropriation and on-passed Commonwealth national partnership and specific purpose payments.

The following table provides quantitative information about related party transactions entered into during the year with all other Northern Territory Government controlled entities.

Related Party	Revenue from Related Parties 2017 \$'000	Payments to Related Parties 2017 \$'000	Amounts Owed by Related Parties 2017 \$'000	Amounts Owed to Related Parties 2017 \$'000
All NTG Government Departments	4 176	64 641	7	668
Associates	-	7	-	13
Subsidiaries	-	-	-	-

### Other related party transactions are as follows:

Given the breadth and depth of the Government activities, related parties will transact with the Northern Territory Public sector in a manner consistent with other members of the public including paying stamp duty and other government fees and charges and therefore these transactions have not been disclosed. No other related party transactions have occurred in the 2016-17 year.

## 24. Contingent Liabilities and Contingent Assets

### (a) Contingent Liabilities

The Department has no contingent liabilities as at 30 June 2017.

### (b) Contingent Assets

The Department had no contingent assets as at 30 June 2017.

## 25. Events Subsequent to Balance Sheet Date

No events have arisen between the end of the financial year and the date of this report that require adjustment to, or disclosure in these financial statements.

# Notes to the Financial Statements

For the year ended 30 June 2017

## 26. Accountable Officer's Trust Account

In accordance with section 7 of the *Financial Management Act*, an Accountable Officer's Trust Account has been established for the receipt of money to be held in trust. A summary of activity is shown below:

Nature of Trust Money	Opening Balance 1 July 2016 \$'000	Transfer in from administrative restructuring \$'000	Receipts \$'000	Payments \$'000	Closing Balance 30 June 2017 \$'000
Bond money	-	4	-	(1)	3
Security deposits	-	125	3	(2)	126
Other Money	-	77	895	(897)	75
	-	206	898	(900)	204

## 27. Schedule of Administered Territory Items

The following Territory items are managed by the Department of Tourism and Culture on behalf of the Government and are recorded in the Central Holding Authority (refer Note 2 (d)):

	2017 \$'000
<b>TERRITORY INCOME AND EXPENSES</b>	
<b>Income</b>	
Royalties and rents	13
<b>Total Income</b>	<b>13</b>
<b>Expenses</b>	
Central Holding Authority income transferred	13
<b>Total Expenses</b>	<b>13</b>
<b>Territory Income Less Expenses</b>	<b>-</b>



# Notes to the Financial Statements

For the year ended 30 June 2017

## 28. Budgetary Information

	2016-17 Actual	2016-17 Mid-Year Budget	Variance	Note
COMPREHENSIVE OPERATING STATEMENT	\$'000	\$'000	\$'000	
<b>Income</b>				
Grants and subsidies revenue				
Current	800	730	70	
Appropriation				
Output	210 942	216 123	(5 181)	1,2
Commonwealth	675	775	(100)	
Sales of goods and services	7 759	5 316	2 443	3
Goods and services received free of charge	8 716	9 300	(584)	4
Other income	1 581	25	1 556	5
<b>Total Income</b>	<b>230 473</b>	<b>232 269</b>	<b>(1 796)</b>	
<b>Expenses</b>				
Employee expenses	52 093	49 431	2 662	2,3
Administrative expenses				
Purchases of goods and services	59 022	61 270	(2 248)	6,8
Repairs and maintenance	24 132	11 510	12 622	7
Depreciation and amortisation	15 153	15 273	(120)	
Other administrative expenses	8 984	9 300	(316)	4
Grants and subsidies expenses				
Current	83 830	79 593	4 237	8
Capital	12 550	17 704	(5 154)	1
Community service obligations	7 824	7 824	-	
Loss on disposal of assets	77	-	77	
Foreign exchange losses	13	-	13	
<b>Total Expenses</b>	<b>263 678</b>	<b>251 905</b>	<b>11 773</b>	
<b>Net Deficit</b>	<b>(33 205)</b>	<b>(19 636)</b>	<b>(13 569)</b>	
<b>Other Comprehensive Income</b>				
Changes in asset revaluation reserve	-	-	-	
<b>Total Other Comprehensive Income</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>Comprehensive Result</b>	<b>(33 205)</b>	<b>(19 636)</b>	<b>(13 569)</b>	

# Notes to the Financial Statements

For the year ended 30 June 2017

## Notes

Please note that this comparison is different from the Comprehensive Operating Statement presented in the financial statement overview at the front of this report. This note reflects the original budget and the overview section references the final budget which incorporates approved budget adjustments during the year.

1. Budget transfers out to Department of Infrastructure, Planning and Logistics for capital works \$4 million; budget transfer to outer years \$6 million; budget transfer in from Department of Chief Ministers for show societies \$3.1 million.
2. Treasurer's Advance received \$1.8 million.
3. Cost recovery for power and water charges; and employee and operational expenditure for Darwin Waterfront Corporation.
4. Department of Corporate Service free of charge services received.
5. Fuel tax credits and return of unspent grants.
6. One off projects to be completed in 2017-18.
7. Non-cash write off relating to new assets belonging to third parties which therefore do not meet capitalisation criteria.
8. Operational grant agreement for Northern Territory Major Events Company.

# Notes to the Financial Statements

For the year ended 30 June 2017

	2016-17 Actual \$'000	2016-17 Mid-Year Budget \$'000	Variance \$'000	Note
<b>BALANCE SHEET</b>				
<b>Assets</b>				
<b>Current assets</b>				
Cash and deposits	8 285	3 190	5 095	1
Receivables	2 350	5 019	(2 669)	2
Inventories	337	195	142	
Prepayments	861	491	370	
<b>Total Current Assets</b>	<b>11 833</b>	<b>8 895</b>	<b>2 938</b>	
<b>Non-Current Assets</b>				
Property, plant and equipment	467 680	457 276	10 404	3
Intangible assets	33	46	(13)	
Heritage & cultural assets	119 329	119 420	(91)	
<b>Total Non-Current Assets</b>	<b>587 042</b>	<b>576 742</b>	<b>10 300</b>	
<b>Total Assets</b>	<b>598 875</b>	<b>585 637</b>	<b>13 238</b>	
<b>Liabilities</b>				
<b>Current Liabilities</b>				
Deposits held	790	782	8	
Payables	4 679	2 531	2 148	1
Provisions	6 684	6 814	(130)	
Other liabilities	134	184	(50)	
<b>Total Current Liabilities</b>	<b>12 287</b>	<b>10 311</b>	<b>1 976</b>	
<b>Non-Current Liabilities</b>				
Other liabilities	100	100	-	
<b>Total Current Liabilities</b>	<b>100</b>	<b>100</b>	<b>-</b>	
<b>Total Liabilities</b>	<b>12 387</b>	<b>10 411</b>	<b>1 976</b>	
<b>Net Assets</b>	<b>586 488</b>	<b>575 226</b>	<b>11 262</b>	

# Notes to the Financial Statements

For the year ended 30 June 2017

	2016-17 Actual \$'000	2016-17 Mid-Year Budget \$'000	Variance \$'000	Note
<b>BALANCE SHEET</b>				
<b>Equity</b>				
Capital	292 265	326 239	(33 974)	3,6
Reserves	327 428	326 449	979	5
Accumulated funds	(33 205)	(77 462)	44 257	6
<b>Total Equity</b>	<b>586 488</b>	<b>575 226</b>	<b>11 262</b>	

## Notes

Please note that this comparison is different from the Balance Sheet presented in the financial statement overview at the front of this report. This note reflects the original budget and the overview section references the final budget which incorporates approved budget adjustments during the year.

1. Significant creditor balances and cash for one off projects to be completed in 2017-18.
2. Lower than anticipated debtors at end of year.
3. Completed assets transferred in from Department of Infrastructure, Planning and Logistics.
4. Land reserves transfers with Department of Infrastructure, Planning and Logistics.
5. Machinery of Government budget transfer of accumulated funds



# Notes to the Financial Statements

For the year ended 30 June 2017

	2016-17 Actual \$'000	2016-17 Mid-Year Budget \$'000	Variance \$'000	Note
<b>CASH FLOW STATEMENT</b>				
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>				
<b>Operating Receipts</b>				
Grants and subsidies received				
Current	800	730	70	
Appropriation				
Output	210 942	216 123	(5 181)	1,2
Commonwealth	675	775	(100)	
Receipts from sales of goods and services	14 675	59 507	(44 832)	3,4
<b>Total Operating Receipts</b>	<b>227 092</b>	<b>277 135</b>	<b>(50 043)</b>	
<b>Operating Payments</b>				
Payments to employees	(44 523)	(45 273)	750	2,4,7
Payments for goods and services	(73 470)	(130 108)	56 638	4,5
Grants and subsidies paid				
Current	(83 830)	(79 593)	(4 237)	6
Capital	(12 550)	(17 704)	5 154	1
Community service obligations	(7 824)	(7 824)	-	
<b>Total Operating Payments</b>	<b>(222 197)</b>	<b>(280 502)</b>	<b>58 305</b>	
<b>Net Cash From/(Used in) Operating Activities</b>	<b>4 895</b>	<b>(3 367)</b>	<b>8 262</b>	
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>				
<b>Investing Receipts</b>				
Proceeds from asset sales	15	-	15	
<b>Total Investing Receipts</b>	<b>15</b>	<b>-</b>	<b>15</b>	
<b>Investing Payments</b>				
Purchase of assets	(418)	(305)	(113)	
<b>Total Investing Payments</b>	<b>(418)</b>	<b>(305)</b>	<b>(113)</b>	
<b>Net Cash (Used In) Investing Activities</b>	<b>(403)</b>	<b>(305)</b>	<b>(98)</b>	

# Notes to the Financial Statements

For the year ended 30 June 2017

	2016-17 Actual \$'000	2016-17 Mid-Year Budget \$'000	Variance \$'000	Note
<b>CASH FLOW STATEMENT</b>				
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>				
<b>Financing Receipts</b>				
Deposits received	790	167	623	7
Equity injections				
Capital appropriation	305	305	-	
Other equity injections	6 639	6 669	(30)	
<b>Total Financing Receipts</b>	<b>7 734</b>	<b>7 141</b>	<b>593</b>	
<b>Financing Payments</b>				
Equity withdrawals	(3 928)	(1 351)	(2 577)	7
<b>Total Financing Payments</b>	<b>(3 928)</b>	<b>(1 351)</b>	<b>(2 577)</b>	
<b>Net Cash From Financing Activities</b>	<b>3 806</b>	<b>5 790</b>	<b>1 984</b>	
Net increase in cash held	8 298	2 118	6 180	7
Cash at beginning of financial year	-	1 072	(1 072)	7
Effects of exchange rate changes on the balance of cash held in foreign currencies	(13)	-	(13)	
<b>Cash at End of Financial Year</b>	<b>8 285</b>	<b>3 190</b>	<b>5 095</b>	

## Notes

1. Budget transfers out to Department of Infrastructure, Planning and Logistics for capital works \$4 million; budget transfer to outer years \$6 million; budget transfer in from Department of Chief Ministers for show societies \$3.1 million.
2. Treasurer's Advance received \$1.8 million.
3. Goods and Services tax inputs not reflected in budget.
4. Employee and operational expenditure for Darwin Waterfront Corporation.
5. Goods and Services tax outputs not reflected in budget.
6. Operational grant agreement for Northern Territory Major Events Company.
7. Machinery of government restructure.

# Notes to the Financial Statements

For the year ended 30 June 2017

## 29. Budgetary Information: Administered Territory Items

In addition to the specific departmental operations which are included in the financial statements, the Department administers or manages other activities and resources on behalf of the Territory such as royalties. The department does not gain control over assets arising from these collections, consequently no income is recognised in the department's financial statements. The transactions relating to these activities are reported as administered items in this note.

	2016-17 Actual \$'000	2016-17 Original Budget \$'000	Variance \$'000	Note
<b>TERRITORY INCOME AND EXPENSES</b>				
<b>Income</b>				
Royalties and rents	13	-	13	
<b>Total Income</b>	13	-	13	
<b>Expenses</b>				
Central Holding Authority income transferred	13	-	13	
<b>Total Expenses</b>	13	-	13	
<b>Territory Income less Expenses</b>	-	-	-	

### Notes

There were no significant variances between actual and budget amounts in 2016-17.

## The Territory Wildlife Parks' Financial Statement Overview

This section of the report provides an analysis of the financial activities of Territory Wildlife Parks for the year ended 30 June 2017.

Territory Wildlife Parks is a Government Business Division (GBD) responsible for managing the Territory Wildlife Park at Berry Springs and the Alice Springs Desert Park. As a GBD, Territory Wildlife Parks are required to pay the full cost of resources used (including tax equivalents), set efficient prices based on costs, and operate under appropriate commercial accounting and management structures.

The key responsibility of both parks is to showcase the Northern Territory's unique flora and fauna in a natural environment that is inviting and interesting for the visiting public. The Parks experience enables people to understand, respect and enjoy the Territory's natural environments.

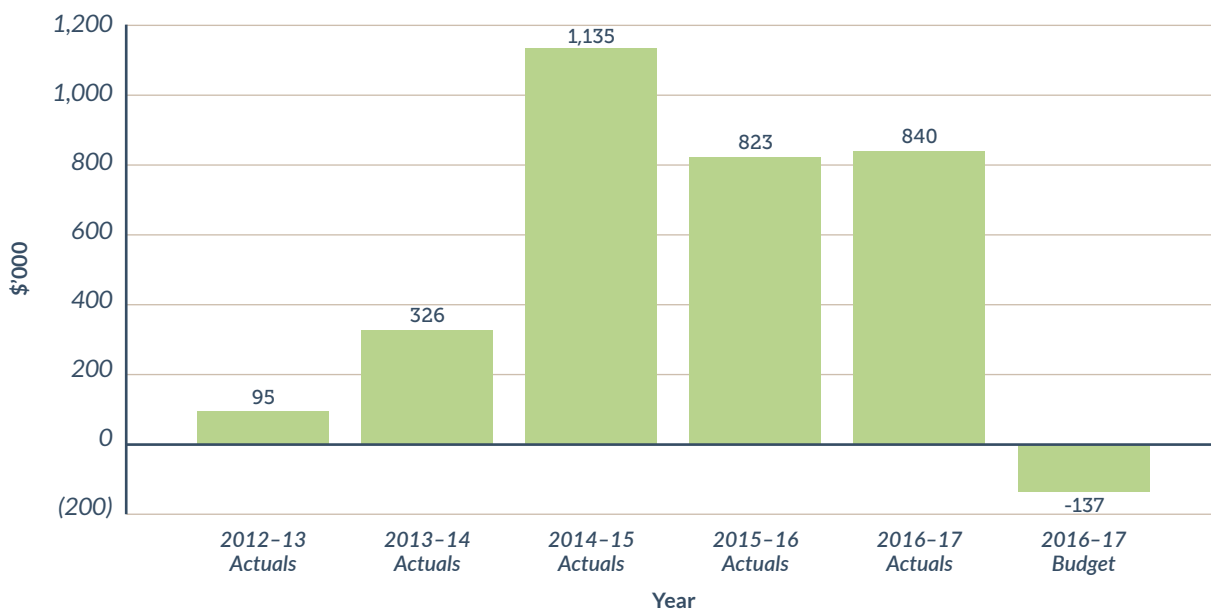
### Financial Performance

In 2016-17, the Territory Wildlife Parks reported a net operating loss of \$2.9 million, or an adjusted loss of \$0.8 million prior to charging non-cash depreciation. This compares to a budgeted profit before depreciation of \$0.1 million.

The position is unfavourable compared to budget, however has remained consistent with 2015-16.

The Parks have been actively enhancing its products and experiences to attract new visitors and revenue, and in 2017-18 the Territory Wildlife Park will be developing a 10-year masterplan that underpins the vision and strategic direction of the park.

Net Operating Loss (before charging Depreciation)





## The Territory Wildlife Parks' Financial Statement Overview

Net Operating Result Summary 2016-17	TWP \$'000	ASDP \$'000	TOTAL \$'000
Income	5 421	5 741	11 162
Expenses	(7 611)	(6 419)	14 030
Net (Loss)	(2 190)	(678)	(2 868)
<b>Net (Loss)/Profit Before Depreciation</b>	<b>(1 007)</b>	<b>167</b>	<b>(840)</b>

### Income

The income received in 2016-17 was \$0.7 million higher than budget and \$0.6 million higher than prior year due to an increase in entry fees in April 2016 and increased visitor numbers across both parks.

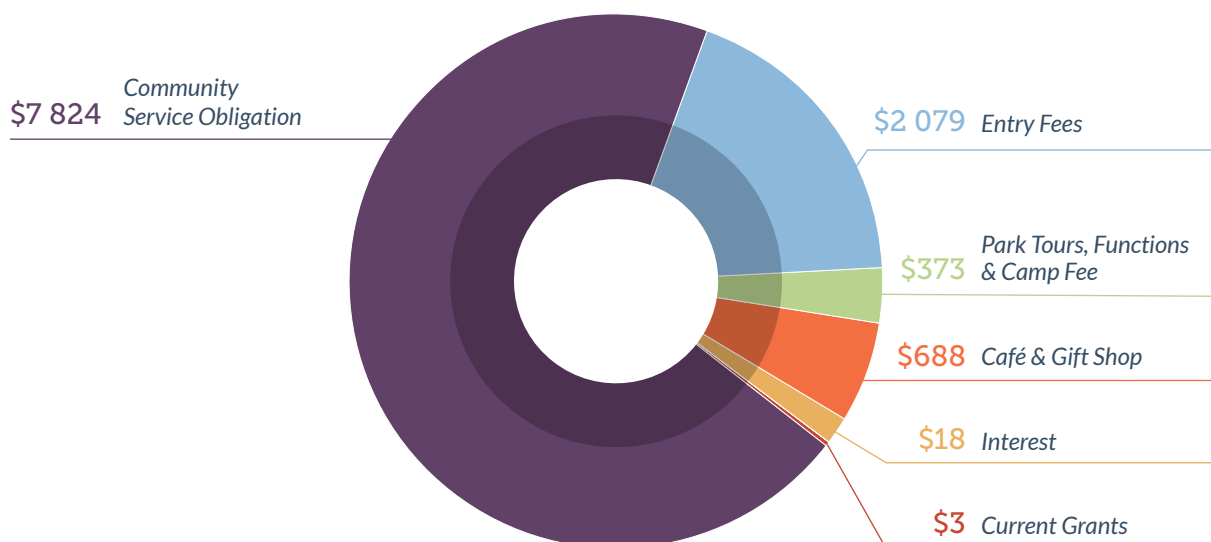
The Parks' primary source of income is from the Northern Territory Government in the form of a Community Service Obligation (CSO) payment. The CSO allows the government to achieve identifiable community or social objectives which would not be achieved if outcomes were purely commercially delivered. The non-commercial functions carried out by Territory Wildlife Parks include captive breeding of endangered rare and threatened species, biodiversity conservation,

education, botanical gardens management and tourism growth and development.

CSO funding of \$7.8 million was received in 2016-17 as expected.

Income from entry fees of \$2.1 million was a \$0.3 million increase from the previous year as a result of an increase in entry fees and a healthy increase in visitor numbers across both parks contributing to this. An additional 15 846 visitors attended Parrtjima - A Festival of Light. The total visitor numbers for 2016-17 was 133 327, an increase of 13 254 visitors in comparison to the previous year (120 073 in 2015-16).

2016-17 Income by Source (\$'000)



## The Territory Wildlife Parks' Financial Statement Overview

The below table shows the 5 year trend for income sources with a comparison of actual income and budgeted income for 2016-17. It demonstrates a steady increase in income with a significant increase in the 2016-17 year attributed the increase of entry fees, visitor traffic and engagement experience by both parks.

Income Type	Actual 2012-13 \$'000	Actual 2013-14 \$'000	Actual 2014-15 \$'000	Actual 2015-16 \$'000	Actual 2016-17 \$'000	Budget 2016-17 \$'000
Community Service Obligation	7 915	7 842	7 842	7 824	7 824	7 824
Current Grants	-	-	15	-	3	-
Entry Fees	1 576	1 758	1 666 <sup>A</sup>	1 749	2 079	1 724
Park Tours, Functions & Camp Fees	78	159	231 <sup>A</sup>	275	373	212
Café & Gift Shop	408	527	635	593	688	584
Other	96	137	82	125	177	100
Interest	15	11	22	25	18	18
<b>Total Income</b>	<b>10 088</b>	<b>10 434</b>	<b>10 493</b>	<b>10 591</b>	<b>11 162</b>	<b>10 462</b>
<b>Visitor Numbers</b>	<b>104 177</b>	<b>115 877</b>	<b>126 153</b>	<b>120 073</b>	<b>133 327</b>	
<b>Entry Fee Per Visitor</b>	<b>\$15.13</b>	<b>\$15.17</b>	<b>\$13.21</b>	<b>\$14.57</b>	<b>\$15.59</b>	

A. Ghan revenue reclassified in 2014-15 to Park Tours.

### Expenses

Operating the Territory Wildlife Parks in 2016-17 cost \$14 million, \$1.8 million more than budget and \$0.6 million more than 2015-16.

#### Employee Expenses

Employee costs represent 51 percent of total expenditure. In 2016-17, employee expenses increased by 6.5 percent or \$0.4 million more than the prior year to \$7.1 million. This was due to pay rises under the enterprise agreement and increases in staffing levels across both parks.

#### Goods and Services Expenses

The purchase of goods and services to operate the Parks' represents 29.9 percent of total expenditure at a cost of \$4.2 million, \$0.2 million more than

both budget and prior year. The increase in expenses is due to increased consumables in relation to higher visitor numbers and higher utility costs at ASDP.

#### Repairs and Maintenance Expenses

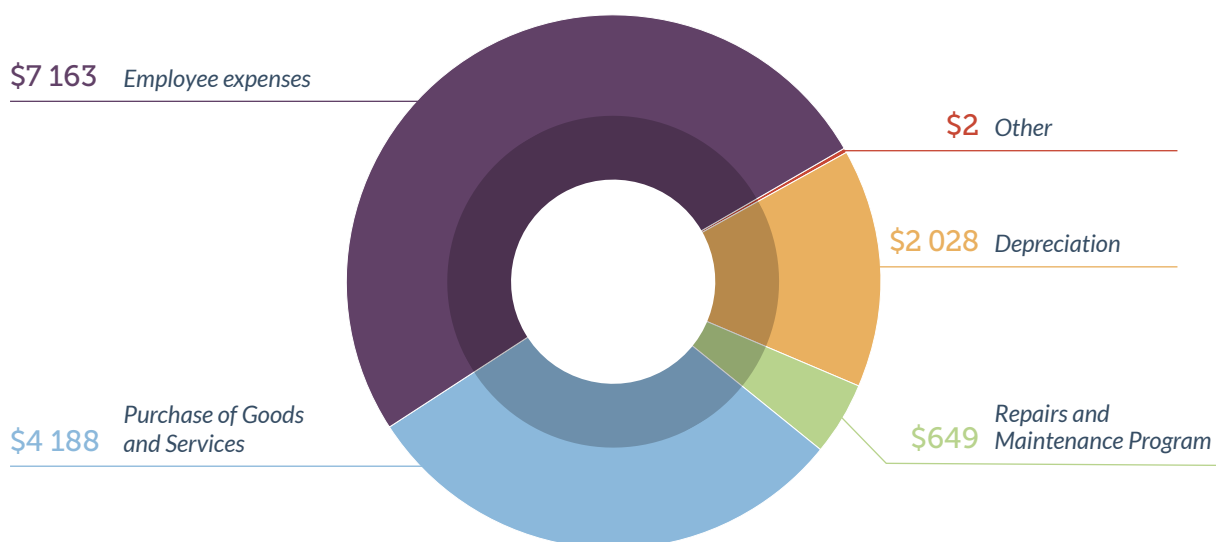
The repairs and maintenance program for the Parks of \$0.7 million was fully expended during the year consistent with budget.

#### Depreciation

Depreciation is the allocation of an asset's cost over its useful life. In 2016-17 depreciation was consistent with the prior year at \$2 million, and \$0.1 million more than budget due to the parks asset revaluation completed in June.

## The Territory Wildlife Parks' Financial Statement Overview

2016-17 Expenses by Category (\$'000)



Expense Type	Actual 2012-13 \$'000	Actual 2013-14 \$'000	Actual 2014-15 \$'000	Actual 2015-16 \$'000	Actual 2016-17 \$'000	Budget 2016-17 \$'000
Employee Expenses	5 820	6 057	6 652	6 727	7 163	5 677
Purchases of Goods and Services	3 831	4 026	4 170	4 001	4 188	3 960
Repair and Maintenance Expenses	532	666	768	689	649	677
Depreciation	1 759	1 802	1 983	1 995	2 028	1 918
Other	-	11	38	(3)	2	11
<b>Total Expenses</b>	<b>11 942</b>	<b>12 562</b>	<b>13 611</b>	<b>13 409</b>	<b>14 030</b>	<b>12 243</b>

## The Territory Wildlife Parks' Financial Statement Overview

### Balance Sheet

The Balance Sheet provides a summary of Territory Wildlife Parks' balances at the end of the financial year for assets, liabilities and equity.

The balances reported are the net worth to Government of the Parks' asset holdings (what is owned) against liabilities (what is owed).

The five year trend for net assets/equity is as follows:

Expense Type	Actual 2012-13 \$'000	Actual 2013-14 \$'000	Actual 2014-15 \$'000	Actual 2015-16 \$'000	Actual 2016-17 \$'000
Assets	24 757	36 424	35 554	34 271	39 436
Liabilities	(1 195)	(1 334)	(1 319)	(1 149)	(1 323)
<b>Net Assets/Equity</b>	<b>23 562</b>	<b>35 090</b>	<b>34 235</b>	<b>33 122</b>	<b>38 113</b>

#### Assets

The Territory Wildlife Parks maintain a significant asset base with \$39.4 million controlled assets at 30 June 2017.

The largest asset group is physical buildings, infrastructure, plant and equipment with a value of \$38.6 million. An increase in the value of the asset base of \$5 million over the prior year relates to:

- > \$0.7 million transferred in for completed capital works including the eagle encounter upgrade at ASDP
- > \$6.3 million asset revaluation increment following the revaluation of assets as at 30 June 2017; offset by
- > \$2 million in depreciation

The balance of assets consists of:

- > Cash balances of \$0.5 million, representing cash held in a financial institution, petty cash and floats
- > Receivables of \$0.2 million representing the amount that is owed to the Parks for goods and services provided and delivered
- > Inventory of \$44 000 representing stock on hand for retail and café facilities, and bulk fuel on stock for park use
- > Prepayments of \$10 000 for goods and services paid in advanced but not yet received

#### Liabilities

Territory Wildlife Park's liabilities total \$1.3 million as at 30 June 2017.

The \$1.3 million liability balance consists of:

- > Deposits held of \$0.1 million being money held in the TWP gift fund account and money held on behalf of third parties for charity collections
- > Payables of \$0.4 million representing the amount owing to creditors for goods and services purchased and received
- > Provisions for employee entitlements of \$0.8 million, such as recreation leave, leave loading and leave fares to reflect the cost in present day dollars of employee entitlements to be paid in the future

#### Equity

Equity as at 30 June 2017 is \$38.1 million, an increase in net worth of \$5 million from the previous year.

This result is a combination of:

- > \$0.9 million cash capital injection to maintain cash balances
- > \$0.7 million transferred into the GBD for completed building and infrastructure works
- > \$6.3 million asset revaluation increment following the revaluation of assets as at 30 June 2017; offset by
- > \$2.9 million operating loss recorded for 2016-17



## The Territory Wildlife Parks' Financial Statement Overview

### Cash Flow Statement

The Cash Flow Statement provides information on how cash was received and spent during the year.

The Parks received an equity injection during the year of \$0.9 million, and had a closing cash balance of \$0.5 million at 30 June 2017.

The cash flows are summarised as follows:

	Actual 2012-13 \$'000	Actual 2013-14 \$'000	Actual 2014-15 \$'000	Actual 2015-16 \$'000	Actual 2016-17 \$'000
<b>Cash In</b>					
Operating Receipts	10 493	10 855	10 868	11 114	11 476
Equity Injections/Deposits	6	5	1 000	1 118	906
	<b>10 499</b>	<b>10 860</b>	<b>11 868</b>	<b>12 232</b>	<b>12 382</b>
<b>Cash Out</b>					
Operating Payments	(10 840)	(11 054)	(11 960)	(12 016)	(12 225)
Purchase of Fixed Assets		( 11)			- 43
Payments of Deposits Held			( 4)		-
	<b>(10 840)</b>	<b>(11 065)</b>	<b>(11 964)</b>	<b>(12 016)</b>	<b>(12 268)</b>
Net Increase/ (Decrease) in Cash Held	(341)	(205)	(96)	216	114
Cash at Beginning of Financial Year	813	472	267	171	387
<b>Cash at end of Financial Year</b>	<b>472</b>	<b>267</b>	<b>171</b>	<b>387</b>	<b>501</b>



**Auditor-General**  
**Independent Auditor's Report**  
**to the Minister for Tourism and Culture**  
**Territory Wildlife Parks**  
**Page 1 of 2**

## **Opinion**

I have audited the accompanying financial report of Territory Wildlife Parks, which comprises the balance sheet as at 30 June 2017, and the comprehensive operating statement, statement of changes in equity and cash flow statement for the year then ended, a summary of significant accounting policies and other explanatory notes, and the certification of the financial statements by the Chief Executive Officer.

In my opinion, the financial report gives a true and fair view, in all material respects, of the financial position of Territory Wildlife Parks as at 30 June 2017, and of its financial performance and its cash flows for the year then ended in accordance with Australian Accounting Standards.

## **Basis for Opinion**

I conducted my audit in accordance with Australian Auditing Standards. My responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of my report. I am independent of Territory Wildlife Parks in accordance with the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants* (the Code) that are relevant to my audit of the financial report in Australia. I have also fulfilled my other ethical responsibilities in accordance with the Code. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

## **Other Information**

The Chief Executive Officer of the Department of Tourism and Culture is responsible for the other information. The other information comprises the information included in Territory Wildlife Parks' financial statement overview for the year ended 30 June 2017, but does not include the financial report and my auditor's report thereon.

My opinion on the financial report does not cover the other information and accordingly I do not express any form of assurance conclusion thereon.

In connection with my audit of the financial report, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or my knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work I have performed, I conclude that there is a material misstatement of this other information, I am required to report that fact. I have nothing to report in this regard.

## **Responsibilities of the Chief Executive Officer for the Financial Report**

The Chief Executive Officer is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards and for such internal control as the Chief Executive Officer determines is necessary to enable the preparation and fair presentation of the financial report that is free from material misstatement, whether due to fraud or error.

In preparing the financial report, management is responsible for assessing Territory Wildlife Parks' ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate Territory Wildlife Parks or to cease operations, or has no realistic alternative but to do so.





## Auditor-General

### Page 2 of 2

Those charged with governance are responsible for overseeing Territory Wildlife Parks' financial reporting process.

### Auditor's Responsibilities for the Audit of the Financial Report

My objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial report.

As part of an audit in accordance with the Australian Auditing Standards, I exercise professional judgement and maintain professional scepticism throughout the audit. I also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Territory Wildlife Parks' internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on Territory Wildlife Parks' ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify my opinion. My conclusions are based on the audit evidence obtained up to the date of my auditor's report. However, future events or conditions may cause Territory Wildlife Parks to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

I communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.

Julie Crisp

Auditor-General for the Northern Territory

Darwin, Northern Territory

29 September 2017

Level 12 Northern Territory House 22 Mitchell Street Darwin 0800 Tel: 08 8999 7155

# Certificate of the Financial Statements

## Territory Wildlife Parks

We certify that the attached financial statements for Territory Wildlife Parks have been prepared from proper accounts and records in accordance with the prescribed format, the *Financial Management Act* and Treasurer's Directions.

We further state that the information set out in the Comprehensive Operating Statement, Balance Sheet, Statement of Changes in Equity, Cash Flow Statement, and notes to and forming part of the financial statements, presents fairly the financial performance and cash flows for the year ended 30 June 2017 and the financial position on that date.

At the time of signing, we are not aware of any circumstances that would render the particulars included in the financial statements misleading or inaccurate.



**Alastair Shields**  
Chief Executive Officer

29 September 2017



**Joanna Frankenfeld**  
Chief Financial Officer

29 September 2017



# Comprehensive Operating Statement

For the year ended 30 June 2017

	Note	2017 \$'000	2016 \$'000
<b>Income</b>			
Grants and subsidies revenue			
Current		3	-
Community Service Obligations	18	7 824	7 824
Sales of goods and services		3 273	2 709
Interest revenue		18	25
Other income		44	33
<b>Total Income</b>	<b>3</b>	<b>11 162</b>	<b>10 591</b>
<b>Expenses</b>			
Employee expenses		7 163	6 727
Administrative expenses			
Purchases of goods and services	4	4 188	4 001
Repairs and maintenance		649	689
Depreciation and amortisation	9	2 028	1 995
Other administrative expenses		2	(3)
<b>Total Expenses</b>		<b>14 030</b>	<b>13 409</b>
<b>Loss Before Tax</b>		<b>(2 868)</b>	<b>(2 818)</b>
<b>Income Tax Expense</b>		<b>-</b>	<b>-</b>
<b>Net Deficit</b>		<b>(2 868)</b>	<b>(2 818)</b>
<b>Other Comprehensive Income, Net of Income Tax</b>			
Changes in asset revaluation reserve		6 304	-
<b>Total Other Comprehensive Income</b>		<b>6 304</b>	<b>-</b>
<b>Comprehensive Result</b>		<b>3 436</b>	<b>(2 818)</b>

The Comprehensive Operating Statement is to be read in conjunction with the notes to the financial statements.

# Balance Sheet

For the year ended 30 June 2017

	Note	2017 \$'000	2016 \$'000
<b>Assets</b>			
<b>Current assets</b>			
Cash and deposits	6	501	387
Receivables	7	248	145
Inventories	8	44	47
Prepayments		9	32
<b>Total Current Assets</b>		802	611
<b>Non-Current Assets</b>			
Property, plant and equipment	9	38 634	33 660
<b>Total Non-Current Assets</b>		38 634	33 660
<b>Total Assets</b>		<b>39 436</b>	<b>34 271</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Deposits held	11	87	81
Payables	12	401	316
Provisions	13	835	752
<b>Total Current Liabilities</b>		1 323	1 149
<b>Total Liabilities</b>		<b>1 323</b>	<b>1 149</b>
<b>Net Assets</b>		<b>38 113</b>	<b>33 122</b>
<b>Equity</b>			
Capital		27 274	25 719
Reserves	15	37 833	31 529
Accumulated funds		(26 994)	(24 126)
<b>Total Equity</b>		<b>38 113</b>	<b>33 122</b>

The Balance Sheet is to be read in conjunction with the notes to the financial statements.

# Statement of Changes in Equity

For the year ended 30 June 2017

		Equity at 1 July \$'000	Comprehensive result \$'000	Transactions with owners in their capacity as owners \$'000	Equity at 30 June \$'000
2016-17	Note				
<b>Accumulated Funds</b>		(24 126)	(2 868)	-	(26 994)
<b>Reserves</b>					
Asset revaluation reserve	15	31 529	6 304	-	37 833
<b>Capital - Transactions with owners</b>		25 719	-	-	25 719
Equity injections					
Equity transfers in		-	-	655	655
Other equity injections		-	-	900	900
		25 719	-	1 555	27 274
<b>Total Equity at 30 June</b>		<b>33 122</b>	<b>3 436</b>	<b>1 555</b>	<b>38 113</b>

		Equity at 1 July \$'000	Comprehensive result \$'000	Transactions with owners in their capacity as owners \$'000	Equity at 30 June \$'000
2015-16	Note				
<b>Accumulated Funds</b>		(21 308)	(2 818)	-	(24 126)
<b>Reserves</b>					
Asset revaluation reserve	15	31 529	-	-	31 529
<b>Capital - Transactions with owners</b>		24 014	-	-	24 014
Equity injections					
Equity transfers in		-	-	605	605
Other equity injections		-	-	1 100	1 100
		24 014	-	1 705	25 719
<b>Total Equity at 30 June</b>		<b>34 235</b>	<b>(2 818)</b>	<b>1 705</b>	<b>33 122</b>

The Statement of Changes in Equity is to be read in conjunction with the notes to the financial statements.

# Cash Flow Statement

For the year ended 30 June 2017

	Note	2017 \$'000 (Outflows) / Inflows	2016 \$'000 (Outflows) / Inflows
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Operating Receipts</b>			
Grants and subsidies received			
Current		3	-
Community Service Obligations		7 824	7 824
Receipts from sales of goods and services		3 630	3 265
Interest received		19	25
<b>Total Operating Receipts</b>		<b>11 476</b>	<b>11 114</b>
<b>Operating Payments</b>			
Payments to employees		(7 121)	(6 885)
Payments for goods and services		(5 104)	(5 131)
Interest paid		-	-
<b>Total Operating Payments</b>		<b>(12 225)</b>	<b>(12 016)</b>
<b>Net Cash (Used In) Operating Activities</b>	<b>16</b>	<b>(749)</b>	<b>(902)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
<b>Investing Payments</b>			
Purchase of assets	9	(43)	-
<b>Total Investing Payments</b>		<b>(43)</b>	<b>-</b>
<b>Net Cash (Used In) Investing Activities</b>		<b>(43)</b>	<b>-</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
<b>Financing Receipts</b>			
Deposits received		6	18
Equity injections			
Other equity injections		900	1 100
<b>Total Financing Receipts</b>		<b>906</b>	<b>1 118</b>
<b>Net Cash From Financing Activities</b>		<b>906</b>	<b>1 118</b>
Net increase in cash held		114	216
Cash at beginning of financial year		387	171
<b>Cash at End of Financial Year</b>	<b>6</b>	<b>501</b>	<b>387</b>

The Cash Flow Statement is to be read in conjunction with the notes to the financial statements.



# Notes to the Financial Statements

For the year ended 30 June 2017

1. Objectives and Funding
2. Statement of Significant Accounting Policies

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3. Income

## Expenses

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5. Write-offs, Postponements, Waivers, Gifts and Ex Gratia Payments

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# Notes to the Financial Statements

For the year ended 30 June 2017

## 1. Objectives and Funding

Territory Wildlife Parks ("the Entity") is a Government Business Division responsible for managing the Territory Wildlife Park at Berry Springs and the Alice Springs Desert Park. A key responsibility of both Parks is to showcase the Northern Territory's unique flora and fauna in a natural environment that is interactive and interesting for the visiting public, provides recreational opportunities and promotes biodiversity conservation principles. The Parks experience enables people to understand, respect and enjoy the Territory's natural environments.

Territory Wildlife Parks, established under the *Financial Management Act*, is subject to the direction of the Minister for Department of Tourism and Culture. Territory Wildlife Parks is dependent on funding from the Northern Territory Government in recognition that it carries out activities on a non-commercial basis. Such funding is termed a 'Community Service Obligation' and this funding is reflected in the Comprehensive Operating Statement (also refer to Note 18).

These financial statements are prepared on a going concern basis in the expectation that such funding will continue.

## 2. Statement of Significant Accounting Policies

### (a) Statement of Compliance

The financial statements have been prepared in accordance with the requirements of the *Financial Management Act* and related Treasurer's Directions. The *Financial Management Act* requires Territory Wildlife Parks to prepare financial statements for the year ended 30 June based on the form determined by the Treasurer. The form of the entity's financial statements is to include:

- (i) a Certification of the Financial Statements
- (ii) a Comprehensive Operating Statement
- (iii) a Balance Sheet
- (iv) a Statement of Changes in Equity
- (v) a Cash Flow Statement
- (vi) applicable explanatory notes to the financial statements.

### (b) Basis of Accounting

The financial statements have been prepared using the accrual basis of accounting, which recognises the effect of financial transactions and events when they occur, rather than when cash is paid out or received.

Except where stated, the financial statements have also been prepared in accordance with the historical cost convention.

The financial statements are also consistent with the requirements of Australian Accounting Standards. The effects of all relevant new and revised Standards and Interpretations issued by the Australian Accounting Standards Board (AASB) that are effective for the current annual reporting period have been evaluated.

The following new and revised accounting standards and interpretations were effective for the first time in 2016-17:

#### **AASB 124 Related Party Disclosures**

This standard applies to not-for-profit sector for the first time in 2016-17. The accounting standard requires disclosures about the remuneration of key management personnel, transactions with related parties, and relationships between parent and controlled entities. For any such transactions, disclosures will include the nature of the related party relationship, as well as information about those transactions' terms/conditions and amounts, any guarantees given/received, outstanding receivables/payables, commitments, and any receivables where collection has been assessed as being doubtful.

Several other amending standards and AASB interpretations have been issued that apply to the current reporting periods, but are considered to have no impact on public sector reporting.

# Notes to the Financial Statements

For the year ended 30 June 2017

At the date of authorisation of the financial statements, the following standards and interpretations were in issue but are not yet effective and are expected to have a potential impact on future reporting periods:

## **AASB 16 Leases**

AASB 16 Leases is effective for annual reporting periods beginning on or after 1 January 2019 and will be reported in these financial statements for the first time in 2019-20. When the standard is effective it will supersede AASB 117 Leases and requires the majority of leases to be recognised on the balance sheet.

For lessees with operating leases, a right-of-use asset will now come onto the balance sheet together with a lease liability for all leases with a term of more than 12 months, unless the underlying assets are of low value. The Comprehensive Operating Statement will no longer report operating lease rental payments, instead a depreciation expense will be recognised relating to the right-to-use asset and interest expense relating to the lease liability.

While for lessors, the finance and operating lease distinction remains largely unchanged. For finance leases, the lessor recognises a receivable equal to the net investment in the lease. Lease receipts from operating leases are recognised as income either on a straight-line basis or another systematic basis where appropriate.

Consequently, it is expected that approximately \$0.5 million in operating lease commitments will be required to be recognised in the balance sheet through a lease liability and corresponding right to use asset from 2019-20 in accordance with AASB 16 Leases. In the comprehensive operating statement the operating lease expense will be replaced with a depreciation expense relating to the right to use asset and interest expense relating to the lease liability. These cannot be quantified at this time.

## **AASB 1058 Income for Not-For-Profit Entities and AASB 15 Revenue from Contracts with Customers**

AASB 1058 Income for Not-For-Profit Entities and AASB 15 Revenue with Contracts with Customers are effective for annual reporting periods

beginning on or after 1 January 2019 and will be reported in these financial statements for the first time in 2019-20.

Under the new AASB 1058 Income for Not-for-Profit Entities, revenue from grants and donations will be recognised when any associated performance obligation to provide goods or services is satisfied, and not immediately upon receipt as currently occurs. Consequently, more liabilities will be recognised in the balance sheet after adoption of this standard.

AASB 1058 clarifies and simplifies income-recognition requirements that apply to not-for-profit entities in conjunction with AASB 15 Revenue from Contracts with Customers.

While the full impacts are yet to be determined, potential impacts identified include:

Grants received to construct or acquire a non-financial asset will be recognised as a liability, and subsequently recognised as revenue as the performance obligations under the grant are satisfied. At present, such grants are recognised as revenue on receipt.

Grants with an enforceable agreement and sufficiently specific performance obligations will be recognised as revenue progressively as the associated performance obligations are satisfied. At present, such grants are recognised as revenue on receipt.

Grants that have an enforceable agreement but no specific performance obligations but have restrictions on the timing of expenditure will also continue to be recognised on receipt as time restriction on the use of funds is not sufficiently specific to create a performance obligation.

Grants that are not enforceable and/or not sufficiently specific will not qualify for deferral, and continue to be recognised as revenue as soon as they are controlled.

Several other amending standards and AASB interpretations have been issued that apply to future reporting periods, but are considered to have limited impact on future financial reporting.

# Notes to the Financial Statements

For the year ended 30 June 2017

## (c) Reporting Entity

The financial statements cover the entity as an individual reporting entity.

Territory Wildlife Parks ("the Entity") is a Government Business Division established under the *Financial Management Act*.

The principal places of business of the entity are:

**Territory Wildlife Park**  
Cox Peninsula Road  
BERRY SPRINGS NT 0838

**Alice Springs Desert Park**  
871 Larapinta Drive  
ALICE SPRINGS NT 0871

## (d) Comparatives

Where necessary, comparative information for the 2015-16 financial year has been reclassified to provide consistency with current year disclosures.

## (e) Presentation and Rounding of Amounts

Amounts in the financial statements and notes to the financial statements are presented in Australian dollars and have been rounded to the nearest thousand dollars, with amounts less than \$500 being rounded down to zero. Figures in the financial statements and notes may not equate due to rounding.

## (f) Changes in Accounting Policies

There have been no changes to accounting policies adopted in 2016-17 as a result of management decisions.

## (g) Accounting Judgements and Estimates

The preparation of the financial report requires the making of judgements and estimates that affect the recognised amounts of assets, liabilities, revenues and expenses and the disclosure of contingent liabilities. The estimates and associated assumptions are based on historical experience

and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgements about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

Judgements and estimates that have significant effects on the financial statements are disclosed in the relevant notes to the financial statements.

## (h) Goods and Services Tax

Income, expenses and assets are recognised net of the amount of Goods and Services Tax (GST), except where the amount of GST incurred on a purchase of goods and services is not recoverable from the Australian Tax Office (ATO). In these circumstances the GST is recognised as part of the cost of acquisition of the asset or as part of the expense.

Receivables and payables are stated with the amount of GST included. The net amount of GST recoverable from, or payable to, the ATO is included as part of receivables or payables in the Balance Sheet.

Cash flows are included in the Cash Flow Statement on a gross basis. The GST components of cash flows arising from investing and financing activities, which are recoverable from, or payable to, the ATO are classified as operating cash flows. Commitments and contingencies are disclosed net of the amount of GST recoverable or payable unless otherwise specified.



# Notes to the Financial Statements

For the year ended 30 June 2017

## (i) Taxation

The entity is required to pay income tax on its accounting profit, excluding extraordinary items, at the company rate of 30 per cent in accordance with the requirements of the Treasurer's Directions and the NT Tax Equivalent Regime. The entity does not have a present income tax liability as it has incurred a loss for income tax purposes and has not taken to account any future income tax benefits arising from this loss as the potential future income tax benefit is not probable.

The future income tax benefits will only be realised if:

- (i) the entity derives future assessable income of a nature and amount sufficient to enable the benefit to be realised;
- (ii) the entity continues to comply with the conditions for deductibility imposed by the Treasurer's Directions; and
- (iii) there are no changes to the NT Tax Equivalent Regime that adversely affect the entity.

## (j) Prepayments

Prepayments represent payments in advance of receipt of goods and services or that part of expenditure made in one accounting period covering a term extending beyond that period.

## (k) Leased Assets

Leases under which Territory Wildlife Parks assumes substantially all the risks and rewards of ownership of an asset are classified as finance leases. Other leases are classified as operating leases. The entity does not have any assets under a finance lease.

### Operating Leases

Operating lease payments made at regular intervals throughout the term are expensed when the payments are due, except where an alternative basis is more representative of the pattern of benefits to be derived from the leased property.

## 3. Income

	2017 \$'000	2016 \$'000
<b>Income</b>		
Sales of goods and services	3 273	2 709
<b>Other Income</b>		
Current grant revenue	3	-
Community service obligation – Note 18	7 824	7 824
Interest revenue	18	25
Other income	44	33
<b>Total Income</b>	<b>11 162</b>	<b>10 591</b>

# Notes to the Financial Statements

For the year ended 30 June 2017

## Income

Income encompasses both revenue and gains.

Income is recognised at the fair value of the consideration received, exclusive of the amount of GST. Exchanges of goods or services of the same nature and value without any cash consideration being exchanged are not recognised as income.

## Grants and Other Contributions

Grants, donations, gifts and other non-reciprocal contributions are recognised as income when the entity obtains control over the assets comprising the contributions. Control is normally obtained upon receipt.

Contributions are recognised at their fair value. Contributions of services are only recognised when a fair value can be reliably determined and the services would be purchased if not donated.

## Community Service Obligations

Community Service Obligation funding is received from the Department of Tourism and Culture when an entity is required to carry out activities on a non-commercial basis. Income in respect of this funding is recognised in the period in which it accrues. Refer also to Note 18.

## Sale of Goods

Revenue from the sale of goods is recognised (net of returns, discounts and allowances) when:

- > the significant risks and rewards of ownership of the goods have transferred to the buyer;
- > the entity retains neither continuing managerial involvement to the degree usually associated with ownership nor effective control over the goods sold;
- > the amount of revenue can be reliably measured;
- > it is probable that the economic benefits associated with the transaction will flow to the entity; and
- > the costs incurred or to be incurred in respect of the transaction can be measured reliably.

## Rendering of Services

Revenue from rendering of services is recognised by reference to the stage of completion of the contract. The revenue is recognised when:

- > the amount of revenue, stage of completion and transaction costs incurred can be reliably measured; and
- > it is probable that the economic benefits associated with the transaction will flow to the entity.

## Interest Revenue

Interest Revenue is recognised as it accrues, taking into account the effective yield on the financial asset.

## Disposal of Assets

A gain or loss on disposal of assets is included as a gain or loss on the date control of the asset passes to the buyer, usually when an unconditional contract of sale is signed. The gain or loss on disposal is calculated as the difference between the carrying amount of the asset at the time of disposal and the net proceeds on disposal.

## Contributions of Assets

Contributions of assets and contributions to assist in the acquisition of assets, being non-reciprocal transfers, are recognised, unless otherwise determined by Government, as gains when Territory Wildlife Parks obtains control of the asset or contribution. Contributions are recognised at the fair value received or receivable.

# Notes to the Financial Statements

For the year ended 30 June 2017

## 4. Purchases of Goods and Services

The net (deficit) has been arrived at after charging for expenses including:

	2017 \$'000	2016 \$'000
<b>Expense Type</b>		
Consultants <sup>(1)</sup>	-	27
Advertising <sup>(2)</sup>	76	42
Marketing and promotion <sup>(3)</sup>	44	39
Document production	7	15
Recruitment <sup>(4)</sup>	17	1
Training and study	39	36
Official duty fares	14	11
Travelling allowance	8	11
Audit and other service	20	21
Corporate support by external agencies	754	784
Operating lease rental	10	20
Property management	1 072	1 057
Motor vehicles	454	450
Information technology	285	269

(1) Includes marketing, promotion and IT consultants.

(2) Includes marketing and promotion advertising but does not include recruitment advertising.

(3) Excludes advertising for marketing and promotion which is incorporated under advertising and excludes marketing and promotion consultants' expenses, which are incorporated in the consultants' category.

(4) Includes recruitment-related advertising costs.

# Notes to the Financial Statements

For the year ended 30 June 2017

## Repairs and Maintenance Expenses

Costs associated with repairs and maintenance works on the entity's assets are expensed as incurred.

## 5. Write-offs, Postponements, Waivers, Gifts and Ex Gratia Payments

	2017 \$'000	No of Trans	2016 \$'000	No of Trans
<b>Write-offs, Postponements and Waivers under the <i>Financial Management Act</i></b>				
Represented by:				
<i>Amounts written off, postponed and waived by Delegates</i>	-	-	-	-
Public property written off	-	9	-	-
<b>Total Written Off, Postponed and Waived by Delegates</b>	-	9	-	-

## 6. Cash and Deposits

	2017 \$'000	2016 \$'000
Cash on hand	10	8
Cash at bank	491	379
<b>Total Cash and Deposits</b>	<b>501</b>	<b>387</b>

### Cash and Deposits

For the purposes of the Balance Sheet and the Cash Flow Statement, cash includes cash on hand, cash at bank and cash equivalents. Cash equivalents are highly liquid short-term investments that are readily convertible to cash. Cash at bank includes monies held in Accountable Officer's Trust Account (AOTA) that are ultimately payable to the beneficial owner. Refer also to Note 22.



# Notes to the Financial Statements

For the year ended 30 June 2017

## 7. Receivables

	2017 \$'000	2016 \$'000
<b>Current</b>		
Accounts receivable	150	54
Less: Allowance for impairment losses	(3)	(1)
	147	53
Interest receivables	-	1
GST receivables	40	38
Other receivables	61	53
<b>Total Receivables</b>	<b>248</b>	<b>145</b>

### Receivables

Receivables include accounts receivable and other receivables and are recognised at fair value less any allowance for impairment losses.

The allowance for impairment losses represents the amount of receivables the Entity estimates are likely to be uncollectible and are considered doubtful. Analysis of the age of the receivables, which are past due as at the reporting date, are disclosed in an aging schedule under credit risk in Note 17 Financial Instruments. Reconciliation of changes in the allowance accounts is also presented.

Accounts receivable are generally settled within 30 days.

# Notes to the Financial Statements

For the year ended 30 June 2017

## 8. Inventories

	2017 \$'000	2016 \$'000
<b>General Inventories</b>		
At cost	44	47
<b>Total Inventories</b>	<b>44</b>	<b>47</b>

### Inventories

Inventories include assets held either for sale (general inventories) or for distribution at no or nominal consideration in the ordinary course of business operations.

General inventories are valued at the lower of cost and net realisable value, while those held for distribution are carried at the lower of cost and current replacement cost. Cost of inventories includes all costs associated with bringing the inventories to their present location and condition. When inventories are acquired at no or nominal consideration, the cost will be the current replacement cost at date of acquisition.

The cost of inventories are assigned using a mixture of first-in, first out or weighted average cost formula or using specific identification of their individual costs.

Inventory held for distribution is regularly assessed for obsolescence and loss.

# Notes to the Financial Statements

For the year ended 30 June 2017

## 9. Property, Plant and Equipment

	2017 \$'000	2016 \$'000
<b>Buildings</b>		
At Fair Value	42 965	39 506
Less: Accumulated Depreciation	(21 004)	(18 356)
	21 961	21 150
<b>Infrastructure</b>		
At Fair Value	36 424	26 467
Less: Accumulated Depreciation	(19 802)	(13 969)
	16 622	12 498
<b>Plant and Equipment</b>		
At Cost	440	452
Less: Accumulated Depreciation	(396)	(449)
	44	3
<b>Transport Equipment</b>		
At Cost	17	17
Less: Accumulated Depreciation	(10)	(8)
	7	9
<b>Computer Hardware</b>		
At Cost	33	33
Less: Accumulated Depreciation	(33)	(33)
	-	-
<b>Total Property, Plant and Equipment</b>	<b>38 634</b>	<b>33 660</b>

# Notes to the Financial Statements

For the year ended 30 June 2017

## Property, Plant and Equipment Reconciliations

A reconciliation of the carrying amount of property, plant and equipment at the beginning and end of 2016-17 and 2015-16 is set out below:

2016-17	Buildings \$'000	Infrastructure \$'000	Plant and Equipment \$'000	Transport Equipment \$'000	Computer Hardware \$'000	Total \$'000
Carrying Amount as at 1 July 2016	21 150	12 498	3	9	-	33 660
Additions	-	-	43	-	-	43
Disposals	-	-	-	-	-	-
Revaluation Increments	1 352	4 952	-	-	-	6 304
Additions/(Disposals) from Asset Transfers	655	-	-	-	-	655
Depreciation and Amortisation	(1 196)	(828)	(2)	(2)	-	(2 028)
<b>Carrying Amount as at 30 June 2017</b>	<b>21 961</b>	<b>16 622</b>	<b>44</b>	<b>7</b>	<b>-</b>	<b>38 634</b>

2015-16	Buildings \$'000	Infrastructure \$'000	Plant and Equipment \$'000	Transport Equipment \$'000	Computer Hardware \$'000	Total \$'000
Carrying Amount as at 1 July 2015	22 132	12 903	5	10	-	35 050
Additions	-	-	-	-	-	-
Disposals	-	-	-	-	-	-
Revaluation Increments	-	-	-	-	-	-
Additions/(Disposals) from Asset Transfers	198	407	-	-	-	605
Depreciation and Amortisation	(1 180)	(812)	(2)	(1)	-	(1 995)
<b>Carrying Amount as at 30 June 2016</b>	<b>21 150</b>	<b>12 498</b>	<b>3</b>	<b>9</b>	<b>-</b>	<b>33 660</b>



# Notes to the Financial Statements

For the year ended 30 June 2017

## Acquisitions

All items of property, plant and equipment with a cost, or other value, equal to or greater than \$10 000 are recognised in the year of acquisition and depreciated as outlined below. Items of property, plant and equipment below the \$10 000 threshold are expensed in the year of acquisition.

The construction cost of property, plant and equipment includes the cost of materials and direct labour, and an appropriate proportion of fixed and variable overheads.

## Complex Assets

Major items of plant and equipment comprising a number of components that have different useful lives, are accounted for as separate assets. The components may be replaced during the useful life of the complex asset.

## Subsequent Additional Costs

Costs incurred on property, plant and equipment subsequent to initial acquisition are capitalised when it is probable that future economic benefits in excess of the originally assessed performance of the asset will flow to Territory Wildlife Parks in future years. Where these costs represent separate components of a complex asset, they are accounted for as separate assets and are separately depreciated over their expected useful lives.

## Construction (Work in Progress)

As part of the Financial Management Framework, the Department of Infrastructure, Planning and Logistics is responsible for managing general Government capital works projects on a whole of Government basis. Therefore appropriation for most of Territory Wildlife Parks' capital works is provided directly to the Department of Infrastructure, Planning and Logistics and the cost of construction work in progress is recognised as an asset of that Department. Once completed, capital works assets are transferred to the entity.

## Revaluations and Impairment

### Revaluation of Assets

Subsequent to initial recognition, assets belonging to the following classes of non-current assets are revalued with sufficient regularity to ensure that the carrying amount of these assets does not differ materially from their fair value at reporting date:

- > Buildings; and
- > Infrastructure Assets.

Plant and equipment are stated at historical cost less depreciation, which is deemed to equate to fair value.

The latest revaluations as at 30 June 2017 were independently conducted. The valuer was Colliers International. Refer to Note 10 Fair Value Measurement of Non-Financial Assets for additional disclosures.

### Impairment of Assets

An asset is said to be impaired when the asset's carrying amount exceeds its recoverable amount.

Non-current physical and intangible entity assets are assessed for indicators of impairment on an annual basis. If an indicator of impairment exists, the entity determines the asset's recoverable amount. The asset's recoverable amount is determined as the higher of the asset's depreciated replacement cost and fair value less costs to sell. Any amount by which the entity's carrying amount exceeds the recoverable amount is recorded as an impairment loss.

Impairment losses are recognised in the Comprehensive Operating Statement unless the asset is carried at a re-valued amount. Where the asset is measured at a re-valued amount, the impairment loss is offset against the Asset Revaluation Reserve for that class of asset to the extent that an available balance exists in the Asset Revaluation Reserve.

In certain situations, an impairment loss may subsequently be reversed. Where an impairment loss is subsequently reversed, the carrying amount of the asset is increased to the revised estimate of its recoverable amount. A reversal of an impairment loss is recognised in the

# Notes to the Financial Statements

For the year ended 30 June 2017

Comprehensive Operating Statement as income, unless the asset is carried at a re-valued amount, in which case the impairment reversal results in an increase in the Asset Revaluation Reserve. Note 15 provides additional information in relation to Asset Revaluation Reserve.

Territory Wildlife Parks’ property, plant and equipment assets were assessed for impairment as at 30 June 2017. No impairment adjustments were required as a result of this review.

## Depreciation and Amortisation

Items of property, plant and equipment, including buildings but excluding land, have limited useful lives and are depreciated or amortised using the straight-line method over their estimated useful lives.

The Treasurer’s Directions provide guidance for the estimated useful lives for each class of assets as follows, and allow Territory Wildlife Parks to make other estimates as necessary:

	2017 Years	2016 Years
Buildings	10 - 50	10 - 50
Infrastructure Assets	8 - Infinite	8 - Infinite
Plant and Equipment	1 - 20	1 - 20
Transport Equipment	10	10
Computer Hardware	3 - 6	3 - 6

Assets are depreciated from the date of acquisition or from the time an asset is completed and held ready for use. Assets may be constructed internally, acquired assets may have modifications and accessories installed, and equipment may be calibrated and tested, affecting the date the asset is held ready for use.

# Notes to the Financial Statements

For the year ended 30 June 2017

## 10. Fair Value Measurement of Non-Financial Assets

### (a) Fair Value Hierarchy

Fair values of non-financial assets categorised by level of inputs used to compute fair value are:

	Level 1 \$'000	Level 2 \$'000	Level 3 \$'000	Total Fair Value \$'000
<b>2016-17</b>				
<b>Asset Classes</b>				
Buildings (Note 9)	-	-	21 961	21 961
Infrastructure (Note 9)	-	-	16 622	16 622
Plant and Equipment (Note 9)	-	-	44	44
Transport Equipment (Note 9)	-	-	7	7
Computer Hardware (Note 9)	-	-	-	-
<b>Total Fair Value</b>	<b>-</b>	<b>-</b>	<b>38 634</b>	<b>38 634</b>

There were no transfers between Level 1 and Levels 2 or 3 during 2016-17.

	Level 1 \$'000	Level 2 \$'000	Level 3 \$'000	Total Fair Value \$'000
<b>2015-16</b>				
<b>Asset Classes</b>				
Buildings (Note 9)	-	-	21 150	21 150
Infrastructure (Note 9)	-	-	12 498	12 498
Plant and Equipment (Note 9)	-	-	3	33
Transport Equipment (Note 9)	-	-	9	9
Computer Hardware (Note 9)	-	-	-	-
<b>Total Fair Value</b>	<b>-</b>	<b>-</b>	<b>33 660</b>	<b>33 660</b>

There were no transfers between Level 1 and Levels 2 or 3 during 2015-16.

# Notes to the Financial Statements

For the year ended 30 June 2017

## (b) Value Techniques and Inputs

Valuation techniques used to measure fair value in 2016-17 are:

Asset Classes	Level 2 Technique	Level 3 Technique
Buildings	-	Cost
Infrastructure	-	Cost
Plant and Equipment	-	Cost
Transport Equipment	-	Cost
Computer Hardware	-	Cost

There were no changes in valuation techniques from 2015-16 and 2016-17.

Territory Wildlife Park's building and infrastructure assets are stated at their revalued amounts, being the fair value at the date of revaluation, less any subsequent depreciation and subsequent accumulated impairment losses, including any additions or modifications. The latest revaluation of these assets was performed by Colliers International as at 30 June 2017.

Level 3 fair values predominantly relate to buildings and infrastructure and were determined by computing their depreciated replacement costs because an active market does not exist for such facilities due to their unique nature and potential inherent restrictions upon use. The depreciated replacement cost was based on a combination of internal records of the historical cost of the assets, adjusted for contemporary pricing and construction approaches, the remaining useful life of the assets, and current condition of the assets.



# Notes to the Financial Statements

For the year ended 30 June 2017

## (c) Additional information for Level 3 Fair Value Measurements

### (i) Reconciliation of Recurring Level 3 Fair Value Measurements

2016-17	Buildings \$'000	Infrastructure \$'000	Plant and Equipment \$'000	Transport Equipment \$'000	Computer Hardware \$'000
Fair value as at 1 July 2016	21 150	12 498	3	9	-
Additions	-	-	43	-	-
Additions/ (Disposals) from asset transfers	655	-	-	-	-
Depreciation and amortisation	(1 196)	(828)	(2)	(2)	-
Gains/(losses) recognised in other comprehensive income	1 352	4 952	-	-	-
<b>Fair Value as at 30 June 2017</b>	<b>21 961</b>	<b>16 622</b>	<b>44</b>	<b>7</b>	<b>-</b>

2015-16	Buildings \$'000	Infrastructure \$'000	Plant and Equipment \$'000	Transport Equipment \$'000	Computer Hardware \$'000
Fair value as at 1 July 2015	22 132	12 903	5	10	-
Additions	-	-	-	-	-
Additions/ (Disposals) from asset transfers	198	407	-	-	-
Depreciation and amortisation	(1 180)	(812)	(2)	(1)	-
Gains/(losses) recognised in other comprehensive income	-	-	-	-	-
<b>Fair Value as at 30 June 2016</b>	<b>21 150</b>	<b>12 498</b>	<b>3</b>	<b>9</b>	<b>-</b>

### (ii) Sensitivity analysis

Unobservable inputs used in computing the fair value of land, buildings and infrastructure include the historical cost and the consumed economic benefit for each asset. Given the large number of assets, it is not practical to compute a relevant summary measure for the unobservable inputs. In respect of sensitivity of fair value to changes in input value, a higher historical cost results in a higher fair value and greater consumption of economic benefit lowers fair value.

# Notes to the Financial Statements

For the year ended 30 June 2017

## 11. Deposits held

	2017 \$'000	2016 \$'000
Deposits held in Gift Fund account	75	73
Accountable Officer's Trust account	12	8
<b>Total Deposits Held</b>	<b>87</b>	<b>81</b>

## 12. Payables

	2017 \$'000	2016 \$'000
Accounts payable	174	167
Accrued expenses	227	149
<b>Total Payables</b>	<b>401</b>	<b>316</b>

### Payables

Liabilities for accounts payable and other amounts payable are carried at cost which is the fair value of the consideration to be paid in the future for goods and services received, whether or not billed to Territory Wildlife Parks. Accounts payable are normally settled within 30 days.

# Notes to the Financial Statements

For the year ended 30 June 2017

## 13. Provisions

	2017 \$'000	2016 \$'000
<b>Current</b>		
Employee Benefits		
Recreation leave	591	526
Leave loading	120	118
Other employee benefits	2	-
Other Current Provisions		
Other provisions (fringe benefits, payroll tax, superannuation and other)	122	108
<b>Total Provisions</b>	<b>835</b>	<b>752</b>
<b>Reconciliations of Provisions</b>		
<b>Balance as at 1 July</b>	752	796
Additional provisions recognised	585	582
Reductions arising from payments	(502)	(626)
<b>Balance as at 30 June</b>	<b>835</b>	<b>752</b>

Territory Wildlife Parks had 94 employees as at 30 June 2017 (94 employees as at 30 June 2016).

# Notes to the Financial Statements

For the year ended 30 June 2017

## Employee Benefits

A liability is recognised for benefits accruing to employees in respect of wages and salaries, annual leave, long service leave and sick leave when it is probable that settlement will be required and they are capable of being measured reliably.

Liabilities recognised in respect of employee benefits that are expected to be settled wholly within twelve months are measured at their nominal values using the remuneration rate expected to apply at the time of settlement.

Liabilities recognised in respect of employee benefits that are not expected to be settled within twelve months are measured as the present value of the estimated future cash outflows calculated using the appropriate government bond rate and taking into consideration expected future salary and wage levels, experience of employee departures and periods of service.

All recreation leave liabilities are classified as current liabilities as Territory Wildlife Parks does not have an unconditional right to defer settlement for at least twelve months after the reporting period.

No provision is made for sick leave, which is non vesting, as the anticipated pattern of future sick leave to be taken is less than the entitlement accruing in each reporting period.

Employee benefit expenses are recognised on a net basis in respect of the following categories:

- > wages and salaries, non-monetary benefits, recreation leave, sick leave and other leave entitlements; and
- > other types of employee benefits.

As part of the Financial Management Framework, the Central Holding Authority assumes the long service leave liabilities of Government Business Divisions including Territory Wildlife Parks, and as such no long service leave liability is recognised in the entity's financial statements.

## Superannuation

Employees' superannuation entitlements are provided through the:

- > Northern Territory Government and Public Authorities Superannuation Scheme (NTGPASS);
- > Commonwealth Superannuation Scheme (CSS); or
- > non-government employee nominated schemes for those employees commencing on or after 10 August 1999.

The entity makes superannuation contributions on behalf of its employees to the Central Holding Authority or non-government employee nominated schemes. Superannuation liabilities related to Government superannuation schemes are held by the Central Holding Authority and as such are not recognised in the entity's financial statements.



# Notes to the Financial Statements

For the year ended 30 June 2017

## 14. Commitments

Commitments are those contracted as at 30 June where the amount of the future commitment can be reliably measured.

	2017		2017	
	Internal \$'000	External \$'000	Internal \$'000	External \$'000
<b>(i) Other Expenditure Commitments</b>				
Other non-cancellable expenditure commitments not recognised as liabilities are payable as follows:				
Within one year	-	1 204	-	430
Later than one year and not later than five years	-	224	-	597
	<b>-</b>	<b>1 428</b>	<b>-</b>	<b>1 027</b>
<b>(ii) Operating Lease Commitments</b>				
The Entity leases property under non-cancellable operating leases expiring from 1 to 5 years. Leases generally provide the Entity with a right of renewal at which time all lease terms are renegotiated. The Entity also leases items of plant and equipment under non-cancellable operating leases. Future operating lease commitments not recognised as liabilities are payable as follows:				
Within one year	268	2	321	19
Later than one year and not later than five years	259	-	464	5
	<b>527</b>	<b>2</b>	<b>785</b>	<b>24</b>

# Notes to the Financial Statements

For the year ended 30 June 2017

## 15. Reserves

### Asset Revaluation Reserve

The asset revaluation reserve includes the net revaluation increments and decrements arising from the revaluation of non-current assets. Impairment adjustments may also be recognised in the Asset Revaluation Reserve.

	2017 \$'000	2016 \$'000
Balance as at 1 July	31 529	31 529
Increment – Buildings	1 352	-
Increment – Infrastructure	4 952	-
<b>Balance as at 30 June</b>	<b>37 833</b>	<b>31 529</b>

## 16. Notes to the Cash Flow Statement

### Reconciliation of Cash

The total of Territory Wildlife Parks' Cash and Deposits of \$501 000 recorded in the Balance Sheet is consistent with that recorded as 'cash' in the Cash Flow Statement.

### Reconciliation of Net (Deficit) to Net Cash From Operating Activities

	2017 \$'000	2016 \$'000
<b>Net (Deficit)</b>	<b>(2 868)</b>	<b>(2 818)</b>
Adjusting Items:		
Depreciation and amortisation	2 028	1 995
Changes in assets and liabilities:		
(Increase)/Decrease in receivables	(103)	100
Decrease/(Increase) in inventories	3	(2)
Decrease in prepayments	23	11
Increase/(Decrease) in payables	85	(144)
Increase/(Decrease) in employment benefits	69	(23)
Increase/(Decrease) in other provisions	14	(21)
<b>Net Cash (Used In) Operating Activities</b>	<b>(749)</b>	<b>(902)</b>

# Notes to the Financial Statements

For the year ended 30 June 2017

## 17. Financial Instruments

A financial instrument is a contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity. Financial instruments held by the entity include cash and deposits, receivables, payables and deposits held. Territory Wildlife Parks' has limited exposure to financial risks as discussed below.

Financial assets and liabilities are recognised on the Balance Sheet when the entity becomes a party to the contractual provisions of the financial instrument.

Due to the nature of operating activities, certain financial assets and financial liabilities arise under statutory obligations rather than a contract. Such financial assets and liabilities do not meet the definition of financial instruments as per AASB 132 Financial Instruments Presentation. These include statutory receivables arising from taxes including GST and penalties.

Exposure to interest rate risk, foreign exchange risk, credit risk, price risk and liquidity risk arise in the normal course of activities. The entity's investments, loans and placements, and borrowings are predominantly managed through the Northern Territory Treasury Corporation adopting strategies to minimise the risk.

### (a) Categorisation of Financial Instruments

The carrying amounts of Territory Wildlife Parks' financial assets and liabilities by category are disclosed in the table below:

#### 2016-17 Categorisation of Financial Instruments

	Designated at Fair Value Through Profit or Loss \$'000	Finance Assets – Loans and Receivables \$'000	Total \$'000
Cash and deposits	501	-	501
Receivables <sup>(1)</sup>	-	208	208
<b>Total Financial Assets</b>	<b>501</b>	<b>208</b>	<b>709</b>
Deposits held	87	-	87
Payables	369	-	369
<b>Total Financial Liabilities</b>	<b>456</b>	<b>-</b>	<b>456</b>

(1) The amount of loans and receivables excludes amounts recoverable from the ATO (statutory receivables).

# Notes to the Financial Statements

For the year ended 30 June 2017

## 2015-16 Categorisation of Financial Instruments

	Designated at Fair Value Through Profit or Loss \$'000	Finance Assets – Loans and Receivables \$'000	Total \$'000
Cash and deposits	387	-	387
Receivables <sup>(1)</sup>	-	106	106
<b>Total Financial Assets</b>	<b>387</b>	<b>106</b>	<b>493</b>
Deposits held	81	-	81
Payables	242	-	242
<b>Total Financial Liabilities</b>	<b>323</b>	<b>-</b>	<b>323</b>

(1) The amount of loans and receivables excludes amounts recoverable from the ATO (statutory receivables).

## Classification of Financial Instruments

AASB 7 Financial Instruments: Disclosures requires financial instruments to be classified and disclosed within specific categories depending on their nature and purpose.

Financial assets are classified into the following categories:

- > financial assets at fair value through profit or loss;
- > held-to-maturity investments;
- > loans and receivables; and
- > available-for-sale financial assets.

Financial liabilities are classified into the following categories:

- > financial liabilities at fair value through profit or loss (FVTPL); and
- > financial liabilities at amortised cost.

### Financial Assets or Financial Liabilities at Fair Value through Profit or Loss

Financial instruments are classified as at FVTPL when the instrument is either held for trading or is designated as at FVTPL.

An instrument is classified as held for trading if it is:

- > acquired or incurred principally for the purpose of selling or repurchasing it in the near term with an intention of making a profit; or
- > part of a portfolio of identified financial instruments that are managed together and for which there is evidence of a recent actual pattern of short-term profit-taking; or
- > a derivative that is not a financial guarantee contract or a designated and effective hedging instrument.

A financial instrument may be designated as at FVTPL upon initial recognition if:

- > such designation eliminates or significantly reduces a measurement or recognition inconsistency that would otherwise arise; or
- > the instrument forms part of a group of financial instruments, which is managed and its performance is evaluated on a fair value basis, in accordance with a documented risk management or investment strategy, and information about the grouping is provided internally on that basis; or
- > it forms part of a contract containing one or more embedded derivatives, and AASB 139 Financial Instruments: Recognition and Measurement permits the contract to be designated as at FVTPL.



# Notes to the Financial Statements

For the year ended 30 June 2017

- > Financial liabilities at fair value through profit or loss include deposits held excluding statutory deposits, accounts payable and accrued expenses. Financial assets at fair value through profit or loss include short-term securities and bonds.

## Loans and Receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market other than those held for trading and available for sale. Loans and receivables exclude statutory receivables.

## Financial Liabilities at Amortised Cost

Financial instrument liabilities measured at amortised cost include all advances received, finance lease liabilities and borrowings. Amortised cost is calculated using the effective interest method.

## (b) Credit Risk

Territory Wildlife Parks has limited credit risk exposure (risk of default). In respect of any dealings with organisations external to Government, the entity has adopted a policy of only dealing with credit worthy organisations and obtaining sufficient collateral or other security where appropriate, as a means of mitigating the risk of financial loss from defaults.

The carrying amount of financial assets recorded in the financial statements, net of any allowances for losses, represents the entity's maximum exposure to credit risk without taking account of the value of any collateral or other security obtained.

## Receivables

- > Receivable balances are monitored on an ongoing basis to ensure that exposure to bad debts is not significant. A reconciliation and aging analysis of receivables is presented below.

	2017 \$'000	2016 \$'000
<b>Internal Receivables</b>		
<b>Aging of Receivables</b>		
Not overdue	-	-
Overdue for less than 30 days	-	-
Overdue for 30 to 60 days	-	-
Overdue for more than 60 days	-	-
<b>Total Gross Receivables</b>	-	-
<b>Reconciliation of the Allowance for Impairment Losses</b>		
Allowance for impairment losses at the beginning of the reporting period	-	-
Increase/(Decrease) in allowance recognised in profit or loss	-	-
<b>Allowance for Impairment Losses at the End of the Reporting Period</b>	-	-

# Notes to the Financial Statements

For the year ended 30 June 2017

	2017 \$'000	2016 \$'000
<b>External Receivables</b>		
<b>Aging of Receivables</b>		
Not overdue	75	45
Overdue for less than 30 days	37	3
Overdue for 30 to 60 days	20	5
Overdue for more than 60 days	18	1
<b>Total Gross Receivables</b>	<b>150</b>	<b>54</b>
<b>Reconciliation of the Allowance for Impairment Losses</b>		
Allowance for impairment losses at the beginning of the reporting period	1	4
Increase/(Decrease) in allowance recognised in profit or loss	2	(3)
<b>Allowance for Impairment Losses at the End of the Reporting Period</b>	<b>3</b>	<b>1</b>

## (c) Liquidity Risk

Liquidity risk is the risk that the entity will not be able to meet its financial obligations as they fall due. Territory Wildlife Park's approach to managing liquidity is to ensure that it will always have sufficient liquidity to meet its liabilities when they fall due.

The Territory Wildlife Parks experiences seasonal fluctuations of its business and it receives a Community Service Obligation payment (refer to Note 18). Territory Wildlife Parks liquidity risk includes credit cards which are managed with

tight controls and low limits. Credit card use and limits are reviewed regularly. The Balance Sheet indicates that Territory Wildlife Parks has a liquidity risk and is reliant on Government guarantee. Territory Wildlife Parks is currently finalising an alternative operating model which is partly to address liquidity issues.

The following tables detail the entity's remaining contractual maturity for its financial assets and liabilities.

# Notes to the Financial Statements

For the year ended 30 June 2017

## Maturity Analysis for Financial Assets and Liabilities

	Variable Interest Rate Less than a year \$'000	Non – Interest Bearing \$'000	Carrying Amount \$'000
<b>2016-17</b>			
<b>Assets</b>			
Cash and deposits	497	4	501
Receivables	-	208	208
<b>Total Financial Assets</b>	<b>497</b>	<b>212</b>	<b>709</b>
<b>Liabilities</b>			
Deposits held	75	12	87
Payables	-	369	369
<b>Total Financial Liabilities</b>	<b>75</b>	<b>381</b>	<b>456</b>

	Variable Interest Rate Less than a year \$'000	Non – Interest Bearing \$'000	Carrying Amount \$'000
<b>2015-16</b>			
<b>Assets</b>			
Cash and deposits	383	4	387
Receivables	-	106	106
<b>Total Financial Assets</b>	<b>383</b>	<b>110</b>	<b>493</b>
<b>Liabilities</b>			
Deposits held	73	8	81
Payables	-	242	242
<b>Total Financial Liabilities</b>	<b>73</b>	<b>250</b>	<b>323</b>

# Notes to the Financial Statements

For the year ended 30 June 2017

## (d) Market Risk

Market risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market prices. It comprises interest rate risk, price risk and currency risk. The primary market risk that the Territory Wildlife Parks is exposed to is interest rate risk.

### (i) Interest Rate Risk

Territory Wildlife Parks' has limited exposure to interest rate risk as all financial assets and financial liabilities, with the exception of the cash at bank

and the Gift Fund held are non-interest bearing. Interest earned on the Gift Fund is accounted for as both an asset and a liability, therefore changes to the variable rates of 100 basis points (1%) at reporting date would have had no effect on the entity's profit or loss and equity. The exposure to interest rate risk on the remaining financial assets and financial liabilities is set out in the following table.

	Profit or Loss and Equity	
	100 Basis Points Increase \$'000	100 Basis Points Decrease \$'000
<b>30 June 2017</b>		
Financial Assets – cash and deposits	4	(4)
<b>Net Sensitivity</b>	<b>4</b>	<b>(4)</b>
<b>30 June 2016</b>		
Financial Assets – cash and deposits	3	(3)
<b>Net Sensitivity</b>	<b>3</b>	<b>(3)</b>

### (ii) Price Risk

Territory Wildlife Parks is not exposed to price risk as it does not hold units in unit trusts.

### (iii) Currency Risk

Territory Wildlife Parks is not exposed to currency risk as the entity does not hold borrowings denominated in foreign currencies or transactional currency exposures arising from purchases in a foreign currency.

## (e) Net Fair Value

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

Fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use. The highest and best use takes into account the use of the asset that is physically possible, legally permissible and financially feasible.

# Notes to the Financial Statements

For the year ended 30 June 2017

When measuring fair value, the valuation techniques used maximise the use of relevant observable inputs and minimise the use of unobservable inputs. Unobservable inputs are used to the extent that sufficient relevant and reliable observable inputs are not available for similar assets/liabilities.

Observable inputs are publicly available data that are relevant to the characteristics of the assets/liabilities being valued. Observable inputs used by the entity include, but are not limited to, published sales data for land and general office buildings.

Unobservable inputs are data, assumptions and judgments that are not available publicly, but are relevant to the characteristics of the assets/liabilities being valued. Such inputs include internal entity adjustments to observable data to take account of particular and potentially unique characteristics/functionality of assets/liabilities and assessments of physical condition and remaining useful life.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the following fair value hierarchy based on the inputs used:

Level 1 – inputs are quoted prices in active markets for identical assets or liabilities;

Level 2 – inputs are inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly; and

Level 3 – inputs are unobservable.

The fair value of financial instruments is determined on the following basis:

- > the fair value of cash, deposits, advances, receivables and payables approximates their carrying amount, which is also their amortised cost;
- > the fair value of derivative financial instruments are derived using current market yields and exchange rates appropriate to the instrument; and
- > the fair value of other monetary financial assets and liabilities is based on discounting to present value the expected future cash flows by applying current market interest rates for assets and liabilities with similar risk profiles.

The carrying amount of financial assets and financial liabilities recorded in the financial statements approximates to their respective net fair values. Where differences exist, these are not material.

## 18. Community Service Obligations

	2017 \$'000	2016 \$'000
<b>Community Service Obligation Received</b>	<b>7 824</b>	<b>7 824</b>

The Community Service Obligation covers non-commercial activities.



# Notes to the Financial Statements

For the year ended 30 June 2017

## 19. Related Parties

### (i) Related Parties

Territory Wildlife Parks is a Government Business Division (GBD) which is wholly owned and controlled by the Territory Government. Related parties of Territory Wildlife Parks include:

- > the Portfolio Minister and key management personnel (KMP) because they have authority and responsibility for planning, directing and controlling the activities of the entity directly; and
- > spouses, children and dependants who are close family members of the Portfolio Minister or KMP; and
- > all public sector entities that are controlled and consolidated into the whole of government financial statements; and
- > any entities controlled or jointly controlled by KMP's or the Portfolio Minister or controlled or jointly controlled by their close family members.

### (ii) Key Management Personnel (KMP)

Key management personnel of the Territory Wildlife Parks are those persons having authority and responsibility for planning, directing and controlling the activities of Territory Wildlife Parks.

These include the Minister of Tourism and Culture, the Chief Executive Officer, members of the governance board and executive leadership team of Territory Wildlife Parks as listed in the annual report.

### (iii) Remuneration of Key Management Personnel

The details below excludes the salaries and other benefits of Minister of Tourism and Culture as the Minister's remunerations and allowances are payable by the Department of the Legislative Assembly and consequently disclosed within the Treasurer's Annual Financial Statements. The below note also excludes the salaries and other benefits of the Department of Tourism and Culture Governance Board as these members remuneration and allowances are payable by the Department of Tourism and Culture and consequently disclosed within the Department of Tourism and Culture's Annual Financial Statements.

The aggregate compensation of key management personnel of Territory Wildlife Parks is set out below:

	2017 \$'000
Short-term employee benefits	287
Long-term benefits	-
Post-employment benefits	26
Termination benefits	-
<b>Total</b>	<b>313</b>

# Notes to the Financial Statements

For the year ended 30 June 2017

## (iv) Related Party Transactions

### **Transactions with Northern Territory Government Controlled Entities**

Territory Wildlife Parks's primary ongoing source of funding is a Community Service Obligation (CSO) payment received from the Department of Tourism and Culture.

The following table provides quantitative information about related party transactions entered into during the year with all other Northern Territory Government controlled entities.

Related Party	Revenue from Related Parties 2017 \$'000	Payments to Related Parties 2017 \$'000	Amounts Owed by Related Parties 2017 \$'000	Amounts Owed to Related Parties 2017 \$'000
All NTG Departments	7 837	2 591	1	234
Associates	-	-	-	-
Subsidiaries	-	-	-	-

Territory Wildlife Parks has one significant transaction with other government entities which relates to a Community Service Obligation (CSO) payment received from the Department of Tourism and Culture. The remaining transactions with other government entities are not individually significant.

### **Other related party transactions are as follows:**

Given the breadth and depth of Territory Government activities, related parties will transact with the Territory Public Sector in a manner consistent with other members of the public including paying stamp duty and other government fees and charges and therefore these transactions have not been disclosed. No other related party transactions have occurred in the 2016-17 year.

## 20. Contingent Liabilities and Contingent Assets

### (a) Contingent Liabilities

The entity has no contingent liabilities as at 30 June 2017 or 30 June 2016.

### (b) Contingent Assets

The entity has no contingent assets as at 30 June 2017 or 30 June 2016.

# Notes to the Financial Statements

For the year ended 30 June 2017

## 21. Events Subsequent to Balance Sheet Date

No events have arisen between the end of the financial year and the date of this report that require adjustment to, or disclosure in these financial statements.

## 22. Accountable Officer's Trust Account

In accordance with section 7 of the *Financial Management Act*, an Accountable Officer's Trust Account has been established for the receipt of money to be held in trust. A summary of activity is shown below:

Nature of Trust Money	Opening Balance 1 July 2016 \$'000	Receipts \$'000	Payments \$'000	Closing Balance 30 June 2017 \$'000
Other Money	8	4	-	12
	<b>8</b>	<b>4</b>	<b>-</b>	<b>12</b>

## 23. Segment Information

The entity operates two major parks, which are its reportable segments. Information related to each reportable segment is set out below:

	Territory Wildlife Park		Alice Springs Desert Park		Entity	
	2017 \$'000	2016 \$'000	2017 \$'000	2016 \$'000	2017 \$'000	2016 \$'000
Revenue	5 421	5 163	5 741	5 428	11 162	10 591
Net Deficit	(2 190)	(2 157)	(678)	(661)	(2 868)	(2 818)
Assets:	16 356	16 295	22 278	17 365	38 634	33 660
Unallocated Assets	-	-	-	-	802	611
Unallocated Liabilities	-	-	-	-	(1 323)	(1 149)

Property, plant and equipment is allocated to reportable segments. All other assets and liabilities are not reported by segment.

# Notes to the Financial Statements

For the year ended 30 June 2017

## 24. Budgetary Information

	2016-17 Actual	2016-17 Original Budget	Variance	Note
COMPREHENSIVE OPERATING STATEMENT	\$'000	\$'000	\$'000	
<b>Income</b>				
Grants and subsidies revenue				
Current	3	-	3	
Community service obligations	7 824	7 824	-	
Sales of goods and services	3 273	2 620	653	1
Interest revenue	18	18	-	
Other income	44	-	44	
<b>Total Income</b>	<b>11 162</b>	<b>10 462</b>	<b>700</b>	
<b>Expenses</b>				
Employee expenses	7 163	5 677	1 486	2
Administrative expenses				
Purchase of goods and services	4 188	3 960	228	
Repairs and maintenance	649	677	(28)	
Depreciation and amortisation	2 028	1 918	110	
Other administrative expenses	2	11	(9)	
<b>Total Expenses</b>	<b>14 030</b>	<b>12 243</b>	<b>1 787</b>	
<b>Net Deficit</b>	<b>(2 868)</b>	<b>(1 781)</b>	<b>(1 087)</b>	
<b>Other Comprehensive Income, Net of Income Tax</b>				
Changes in asset revaluation reserve	6 304	-	6 304	3
<b>Total Other Comprehensive Income</b>	<b>6 304</b>	<b>-</b>	<b>6 304</b>	
<b>Comprehensive Result</b>	<b>3 436</b>	<b>(1 781)</b>	<b>5 217</b>	

### Notes

1. Café revenue and increased entry fees.
2. Unfunded EBA increases and ongoing casual staff requirements for Coolamon Café.
3. Revaluation conducted by Colliers International in 2016-17.

# Notes to the Financial Statements

For the year ended 30 June 2017

	2016-17 Actual	2016-17 Original Budget	Variance	Note
	\$'000	\$'000	\$'000	
<b>BALANCE SHEET</b>				
<b>Assets</b>				
<b>Current Assets</b>				
Cash	501	246	255	
Receivables	248	244	4	
Inventories	44	45	(1)	
Prepayments	9	43	(34)	
<b>Total Current Assets</b>	<b>802</b>	<b>578</b>	<b>224</b>	
<b>Non-Current Assets</b>				
Property, plant and equipment	38 634	32 175	6 459	1
<b>Total Non-Current Assets</b>	<b>38 634</b>	<b>32 175</b>	<b>6 459</b>	
<b>Total Assets</b>	<b>39 436</b>	<b>32 753</b>	<b>6 683</b>	
<b>Liabilities</b>				
<b>Current Liabilities</b>				
Deposits held	87	64	23	
Payables	401	460	(59)	
Provisions	835	796	39	
<b>Total Current Liabilities</b>	<b>1 323</b>	<b>1 320</b>	<b>3</b>	
<b>Total Liabilities</b>	<b>1 323</b>	<b>1 320</b>	<b>3</b>	
<b>Net Assets</b>	<b>38 113</b>	<b>31 433</b>	<b>6 680</b>	
<b>Equity</b>				
Capital	27 274	24 774	2 500	2
Reserve	37 833	31 529	6 304	1
Accumulated funds	(26 994)	(24 870)	(2 124)	3
<b>Total Equity</b>	<b>38 113</b>	<b>31 433</b>	<b>6 680</b>	

## Notes

1. Revaluation conducted by Colliers International in 2016-17.
2. 2016-17 equity injection \$0.9 million, and completed assets transferred in \$0.6 million. 2015-16 equity injections and completed asset transferred in \$1.0 million.
3. Accumulated net deficit at year end.



# Notes to the Financial Statements

For the year ended 30 June 2017

	2016-17 Actual \$'000	2016-17 Original Budget \$'000	Variance \$'000	Note
<b>CASH FLOW STATEMENT</b>				
<b>Cash Flows from Operating Activities</b>				
<b>Operating Receipts</b>				
Grants and subsidies received				
Current	3	-	3	
Community service obligations	7 824	7 824	-	
Receipts from sales of goods and services	3 630	2 609	1 021	1
Interest received	19	18	1	
<b>Total Operating Receipts</b>	<b>11 476</b>	<b>10 451</b>	<b>1 025</b>	
<b>Operating Payments</b>				
Payments to employees	(7 121)	(5 677)	(1 444)	2
Payments for goods and services	(5 104)	(4 637)	(467)	
<b>Total Operating Payments</b>	<b>(12 225)</b>	<b>(10 314)</b>	<b>(1 911)</b>	
<b>Net Cash (Used In) Operating Activities</b>	<b>(749)</b>	<b>137</b>	<b>(886)</b>	
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>				
<b>Investing Payments</b>				
Purchases of assets	(43)	(99)	56	
<b>Total Investing Payments</b>	<b>(43)</b>	<b>(99)</b>	<b>56</b>	
<b>Net Cash (Used In) Investing Activities</b>	<b>(43)</b>	<b>(99)</b>	<b>56</b>	
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>				
<b>Financing Receipts</b>				
Deposits received	6	-	6	
Equity injections				
Other equity injections	900	-	900	
<b>Total Financing Receipts</b>	<b>906</b>	<b>-</b>	<b>906</b>	<b>3</b>
<b>Net Cash From Financing Activities</b>	<b>906</b>	<b>-</b>	<b>906</b>	
Net decrease in cash held	114	38	76	
Cash at beginning of financial year	387	208	179	
<b>Cash at End of Financial Year</b>	<b>501</b>	<b>246</b>	<b>255</b>	

## Notes

1. Café revenue and increased entry fees.
2. Unfunded EBA increases and ongoing casual staff requirements for Coolamon Café.
3. Equity injection received.

# 08 Appendix



## Appendix

Recipient	Grant Project Title	Total\$
<i>Arts NT - Artists in Schools</i>		
Department of Education	Artists in Schools	45000
<i>Arts NT - Arts Organisations (Previously Northern Territory Arts Programs and Services)</i>		
Arnhem Northern and Kimberley Artists Aboriginal Corporation (ANKA)	NTAPS Multiyear Funding 2016-2018	121425
Artback NT: Arts Development and Touring	NTAPS Multiyear Funding 2016-2018	417516
Barkly Regional Arts Inc	Triennial Funding 2014-2016	57500
Barkly Regional Arts Inc	Multiyear Funding 2017-2019	62500
Browns Mart Arts Ltd	Multiyear Funding 2016-2018	484584
Central Australian Territory Craft Inc	Multiyear Funding 2016-2018	65891
Corrugated Iron Youth Arts Inc	Multiyear Funding 2016-2018	141659
Crafts Council of NT t/as tactileARTS	Multiyear Funding 2016-2018	71069
Darwin Community Arts Inc	Multiyear Funding 2016-2018	162214
Darwin Entertainment Centre/City of Darwin	Multiyear agreement 2015-18	593775
Darwin Symphony Orchestra	Multiyear Funding 2016-2018	212494
Darwin Visual Arts Association Inc	Twelve Month Funding 2016	12000
Darwin Visual Arts Association Inc	Multiyear Funding 2017-19	25000
Desart Inc	Multiyear Funding 2016-2018	172737
Happy Yess	Multiyear Funding 2017-2019	25000
Incite Arts Inc	Multiyear Funding 2016-2018	145544
Godinyamayin Yijard Rivers Arts and Culture Centre	Operational funding 2016-17	511875
Katherine Regional Arts	Twelve Month Funding 2016	65000
Katherine Regional Arts	Twelve Month Funding 2017-19	130000
MusicNT	Multiyear Funding 2016-2018	212494
Northern Centre for Contemporary Art	Multiyear Funding 2016-2018	116366
Northern Territory Writers Centre Inc	Multiyear Funding 2014-2016	67500
Northern Territory Writers Centre Inc	Multiyear Funding 2017-2019	67500



## Appendix

Recipient	Grant Project Title	Total\$
Red Hot Arts Central Australia	Multiyear Funding 2016-2018	103325
Tracks Dance	Multiyear Funding 2016-2018	329826
Watch This Space	Multiyear Funding 2014-2016	35000
Watch This Space	Variation - strategic funding	20000
Watch This Space	Multiyear Funding 2017-2019	35000
<b>Total</b>		<b>4464794</b>
<i>Arts NT - Arts Projects</i>		
Danielle Young (MusicNT is the admin body)	Warren H Williams and Dani Young Album Launch Tour	10000
Knock-em-Down Theatre (admin body is Browns Mart Arts Ltd)	Production of God's Waiting Room, a new play by Mary Anne Butler	15000
Rosalie Riley (Regional Development Australia Northern Territory Inc)	Revitalising Traditional Dance: skills development and mentoring	12828
Fiona Carter (Browns Mart Arts Ltd)	Cultural Weekend at Brown's Mart Theatre	15000
CJ Fraser-Bell (Corrugated Iron Youth Arts)	Skills and Arts Development for CJ and Ciella	5510
Gurindji Aboriginal Corporation	Lazy Late Boys - Land Rights Album Recording	10000
Gary Lang NT Dance Company	Dolly Dance (Working Title)	14970
Danielle Powell	Final Stage Development Full Length Work of Literary Fiction	9932
Alison Worsnop	Artists At Fogg Dam	6860
Sandra Thibodeaux (Browns Mart Arts Ltd)	The Age of Bones (Jaman Belulang)	15000
Mimi Ngurrdalingi Aboriginal Corporation	Katherine Tyg	15000
Artback NT Arts Development and Touring Inc	Serina Pech Ep Tour	10000
Johanna Bell (Northern Territory Writers Centre Inc)	Documenting the art and life of Dion Beasley: An illustrated memoir	19700
Frankie Snowdon (Red Hot Arts Central Australia)	The Perception Experiments - Presentation	15000
Amy Hetherington	Terminally Positive National Tour Final	3500

## Appendix

Recipient	Grant Project Title	Total\$
Paul Brandis	At The Dakota EP Release Initiative	9550
Jilamara Arts and Crafts Association	Jilamara Print Workshop	19710
The Package Creative Team	The Package presents at Adelaide Fringe 2017 with live musicians	19690
Caiti Baker (G Yunupingu Foundation)	Caiti Baker USA Showcase Tour	20000
Anisha Stitfold (Darwin Film Society Inc)	Tunnel Number Five 2017	20000
Mary Anne Butler	Broken in Dublin in 2017	4896
Clare Atkins	Between Us: a young adult novel	9900
Serina Pech (G Yunupingu Foundation)	Develop and Record New Work	20000
Janine Stanton	Lace Tools	9910
Sarah Hope (Artback NT)	'Coal Face' - Development in Nhulunbuy and Yirrkala	20000
Johnathon Yunupingu (G Yunupingu Foundation)	Johnathon Yunupingu Recording Project	20000
Franck Gohier (Artback NT)	Visions of Darwin - 2030 AD	20000
Linda Joy (Artback NT)	#NTlandscape (working title)	20000
Tangentyere Council Aboriginal Corporation	Southern Camps Fibre and Textile Art Project	8044
<b>Total</b>		<b>400000</b>

### *Arts NT - Community Festivals*

Pride Carnivale Organising Committee (Northern Territory Aids and Hepatitis Council)	2016 Alice Springs Pride Carnivale	10000
Godinyamayin Yijard Rivers Arts and Culture Centre	WOW Festival Katherine 2016	7262
Central Australian Singing Inc	Desert Song 2017	20000
Aboriginal Resource and Development Services	Ramingining Bak'bididi Festival 2016	20000
Nightcliff Arts, Music and Culture Incorporated	Nightcliff Seabreeze Festival 2017	20000
Tracks Inc	Milpirri Festival 2017	10000
Salvage Katherine Committee (Katherine Regional Arts Inc)	Junk Festival 2017	20000
NT Thai Association Inc	Songkran Festival / Water Festival (April)	12000



## Appendix

Recipient	Grant Project Title	Total\$
Barkly Regional Arts Inc	Desert Harmony Festival 2017, 2018, 2019	20000
Wide Open Space Festival (Music NT Incorporated)	Wide Open Space Festival 2017 (April/May)	20000
Central Australian Singing Inc.	Desert Song Festival 2016	20000
Cox Country Club Incorporated	MUFF Cox Country Club	20000
Artback NT Inc	DanceSite Festival (2016-18)	10000
Djilpin Arts Aboriginal Corporation	Walking with Spirits 2017	20000
Arlpwe Artists Aboriginal Corporation	2017 Traditional Dance Festival	20000
Barunga Festival Organising Committee (G Yunupingu Foundation)	Barunga Festival 2017	20000
Alice Springs Beanie Festival Inc	Alice Springs Beanie Festival 2017	20000
Darwin Fringe Festival Committee (Browns Mart Arts Ltd)	2017 Darwin Fringe Festival	20000
Gurindji Aboriginal Corporation	Gurindji Freedom Day 51st Anniversary Music Production	20000
Numburindi Festival Organising Committee	Numburindi Festival 2017	20000
Northern Territory Writers Centre Inc	Wordstorm/Eye of the Storm Festival 2017-2019	30000
Red Hot Arts Central Australia	Alice Springs Desert Festival 2016-2018	180000
Darwin Festival Association Inc	Darwin Festival 2016	500000
The Darwin Festival Limited	Darwin Festival 2017-2018	1300000
<b>Total</b>		<b>2359262</b>

### *Arts NT - Professional Development*

Rachel Small (Corrugated Iron Youth Arts is the admin body)	Marpha Foundation Residency	1927
Clare Atkins	YA Literature Professional Development	973
Fiona Dorrell (NT Writers Centre is the admin body)	Small Press Network 2016 Conference	1500

## Appendix

Recipient	Grant Project Title	Total\$
Cecily Willis	Professional Development - Developing Glazes	2000
Nicola Pitt	CONTROL: The Business of Music Management	1146
Emma Lupin	The colours of country- Developing natural dyeing techniques for photography	1800
Veronica Priestley	Shibori/Indigo workshop in Japan	2000
James Mangohig	Taiwan Workshop Mentoring	2000
Kylie Walsh	Shiro Oni Studio Arts Residency	1995
Frankie Snowdon	Dance Massive 2017/Future Leaders program 2017	1520
Chryssanthi Kalafatis	Rrawun Maymuru Professional Development	2000
Marlene Karkadoo (Artback NT)	WIPCE, Toronto, Canada July 2017	2000
Neridah Stockley	COLLABORATION IN RESIDENCE	2000
Incite Arts	Attending MAPS 2017	1300
Incite Arts Inc	Incite Board Member Attending MAPS 2017	1300
The Dirty Word	Laurie May at MAP Darwin	1300
Red Hot Arts Central Australia	MAP 2017	1300
Central Australian Territory Craft Inc	MAP Darwin- Bron Field	1300
Central Australian Territory Craft Inc	MAP Darwin- Veronica Judge	1300
Collin Lillie	Colin Lillie Career Development	2000
Tamara Diehl	Teaching Classical Ballet Professional Development	1350
Jasper Coleman (Desart Inc)	Jasper Coleman Map 2017 Travel Grant	1300
Watch this Space	Watch This Space Coordinator to attend MAP 2017	1300
Joaquin Hourbeigt	Film Scoring	1683
<b>Total</b>		<b>38294</b>

## Appendix

Recipient	Grant Project Title	Total\$
<i>Arts NT - Quick Response</i>		
Sarah Pirri	Waiting for Water	498
Edward Gould	Alice Sings @ Watch This Space	1200
Lyndsay-Tjapaltjarri Hermawan	Music Industry Connect - NT Song of the Year	978
Genevieve Greives	Past Racism / Future Rights	979
Dan Davies	Kampot Readers and Writers Festival	1000
Jess Ong	OzPod conference	640
Waralunku Arts	Waralungku Artist Travel Support	982
Bethany Uhe	BB Sabina- Recording of song 'Right Now'	1000
Adam Scriven	Adam Scriven "Paved in Gold" National tour	1000
Edi Donald	Edi Donald and the Transients touring support	1000
Colin Lillie	Nannup Music Festival	1000
Anna Boustead	Anna Boustead and After the Rain South-West Tour 2017	999
Croc Bite Comedy Incorporated Association	Adelaide Fringe 2017	1000
Jacqueline Gribbin	Dear Gilbert.... Song for the Ichthyologist	1000
Allen Murphy	Darwin Fusion Multicultural Band	1000
Tracey Bunn	National Folk Festival 2017	1000
Gapuwiyak Culture and Arts Aboriginal Corporation	Gapuwiyak Arts at the Barunga Festival 2017	1000
Michelle Coleman	Attend CYA Conference in Brisbane	851
Felicity Wardle	Oceans in Orbit Fringe Festival 2017	1000
<b>Total</b>		<b>18127</b>

## Appendix

Recipient	Grant Project Title	Total\$
<i>Arts NT - Strategic Initiatives</i>		
Darwin Community Arts Inc	Grassroots Arts Development Program in the Darwin Region, 2016-2018 (Arts Access component)	26465
Miriam Rose Foundation Inc	NAIDOC Week Activities 2016	1500
Australia Council for the Arts	Venice Biennale 2017 – Professional Development Program	20000
Off The Leash	Off The Leash 2016-2018 (3 year)	25000
Arts NT / Regional Arts Australia partnership	2016 RAA Travel Grants to conference (27-30 Oct 2016) Dubbo NSW	7500
Music NT Incorporated	National Indigenous Music Awards (NIMA) 2016	50000
Indigenous Art Code Ltd	Consumer Education and Industry Promotion Project	10000
Music NT Incorporated	BigSound and Music Matters September 2016	40000
Artback NT Inc.	B2M to perform at the Pulima Arts Festival in Taiwan	35000
Gary Lang NT Dance Company	Showcase at the National 2016 Performing Arts Exchange	13000
Browns Mart Inc	ATYP National Youth Theatre Showcase in Sydney	6000
Happy Yess Community Arts Inc	Twelve Month Funding 2016	20000
Artback NT Inc / Skinnyfish Music Pty Ltd	B2M to Perform at the National Touring Showcase - ShowBroker	25650
The Asialink Centre	Artists Residency 2017-2019	30000
Nightcliff Arts, Music and Culture Inc.	Nightcliff Seabreeze Festival 2017 (\$50k total)	30000
Central Australian Singing Inc.	Central Australian Aboriginal Women's Choir Melbourne Tour in August 2017	20000
Arts Law Centre of Australia	Arts Law Funding Agreement 2017-19	50000
VACS - Desert Inc.	Desert Mob 2016-2018	30226
2017 Creative in Residence Program	Huni Bolliger : NT Archives Services	29260

## Appendix

Recipient	Grant Project Title	Total\$
	Jennifer Taylor: Araluen	30000
	Sarah Pirrie: NT Library	30000
VACS - Darwin Aboriginal Art Fair Foundation Limited	2017 Darwin Aboriginal Arts Fair (VACS 2016-18) (includes Indexation)	61888
National Gallery of Australia	Indigenous Australia: Masterworks	14800
Charles Darwin University	Milingimbi Educational and Cultural Association Collection Exhibition	7236
Northern Centre for Contemporary Art	Variation to NTAPS Multiyear Funding 2016-2018	20000
<b>Total</b>		<b>633525</b>

### *Arts NT - Venues and Facilities*

Artback NT: Arts Development and Touring	Anchor Licensee 2016	70000
Darwin Community Arts Inc.	Chambers Crescent Theatre	125000
Darwin Patchworkers & Quilters Inc.	Anchor Licensee 2015-16	14000
Red Hot Arts Central Australia	Anchor Licensee 2015-2016	25000
<b>Total</b>		<b>234000</b>

### *Arts NT - Regional Arts Australia*

Anna Weekes T/A Annamorphosis	Regional Arts Australia	1500
Creative Accomplice Pty Ltd	Regional Arts Australia	1500
Darwin Community Arts Inc	Regional Arts Australia	2000
Nadine Taylor	Regional Arts Australia	1500
<b>Total</b>		<b>6500</b>

### *Arts NT - Regional Arts Fund*

Anindilyakwa Services Aboriginal Corporation	Regional Arts Fund	1253
Artback Nt Arts Development And Touring Inc	Regional Arts Fund	20000
Barkly Regional Arts Inc	Regional Arts Fund	3000
Brendan Snow	Regional Arts Fund	450
Tradara Briscoe	Regional Arts Fund	1500
Buku Larrnggay Mulka Incorporated	Regional Arts Fund	3000



## Appendix

Recipient	Grant Project Title	Total\$
Carl Burke	Regional Arts Fund	3000
Chiggy's Place	Regional Arts Fund	1500
Corrugated Iron Youth Arts	Regional Arts Fund	3000
Creative Accomplice Pty Ltd	Regional Arts Fund	20000
Dale Lomax	Regional Arts Fund	3000
Darwin Community Arts Inc	Regional Arts Fund	5500
Desart Inc	Regional Arts Fund	17969
Frances (Frankie) Snowdon	Regional Arts Fund	3000
Heritage Alice Springs Incorporated	Regional Arts Fund	20000
Indigenous Remote Communications Association Aboriginal An+	Regional Arts Fund	3000
Injalak Arts & Crafts Association	Regional Arts Fund	19971
Katherine Regional Arts Inc	Regional Arts Fund	20000
Mimi Ngurrdalingi Aboriginal Corporation	Regional Arts Fund	3000
Minyerri Arts	Regional Arts Fund	675
Music Nt Inc	Regional Arts Fund	15913
Phillip Eaton	Regional Arts Fund	2460
Red Hot Arts Central Australia Incorporated	Regional Arts Fund	33292
Tracks Inc	Regional Arts Fund	12769
Watch This Space Inc	Regional Arts Fund	20000
Linda Wells	Regional Arts Fund	1481
<b>Total</b>		<b>238733</b>

### *Department of Tourism and Culture*

Board of the Museum and Art Gallery of the Northern Territory	7 822 000
Darwin Waterfront Corporation	19 609 000
Northern Territory Major Events Company	18 693 000
Territory Wildlife Parks - Community Service Obligation	7 824 000
<b>Total</b>	<b>53 948 000</b>

## Appendix

Recipient	Grant Project Title	Total\$
<i>Heritage</i>		
Alice Springs Lutheran Church Inc	Repair and Restoration Old Lutheran Church Alice Springs	3040
Alice Springs Uniting Church	Adelaide House and John Flynn Memorial Church	9975
Batchelor Museum Development Association Inc	External Painting to Museum Buildings	5500
CatholicCare NT	Completion of Restoration works at the Old Catholic Church 6 Hartley Street Alice Springs	20000
Central Land Council	The Jay Creek Cemetery Restoration	29998
Christ the King Parish	Repairs to Parish Sidney Williams Hut	37300
Darwin Military Museum	Silence of the Guns book project; A history of the East Point Heritage site	4324
Fannie Bay History & Heritage Society Inc.	Honouring our Pioneer Aviators	900
Friends of the North Australia Railway Inc.	Serving Counter for 1889 Railway Refreshment Rooms	19000
Gemtree Caravan Park	History Board Display old Mt Riddock Homestead	21060
Heritage Alice Springs Incorporated	Chapman House Re-roofing Work	19600
National Trust Australia (NT)	Alice Springs Heritage Festival 2017	6000
National Trust Australia (NT)	Darwin Heritage Festival 2017	6000
Northern Land Council	Heritage Grant for Wardaman	29929
The Synod of the Diocese of the Northern Territory	Security Screening Doors and Windows St Marys Chapel Alice Springs	8891
Finke River Mission	Conservation work, Hermannsburg	50000
<b>Total</b>		<b>271517</b>
<i>Heritage - Rate rebates</i>		
Various	Rate rebates	34822
<i>Heritage - Other</i>		
National Trust Australia (NT)	National Trust program	128000

## Appendix

Recipient	Grant Project Title	Total\$
<i>History NT - Community Event Grants</i>		
Alice Springs RSL	RSL Memorial Services	4000
Australian Japanese Association of the Northern Territory	I-124 Submarine Memorial Plaque Opening	2500
Coomalie Community Government Council	75th Anniversary of the Bombing of Darwin	5000
Country Women's Association of the Northern Territory Inc – Tennant Creek Branch	Dust Clouds on the Horizon	8384
Darwin Chorale Inc	Pacific Requiem – The Territory Remembers	10000
Robyn Smith (admin body is Legacy Club of the Northern Territory Inc)	Quincy and the Sheriff	5000
<b>Total</b>		<b>34884</b>
<i>History NT - Memorial Grants</i>		
Australian Japanese Association of the Northern Territory	I-124 Memorial to Japanese Submariners	4800
Darwin Memorial Uniting Church	Memorial Reflection Pool	16000
Michael Owen ( East Arnhem Regional Council)	HMAS Patricia Cam Memorial	25000
National Trust Australia (NT)	Memorial B24 Survivors	3400
The Palmerston and Rural Seniors Committee Inc	Seniors Remembrance	5225
<b>Total</b>		<b>54425</b>
<i>History NT - Regional Museums Grant Support Program</i>		
Bawinanga Aboriginal Corporation Djomi Museum	Djomi Museum Collection	30000
Central Australian Aviation Museum Inc	Employment of Collection Manager and Construction of visitor access stairs to new Heron Display	6675
Charles Darwin University Nursing Museum	CDU Nursing Museum	12293
Darwin Military Museum	School Kids DMM Workbook	12014
Heritage Alice Springs	The Residency	87519
Historical Society of Katherine NT	Support to improve storage of existing museum collections	35030

## Appendix

Recipient	Grant Project Title	Total\$
Mimi Ngurrdalingi Aboriginal Corporation	Mimi Development project	14976
National Pioneer Women's Hall of Fame Inc	HerStory Archive displays on webpage and touchscreen kiosk	50049
National Trust of Australia (NT)	Stage 2 Part A	7500
National Trust of Australia (NT)	Stage 2 Part B	13943
<b>Total</b>		<b>269999</b>
<i>NT Archives Service - Northern Territory History Grants</i>		
Angelo Razafimamonjy	A sailing adventure to Madagasca	1000
Robert Gosford	Follow the money, Bruss!	4800
David Hancock	The stone country	5000
Derek Pugh	History of Escape Cliffs	2900
Erika Charola	Regional legends: from Wave Hill to Kununurra	2352
Huni Bolliger	Animated documentary film about the history of the characters in the Fannie Bay Gaol	1000
Jason Hampton	Big river country Nagalakan	6310
Keiren Sanderson	Legacy for the Future, Interactive Digital Archive	4700
Maisie Austin	Mona Adams – a unique Territorian	3850
Michael Owen	HMAS Patricia Cam memorial	2500
NT Stolen Generations Aboriginal Corporation	Life as we knew it – cottages and dormitories of the Stolen Generation	5355
Squash NT Incorporated	Squash 50 years on: a history of squash in the NT	4318
Charles Darwin University	The role of high frequency radio in building the outback community of the Northern Territory	2508
Genealogical Society of the Northern Territory Inc	Barkly Shire deaths	3800
Vannessa Hearman	Making Northern Australia Home	6107

## Appendix

Recipient	Grant Project Title	Total\$
Returned & Services League of Australia (SA) Darwin Sub Branch	Updating and publishing the concise history of the Darwin Returned Services League	3500
Steven Rolph	Top End Tropical Housing Project	1140
<b>Total</b>		<b>61140</b>

### *Northern Territory Library – Public Library Agreements*

Alice Springs Town Council	595262
Alyangula Area School	31500
Barkly Regional Council	180473
Central Desert Regional Council	87981
City of Darwin	1477200
City of Palmerston Council	570612
Coomalie Community Government Council	50757
East Arnhem Regional Council	214312
Katherine Town Council	252682
MacDonnell Regional Council	38351
Roper Gulf Regional Council	163553
Tiwi Islands Regional Council	63165
Victoria Daly Regional Council	37787
West Arnhem Regional Council	97005
West Daly Regional Council	113360
<b>Total</b>	<b>3974000</b>

### *Parks and Wildlife - Land for Wildlife*

Greening Australia NT	100000
Low Ecological Services	50000
<b>Total</b>	<b>150000</b>

### *Parks and Wildlife - Alice Springs Botanic Garden*

Olive Pink Botanic Garden	200000
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## Appendix

Recipient	Grant Project Title	Total\$
<i>Parks and Wildlife - Joint Management Funding</i>		
Central Land Council		120000
Northern Land Council		120000
<b>Total</b>		<b>240000</b>
<i>Parks and Wildlife - Wildlife Grants</i>		
Katherine Wildlife Rescue Service		10000
Wildcare Alice Springs Inc		15000
Wildcare Incorporated		25000
<b>Total</b>		<b>50000</b>
<i>Screen Territory - Attachments, Internships and Mentorships</i>		
Ishmael Mareka	Westwind: Djalul's Legacy	5000
Helen Browning	Carry the Flag	4970
Kyle Wilson	Closer Productions	5000
Nicholas Parry	Exposure Productions	5000
NT Media Productions	Thomas Street Productions	5000
Sweet Country Films	Greg Louis	5000
<b>Total</b>		<b>29970</b>
<i>Screen Territory - Strategic Initiatives, Industry and Audience Development Funding</i>		
Darwin Film Society	Darwin International Film Festival*	5000
Darwin Film Society	NT Screen Industry Summit	6000
Flickerfest Pty Ltd	Flickerfest 2017 NT Tour	5000
Sydney Traveling Film Festival	Travelling Film Festival 2016 NT Tour	6000
Something Somewhere Inc	Something Somewhere Film Festival	20000
IRCA	18th Remote Indigenous Media Festival	20000
Philip Denson	AFTRS Script Editing initiative	3000
Clare Atkins	The Athena Project	5500
Samuel Nuggin-Paynter	Ned Lander Media	1000
Global Headquarters	Asian TV Forum	5000
<b>Total</b>		<b>76500</b>

## Appendix

Recipient	Grant Project Title	Total\$
<i>Screen Territory - Production Funding</i>		
Alex Kelly	No Man is an Island	8730
Brindle Films	The Song Keepers	60000
Tamarind Tree Pictures	Carry the Flag	40000
Milikom	Outback Paramedic	65971
Brindle Films	Occupation: Native	64000
WFD Productions	Outback Wrangler: Season 3	34500
Brindle Films	Finke	80000
Brindle Films	Finke	150000
Bunya Productions	Sweet Country	200000
<b>Total</b>		<b>703201</b>
<i>Screen Territory - Story Development Funding</i>		
Cathryn Vasseleu	Tiger on the Rocks	6000
Philip Densen	Ryko	5000
Weave Films	Shelter	20000
Brindle Films	Broken	20000
Karen Martin-Stone	The Red Queen Affect	20000
NT Media Productions	Family Break	10000
NT Media Productions	Uluru: Handback	10000
Thomas Lawrence	Gun Ringer	10000
Brindle Films	Finke	14000
Chili Films	Audrey & Me	14000
NT Media Productions	The River	20000
Clare Atkins	Hood	5000
Clare Atkins	Wild Thing	5000
Huni Bolliger	Inside Out	5000
Weave Films	The Invisibles	5000
Ferment Collaborate	Our Culture, Our Food, Our Stories	12500

## Appendix

Recipient	Grant Project Title	Total\$
Global Headquarters	Venom Kings	10000
NT Media Productions	How to Choose your Family	20000
Chili Films	Audrey	16000
Peter Harris	Mining Boom	5000
Tim Cole	Small Island Big Song	5000
Huni Bolliger	Possum Mamas	15000
Exposure Productions	The Sweet Little Note of the Engine	10000
<b>Total</b>		<b>262500</b>

### *Screen Territory - Project and Development Funding - REALISATOR 2016-17 - Documentary Development Initiative in partnership with Screen Australia*

Leslie Simpson	Home Alone?	6000
Daniel Collins	Longrass	6000
Leane Dabitz	The Future of Ageing	6000
Helen Browning	Meet the Pagans	6000
Samuel Paynter	Kirra's Songbird	6000
<b>Total</b>		<b>30000</b>

### *Screen Territory - Travel Funding*

NT Media Productions	Travel to NT Summit	2000
Alice Springs Film and Television	Travel to NT Summit	1000
Eli Peters	Travel to NT Summit	1000
Rebel Films	Travel to NT Summit	2000
Thomas Lawrence	Travel to NT Summit	1000
CAAMA Productions	Travel to NT Summit	2000
Brindle Films	Travel to NT Summit	2000
ICTV Limited	Travel to NT Summit	2000
NT Media Productions	Industry related travel	4000
Chili Films	SPAA Conference	2000
Weave Films	SPAA Conference	2000
Phil Denson	SPAA Conference	2000

## Appendix

Recipient	Grant Project Title	Total\$
Milikom	SPAA Conference	2000
CAAMA Productions	SPAA Conference	2000
Tim Parish	SPAA Conference	2000
Brindle Films	SPAA Conference	4000
Brindle Films	MIPCOM 2016	10000
Karen Martin Stone	World Congress	5000
Exposure Productions	World Congress	5000
CAMMA Productions	Margaret Mead Festival 2016	1740
NT Media Productions	Industry related travel	2000
Weave Films	Industry Meetings and Workshops	2000
Chili Films	AIDC	2000
Weave Films	AIDC	4000
Alex Kelly	AIDC	1960
Karen Martin-Stone	AIDC	2000
Rex Nicholson (Returned and reported in revenue)		1000
Rebecca Cole		1000
Susan Mackinnon	AIDC	500
Brindle Films	AIDC	2000
TV Works	AIDC	4000
Helen Browning	AIDC	2000
Huni Bolliger	AIDC	2000
Tim Parish	AIDC	2000
Daniel Collins	Realisator	1000
Leane Dabitz	Realisator	1000
Helen Browning	Realisator	1000
Thomas Lawrence	Realisator	800
Brindle Films	Natalie Miller Foundation	2000
<b>Total</b>		<b>89000</b>

## Appendix

Recipient	Grant Project Title	Total\$
<i>Screen Territory - The Bob Plasto Screen Award</i>		
Brindle Films-Trisha Morton-Thomas		10000
<i>Sport and Recreation - Active Recreation Organisations</i>		
Alice Springs Youth Centre Inc		120000
Australian Red Cross		90000
Disabled Sports Association NT		75000
Gap Youth Centre Aboriginal Corporation		60000
Girl Guides NT Inc		67500
Hamilton Downs Youth Camp		52500
Healthy Living (NT)		120000
Riding for the Disabled Alice Springs		41500
Riding for the Disabled in the Top End		80000
Scouts Australia - Northern Territory Branch		67500
Tangentyere Council Inc		30000
The YMCA of the Northern Territory Youth & Community Services		210000
Total Recreation NT Inc		112500
<b>Total</b>		<b>1126500</b>
<i>Sport and Recreation - Boosting our Economy</i>		
AFL Northern Territory Limited		25000
ARLC NT Limited		3900
Barkly Regional Council		25000
Catholic Care NT		1140
Darwin Golf Club Inc.		600000
Federal Cricket Club Inc.		5000
Palmerston Golf & Country Club Inc.		150000
Palmerston Netball Association Inc.		35000
Roper Gulf Regional Council		3980
St. Mary's Football Sporting and Social Club Inc.		500



## Appendix

Recipient	Grant Project Title	Total\$
Tiwi Island Regional Council		24000
Top End Rodeo Circuit Inc.		5000
Total Recreation N.T. Inc.		3000
West Daly Regional Council		40000
<b>Total</b>		<b>921520</b>
<i><b>Sport and Recreation - Capital Grants</b></i>		
AFL Northern Territory Limited		25000
Alice Springs Town Council		208375
Blatherskite Park Board of Trustees		400000
Borroloola Gulf Show Society Inc.		25000
Central Australian Drag Racing Association Inc.		50000
East Arnhem Regional Council		100000
Hidden Valley Drag Racing Association Inc.		335000
Katherine Town Council		200000
Motorsports N.T. Inc.		1750000
Northern Territory Cricket Association Inc.		100000
Palmerston Raiders Rugby League Football Club Inc.		200000
The Royal Agricultural Society of the Northern Territory Inc.		2000000
Squash N.T. Inc.		6679
Tangentyere Council Aboriginal Corporation		66000
Tennant Creek and District Show Society Inc.		100000
<b>Total</b>		<b>5566054</b>
<i><b>Sport and Recreation - Event Grants</b></i>		
Adelaide Football Club Limited		50000
Australian Football League		1895000
Central Australian Rough Riders Inc		15000
Cricket Australia		150000

## Appendix

Recipient	Grant Project Title	Total\$
Darwin Squash Centre		30000
Epic Events and Marketing Pty Ltd		20000
Hockey Australia Inc		125000
Northern Territory Athletics Inc		220000
NT Cricket Association		45000
NT Rugby Union		120000
Palmerston Golf and Country Club Inc		150000
Parramatta National Rugby League Club Ltd		1000000
Tennis Australia Limited		30000
<b>Total</b>		<b>3850000</b>
<i>Sport and Recreation - Facilities and Capital Equipment</i>		
Alice Springs Gliding Club Inc		77000
Alice Springs Town Council		97330
Australian Bowhunters Association		44451
Darwin Golf Club Inc		100000
Darwin Gymnastics Club Inc		86192
Darwin Tennis Association		19000
East Arnhem Regional Council		110000
Girl Guides NT Incorporated		58209
Gove Peninsular Surf Life Saving Club Inc		100000
Katherine Off-Road Motorcyclesports Club Inc		30000
Litchfield Rugby League Club Inc		15300
MacDonnell Shire Council		83904
NT Field and Game Association		31775
NT Hockey Association		88507
NT Rifle Association Inc		22000
NT Rugby Union		67500
Palmerston Golf and Country Club Inc		14220

## Appendix

Recipient	Grant Project Title	Total\$
Roper Gulf Regional Council		44650
Territory Gymnastics Academy Inc		100000
The Hellenic Athletic Club Inc		30000
Tracy Village Social and Sports Club Inc		50000
West Arnhem Regional Council		75000
West Daly Regional Council		40386
YMCA of Central Australia Inc		10000
<b>Total</b>		<b>1395424</b>
<i><b>Sport and Recreation - Grass Roots</b></i>		
Acacia Hills Motocross Association Inc		9400
AFANT		3000
Aikido Northern Territory Inc		5000
Alice Springs Gliding Club Inc		5000
Alice Springs Golf Club Inc		4050
Alice Springs Netball Association Inc		2000
Alice Springs Softball Association		2637
Alice Springs Touch Association		1392
Arafura Calisthenics Club		3326
Berrimah Riding Club		5000
BM Banks Hockey Club Inc		5933
Casuarina Soccer Club Inc		3340
Casuarina Swimming Club		3800
Central Desert Canoe Club Inc		4640
Chic's Softball		5000
Darwin Basketball Association		5000
Darwin Cricket Club		3000
Darwin Dressage Club Inc		2600
Darwin Horse and Pony Club Inc		5000
Darwin Netball Association		5000

## Appendix

Recipient	Grant Project Title	Total\$
Darwin Parachute Club Inc		5000
Darwin Quarter Horse Association Inc		3038
Darwin Roller Girls Incorporated		4950
Dead Centre Bowhunters Club Inc		1400
Gove Country Golf Club Inc		5000
Katherine South Sports Club		2121
Litchfield Football Club		3500
Litchfield Polocross Club		4500
Mash Netball Club Inc		645
Mid year Junior Golf Clinic Inc		9100
Mindil Beach Surf Life Saving Club		5000
Neata Glass Giants Netball Club		4100
Nhulunbuy Bicycle Motocross Club Inc		3000
Nightcliff Rugby League Football Club		4290
NT Appaloosa and Western performance club		4000
Northern Territory Minnow Association		3000
NT BMX Association		4993
NT Boxing Association		5000
NT Field and Game Association		5000
NT Water Ski Association		4223
Palmerston Athletic Club Inc		4788
Palmerston Cricket Club Inc		5000
Palmerston Game Fishing Club Inc		5000
Palmerston Rugby Union Club		4300
PCYC Judo Darwin		4999
Razzle Basketball Club Inc		2795
Soo Bahk Do Moo Duk Kwan Association Northern Territory		2500
Sporting Shooters Association Alice Springs branch		2000

## Appendix

Recipient	Grant Project Title	Total\$
Strength and Conditioning Alice Springs		4830
Territory Gymnastics Academy Inc		4820
The Darwin Sailing Club Inc		4622
Top End Practical Shooting League Inc		5800
Waratah Junior Netball Club		2089
Works Cricket Club Inc		2090
<b>Total</b>		<b>221611</b>
<i><b>Sport and Recreation – Grow Your Sport</b></i>		
Basketball N.T. Inc.		80000
Hockey NT Inc.		38550
Northern Territory Clay Target Association Inc.		8000
N.T. Badminton Association Inc.		10000
Northern Territory Rugby Union Inc.		70000
Surf Lifesaving Northern Territory Inc.		10000
Swimming Northern Territory Inc.		10000
Northern Territory Table Tennis Association Inc.		8125
Triathlon NT Inc.		41000
<b>Total</b>		<b>275675</b>
<i><b>Sport and Recreation – National and International Competition Incentive Program</b></i>		
AFL Northern Territory Limited		215000
Hockey NT Inc.		75000
Netball NT Inc.		50000
Northern Territory Cricket Association Inc.		50000
<b>Total</b>		<b>390000</b>
<i><b>Sport and Recreation – NTIS Athlete Scholarships</b></i>		
Abby Cubillo (Basketball)		3000
Rhys Dowling (Squash)		3000
Georgia Graf (Hockey)		2000



## Appendix

Recipient	Grant Project Title	Total\$
Jacqui Graf ( Hockey)		2000
Jeremy Hayward (Hockey)		5000
Leon Hayward (Hockey)		4000
Nathan Hochman (Hockey)		2000
Erin Lidbetter (Hockey)		2000
Tom O'Neill-Thorne (Wheelchair Basketball)		5000
Brooke Peris (Hockey)		5000
Joseph White (Squash)		2000
<b>Total</b>		<b>35000</b>
<i><b>Sport and Recreation - NTIS Official Scholarships</b></i>		
AFL NT		5000
ARLC NT Limited		6400
Athletics NT		8000
Basketball NT		4500
BMX NT		6500
Football NT		2000
Gymnastics NT		2700
Hockey NT		8000
Netball NT		7300
Pedals NT		2000
Touch NT		1800
Jason De Araujo (Golf NT)		2000
John Humphries Golf NT		4000
Joanne Hutchinson Pistol Shooting		1500
Matthew Kerle Gymnastics NT		1600
Bert Lukitsch Volleyball NT		500
Ben Manfield Netball NT		1000
Tim Pearson Touch NT		1300

## Appendix

Recipient	Grant Project Title	Total\$
Shane Rigby Judo NT		3000
Rebecca Strickland Netball NT		1500
<b>Total</b>		<b>70600</b>
<i>Sport and Recreation - NTIS Program Grants</i>		
ARLC NT Limited	Pathway Manager Employment Contribution	65755
Cricket NT	Pathway Manager Employment Contribution	77250
Hockey NT	Pathway Manager Employment Contribution	77250
Netball NT	Pathway Manager Employment Contribution	77250
<b>Total</b>		<b>297505</b>
<i>Sport and Recreation - Peak Sporting Bodies</i>		
AFL Northern Territory Ltd		185000
ARLC NT Limited		185250
Australian Bowhunters Association		35000
Baseball Northern Territory		115500
Basketball NT Inc		150000
Bowls NT		110000
Darwin Squash Centre		110000
Equestrian Northern Territory Incorporated		35000
Football Federation Northern Territory		195000
Golf NT Incorporated		185000
Gymnastics NT		110000
International Practical Shooting Confederation (NT)		35000
Judo Federation of Australia NT Inc		23250
Northern Territory Athletics Inc		136500

## Appendix

Recipient	Grant Project Title	Total\$
Northern Territory Calisthenics Association Incorporated		39000
Northern Territory Polocrosse Association		36000
NT Badminton Association		35000
NT Boxing Association		26080
NT Clay Target Association		32349
NT Cricket Association		186750
NT Hockey Association		195000
NT Netball Association		185000
NT Rifle Association Inc		35000
NT Rugby Union		195000
NT Weightlifting Association Inc		35000
NT Yachting Association		110000
Pedals NT		185000
Pistol NT Inc		35000
Pony Club Association of NT		35000
Royal Life Saving Society Australia NT Branch Inc		131250
Softball NT		117000
Surf Life Saving Northern Territory Inc		110000
Swimming Northern Territory Incorporated		110000
Table Tennis NT		45000
Tennis NT Inc		186000
The NT Tenpin Bowling Association Inc		72750
Touch Football Australia Incorporated		185000
Triathlon Association of the Northern Territory		79000
Volleyball Northern Territory Inc		40000
<b>Total</b>		<b>4051679</b>

## Appendix

Recipient	Grant Project Title	Total\$
<i>Sport and Recreation - Quick Response</i>		
Alice Springs Equestrian Management Group		2000
Alice Springs Gliding Club Inc		10000
Berrimah Riding Club		2790
Darwin Clay Target Club Inc		8000
Darwin Horse & Pony Club Inc		7300
Darwin Squash Centre		5000
Garth Graham		5000
Georgina Graham		5000
Jeremy Hayward		10000
Humpty Doo Bowls Club inc		8099
Indigenous Soccer Academy		10000
Elfrida Kalich		1000
Dannielle Lawrence		1000
Litchfield Football Club		5900
Janine Matheson		1000
Thomas Maxwell		2000
Mindil Beach Surf Life Saving Club		5500
NT Parachute Council Inc.		1208
NT Cricket Association		10000
NT Field and Game Association		4745
NT Water Ski Association		4950
NT Yachting Association		15840
Tom O'Neill-Thorne		10000
Palmerston Cricket Club Inc		4240
Brooke Peris		10000
Mickayla Perkins		1500
Port Darwin Football Club Inc		4611

## Appendix

Recipient	Grant Project Title	Total\$
Satellite City BMX Club Incorporated		4415
Skinnyfish Music Pty Ltd		20000
Jane Slater		1000
Nicky Bacon		600
Southern Districts Cricket Club Inc		5000
St Mary's Football Sporting		3000
The NT Tenpin Bowling Association Inc		18000
Darryl Tinning		5000
Total Recreation NT Inc		5000
Triathlon Association of the NT		6000
Brendan von Gerhardt		5000
Mark Walklin		5000
Ewan Wallin		1000
<b>Total</b>		<b>235698</b>
<i><b>Sport and Recreation - Remote Sport Incentive Program</b></i>		
Anyinginyi Health Aboriginal Corporation		41000
Barkly Regional Council		214000
Basketball NT Inc		10000
Central Desert Regional Council		214000
Coomalie Community Government Council		45000
East Arnhem Regional Council		306000
Macdonnell Regional Council		505000
NT Cricket Association		180000
Roper Gulf Regional Council		270000
Tangentyere Council Inc		29350
The Thathangathay Foundation Inc		149800
Tiwi Islands Regional Council		127000
Triathlon Association of the Northern Territory		239100
Victoria Daly Shire Council		154000



## Appendix

Recipient	Grant Project Title	Total\$
Wagait Shire Council		21000
West Arnhem Regional Council		238000
West Daly Regional Council		116000
Walpiri Youth Development Aboriginal Corporation		61000
<b>Total</b>		<b>2920250</b>
<i><b>Sport and Recreation – Sport Service Providers</b></i>		
Royal Life Saving Society Australia NT Branch Inc.		386954
Motorsports N.T. Inc.		195000
Northern Territory Firearms Council Inc.		103500
Sports Medicine Australia		105000
<b>Total</b>		<b>790454</b>
<i><b>Sport and Recreation – Sport Voucher Scheme and Learn to Swim Program</b></i>		
Learn to Swim Program		372200
Sports Voucher Scheme - Urban		3484461
Sport Voucher Scheme - Remote		1581653
<b>Total</b>		<b>5438314</b>
<i><b>Sport and Recreation – Volunteer Grant Program</b></i>		
AFL Northern Territory Limited		10000
Alice Springs Tennis Association Inc.		4400
BM Banks Hockey Club Inc.		300
Casuarina Rugby Union Club Inc.		5183
Darwin Baseball League Inc.		4000
Darwin Gymnastic Club Inc.		6095
Darwin Off-Road Cyclists Inc.		9900
Darwin Olympic Sporting Club Inc.		3000
Darwin Quarter Horse Association Inc.		6400
Equestrian Northern Territory Inc.		5648
Football Federation Northern Territory Inc.		10000

## Appendix

Recipient	Grant Project Title	Total\$
Gove Netball Association Inc.		5407
The N.T. Tenpin Bowling Association Inc.		2500
Palmerston Polocrosse		10000
Port Darwin Football Club Inc.		9980
Rural Athletics Centre		1328
Scouts Australia Northern Territory Branch		9930
Northern Territory Table Tennis Association Inc.		4273
<b>Total</b>		<b>108344</b>
<i><b>Sport and Recreation – Women in Sport</b></i>		
ARLC NT Limited		6500
Banks Bulldogs Football Club Inc.		4435
Chic's Softball Inc.		2653
Darwin Gymnastic Club Inc.		6977
Darwin Off-Road Cyclists (DORC) Inc.		7004
Equestrian Northern Territory Inc.		9169
Football Federation Northern Territory Inc.		10000
Mash Netball Club Inc.		8171
Nightcliff Baseball Club Inc.		10000
Northern Territory Athletics Inc.		8627
Northern Territory Softball Association Inc.		2500
PCYC Judo Darwin		3998
PINTS Netball Club		4000
Riding for the Disabled in the Top End Inc.		3380
South Darwin Rugby Union Football Club Inc.		8000
Tangentyere Council Aboriginal Corporation		5200
Top End Calisthenics Club Inc.		5000
Top End Practical Shooting League Inc.		1080
<b>Total</b>		<b>106694</b>

## Appendix

Recipient	Grant Project Title	Total\$
<i>Tourism NT</i>		
Trade Support Scheme	Grant Paid to the Department of Trade, Business and Innovation	50000
<i>Tourism - Alice Springs Convention Centre</i>		
<b>Under the Partnership Agreement</b> Lasseter's Hotel Casino		100000
<b>Under the Event Support Funding Agreement</b> Lasseter's Hotel Casino		197727
<b>Total</b>		<b>297727</b>
<i>Tourism – China Ready</i>		
Charles Darwin University		26449
China Ready and Accredited Pty Ltd		27000
Novotel Brisbane		30614
Associated Advertising and Promotions Pty Ltd		4545
<b>Total</b>		<b>88608</b>
<i>Tourism – Million Dollar Fish Season 2</i>		
Crown Bet		575000
<i>Tourism - Regional Tourism Organisations and Visitor Information Centres</i>		
Tourism Top End	Visitor Information Services – Darwin Marketing, and Industry Enhancement Activities – Top End region (including Darwin, Katherine, Kakadu and Arnhem Land)	806925
Katherine Town Council	Visitor Information Services – Katherine	289000
Battery Hill Mining Centre/ Tennant Creek Foundation	Visitor Information Services – Tennant Creek	95000
Tourism Central Australia	Visitor Information Services – Alice Springs Marketing, and Industry Enhancement Activities – Central Australian region (including Alice Springs, Uluru and the Barkly region)	776475
<b>Total</b>		<b>1967400</b>

## Appendix

Recipient	Grant Project Title	Total\$
<i>Tourism - Tourism Demand-Driver Infrastructure Program</i>		
Chifley Alice Springs Resort	Design and construct an open air shelter	129500
Crocodylus Park, Darwin	Build two large exotic cat pens	100000
Developing East Arnhem Limited	Deliver the “Hero Experience Development Program”	33000
Djabulukgu Association Inc	Redevelop the Manbiyarra (Boarder Store) Hostel	100000
Flash Camp Pty Ltd	Establish a permanent base for operations in the Top End	92500
Darwin International Hotels Pty Ltd trading as Hilton Darwin	Upgrade information services and entertainment facilities in guest rooms	100000
Delaware North Kings Canyon Pty Ltd	Extend the caravan park with powered sites and en-suite facilities	100000
Top Didj and Art Gallery	Built an Art Gallery	100000
Tourism Top End Incorporated	Develop a Top End tourism industry crisis mobile application and management centre	20000
<b>Total</b>		<b>775000</b>
<i>Tourism - Tourism Infrastructure Development Fund – Accelerator Round</i>		
Alice Springs Airport Pty Ltd	Install multi-language ‘Welcome’ signage.	9000
Australian Sportfishing Charters Pty Ltd trading as Iron Lady Wilderness Safaris	Upgrade the ‘Iron Lady’ tour vessel.	50000
Aufan International Pty Ltd trading as Atrip NT	Develop a Chinese cultural training hub.	95500
Banubanu Pty Ltd trading as Banubanu Wilderness Retreat	Install a water pipe at Banubanu Wilderness Retreat.	7159
Barramundi Adventures Darwin Pty Ltd	Build a pontoon and establish a new educational fishing venture.	100000
Blimey Charlie Pty Ltd trading as Mataranka Roadhouse	Upgrade the kitchen at Mataranka Roadhouse.	50000

## Appendix

Recipient	Grant Project Title	Total\$
Relknex Pty Ltd trading as Borrooloola House Boats	Upgrade the 'Pellew Explorer' tour vessel.	57912
Bright Glen Pty Ltd	Supply of new standalone single level 'Living Pod' accommodation units.	81000
Central Australian Aviation Museum Inc	Renew displays at the Museum.	35629
China Blueprint Consultants Pty Ltd	Develop an 'Explore the NT' website that can be used to market directly to the Chinese.	10000
The Trustee for Morton Investment Trust trading as Coomalie Creek RV Park	Signage and historical information storage project.	10000
Craft Beer Australia	Build an all-weather alfresco function and dining deck.	100000
FreeSpirit Resorts Pty Ltd trading as Darwin FreeSpirit Resort	Renovate the bistro and pool bar.	75000
Royal Australian Artillery Association (NT) Inc trading as Darwin Military Museum	Installing solar power at the Darwin Military Museum, which includes the Defence of Darwin Experience.	100000
Darwin Surf Life Saving Club Inc	Purchase and installation of an outdoor wheelchair lift, purchase and installation of a cool-room, replace bar fridges, and undertake road works to improve bus entry/parking, pedestrian access and lighting.	51239
Cooper DM & RW trading as Wiligi Experience	Build and install two self-contained accommodation structures.	99080
Delaware North Kings Canyon Pty Ltd trading as Kings Canyon Resort	Purchase six Segway personal transporters.	50000
D-Town Events Pty Ltd	Purchase of new Water Park equipment.	42000
Erldunda Desert Oaks Resort Pty Ltd	Emu enclosure beautification project.	12500
Gap View Holdings Pty Ltd & Others	Upgrade the Gapview Hotel campground.	100000
Gundjeihmi Aboriginal Corporation trading as Marrawuddi Gallery	Develop an Indigenous fine art gallery with an air-conditioned catering facility and the installation of interactive displays.	95000



## Appendix

Recipient	Grant Project Title	Total\$
The Trustee for Hale River Homestead Trust trading as Hale River Homestead	Converting two 'Sydney Williams' huts into a multi-functional venue.	54783
Kabe Junction Pty Ltd trading as Heartbreak Hotel	Purchase an ensuite cabin and an ablution/laundry block.	35000
Kakadu Billabong Safari Camp Pty Ltd	Purchase and install ten safari huts including ablution, kitchen and shed facilities.	50000
Kaltukatjara Community Council	Infrastructure upgrades at the Docker River campground.	100000
Katherine Outback Experience Pty Ltd	Build an amenities block and kitchen.	100000
Kings Creek Station Pty Ltd	Construction of accommodation for up to 12 guests in elevated swag beds overlooking the George Gill Ranges.	50000
Lirrwi Yolngu Tourism Aboriginal Corporation	Homeland Visitor Amenities Building Project, Port Bradshaw	100000
Tamsing Pty Ltd trading as Litchfield Motel	Build an ablution block.	100000
Lord's Kakadu and Arnhem Land Safaris Pty Ltd	Build an enclosed kitchen at the Mardugal safari camp.	27938
Lorella Springs Station Pty Ltd trading as Lorella Springs Wilderness Park	Upgrade kitchen and dining area.	78640
The Trustee for the Falzon Management Unit Trust trading as Earth Sanctuary	Install four geodesic domes, rainwater tanks, a generator, and a battery bank.	71990
Nautilus Aviation Pty Ltd	Construct a building that will house an office, kiosk, storage room, and art showroom; purchase mountain bikes; and produce brochures for the Chinese market.	46250
The Trustee for Jawoyn Aboriginal Charitable Trust No. 1 trading as Nitmiluk Tours	Build a cultural meeting place in Nitmiluk National Park.	100000
North Shore Parks Pty Ltd	Exploration, sinking (drilling) and capping of a bore to support expansion of Cable Ski Park.	10000
North Tours Australia Pty Ltd	Develop a Chinese language tourism resources project.	33500

## Appendix

Recipient	Grant Project Title	Total\$
S.E Burgess & L.A Paterson trading as NT Bird Specialists	Upgrade a custom-built trailer and purchase bird hides.	16400
On Tour NT Pty Ltd	Retrofit two Toyota Coaster buses.	97144
Outback Cycling Pty Ltd	Purchase 14 mountain bikes.	13363
PA Severin and Co.	Build 5 new staff accommodation units.	100000
Wrenmore Pty Ltd trading as Palya Art	Translate marketing collateral into Mandarin.	8995
G Kenyon & L.M Kenyon trading as Pudakul Aboriginal Cultural Tours	Construct a sheltered/ undercover area complete with fans and catering equipment, and provide adequate toilet facilities.	100000
Remote Tours Pty Ltd trading as Remote Education Tours	Build a multi-purpose area for student groups and a campsite.	54623
Ross River Resort Pty Ltd	Upgrade the electrical power system.	90000
Skydive Ayers Rock Pty Ltd trading as Skydive Uluru	Build a purpose-built skydive centre.	77000
The Trustee for McElwee Family Trust No 2 trading as Rum Jungle Tavern	Install grandstand and toilet blocks for rodeo events.	60000
Angkerle Aboriginal Corporation trading as Standley Chasm	Build a new water-play attraction, interactive lighting display, and wheelchair access to kiosk/ café.	100000
Tailor Tours Pty Ltd trading as Tailormade Tours	Design, construct and install an off-grid solar power system.	70000
The Trustee for Drops Lewis Properties Unit Trust trading as Heritage Caravan Park	Install a bore in the bush camping area.	7500
Indigenous Community Benevolent Fund	Homeland Visitor Amenities Building Project - Dhuluwuy Bay camp site, Blue Mud bay.	100000
The Trustee for the Killeen Trading Trust trading as Mt Bundy Station	Build a self-contained, family-sized cabin.	100000
The Trustee for Tiwi Islands Adventures Charitable Trust trading as Tiwi Islands Adventures	Build staff accommodation at Melville Island Lodge.	68182

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Recipient	Grant Project Title	Total\$
Top Organic Enterprises Pty Ltd trading as Top Croc NT	Build a new crocodile farm, educational facility and tourist attraction.	50000
Spencer, Rex trading as Uluru ATV Adventures	Purchase 4 'Can Am' All Terrain Vehicles.	90909
The Trustee for The Three Camels Unit Trust trading as Uluru Segway Safaris	Develop new Segway tours in Uluru-Kata Tjuta National Park.	68000
Venture North Australia Pty Ltd	Install a rotunda lounge area and outfit new guest accommodation with furniture.	19726
Jingo, Vicky trading as Ngayari Tours	Improve a bush theatre experience.	22727
The Trustee for Walters Family Trust trading as China Sees NT	Develop a multilingual website titled 'China Sees NT'.	14988
Armstead Family Trust trading as Wintersun Caravan Park	Build a new outdoor kitchen facility.	73700
<b>Total</b>		<b>3592377</b>

# Contacts

## Executive and Corporate Services

### Darwin

Location: 8th Floor, Charles Darwin Centre,  
19 The Mall, Darwin NT 0800  
Postal Address: GPO Box 1448, Darwin NT 0801  
Telephone: 08 8999 6576  
Facsimile: 08 8999 3920

### Tourism NT

#### Darwin

Location: 8th Floor, Charles Darwin Centre,  
19 The Mall, Darwin NT 0800  
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Telephone: 08 8999 3900  
Facsimile: 08 8999 3920  
Email: [generalservices.tourismnt@nt.gov.au](mailto:generalservices.tourismnt@nt.gov.au)

#### Alice Springs

Location: Level 1, Alice Plaza,  
Cnr Todd Mall and Parsons Street,  
Alice Springs NT 0870  
Postal Address: PO Box 1120,  
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Telephone: 08 8999 3900  
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## Heritage

### Darwin

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16 Parap Road, Parap NT 0820  
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Telephone: 08 8999 5039

### Alice Springs

Location: Level 1 Greenwell Building,  
50 Bath Street, Alice Springs NT 0870  
Postal Address: PO Box 2130,  
Alice Springs NT 0871  
Telephone: 08 8951 9247  
Email: [heritage@nt.gov.au](mailto:heritage@nt.gov.au)

## Arts and Museums

### Darwin

Location: First Floor, 9 Cavenagh Street,  
Darwin NT 0800  
Postal Address: PO Box 496, Palmerston NT 0831  
Telephone: 08 8999 8981, or 1800 678 237  
Email: [arts.office@nt.gov.au](mailto:arts.office@nt.gov.au)

### Alice Springs

Location: The Old Courthouse, 27 Hartley Street,  
Alice Springs NT 0871  
Postal Address: PO Box 496, Palmerston NT 0831  
Telephone: 08 8951 5147

## Parks and Wildlife Commission of the NT

### Darwin Region

Location: Level 1 JHV2, Jape Homemaker Village  
356 Bagot Road, Millner NT 0810  
Postal Address: PO Box 496, Palmerston NT 0831  
Telephone : 08 8999 4555  
Facsimile : 08 8999 4558  
[www.parksandwildlife.nt.gov.au](http://www.parksandwildlife.nt.gov.au)  
Opening hours: 8am-4.21pm (Mon-Fri)

### Territory Wildlife Park

Location: Cox Peninsula Road,  
Berry Springs NT 0838  
Postal Address: PO Box 771, Palmerston NT 0831  
Telephone : 08 8988 7200  
Facsimile : 08 8988 7201  
Email: [twp@nt.gov.au](mailto:twp@nt.gov.au)  
[www.territorywildlifepark.com.au](http://www.territorywildlifepark.com.au)  
Opening hours:  
Office: 8am-4.21pm (Mon-Fri)  
Park: 8.30am-6pm (7 days)

### Window on the Wetlands

Location: Beatrice Hill Arnhem  
Highway, Northern Territory  
Postal Address :PO Box 496, Palmerston NT 0831  
Telephone: 08 8988 8188  
Facsimile: 08 8988 8123

## Contacts

### George Brown Darwin Botanic Gardens

Location: Geranium Street,  
The Gardens, Darwin NT 0800  
Telephone : 08 8999 4418  
Facsimile : 08 8981 1647  
Email: botgardens.darwin@nt.gov.au  
www.parksandwildlife.nt.gov.au/botanic  
Opening hours: 7am-7pm

### Alice Springs

Location: Tom Hare Building,  
South Stuart Highway,  
Alice Springs NT 0870  
Postal Address: PO Box 1120,  
Alice Springs NT 0871  
Telephone: 08 8951 8250  
Facsimile: 08 8951 8290  
Email www.parksandwildlife.nt.gov.au  
Opening hours: 8am-4.21pm (Mon-Fri)

### Alice Springs Desert Park

Location Larapinta Drive,  
Alice Springs NT 0870  
Postal Address PO Box 1120,  
Alice Springs NT 0871  
Telephone: 08 8951 8788  
Facsimile: 08 8971 8720  
Email: asdp@nt.gov.au  
www.alicespringsdesertpark.com.au  
Opening hours:  
Office: 8am-4pm (Mon-Fri)  
Park: 7.30am-6pm (7 days)

### Katherine Region

Postal Address: PO Box 344, Katherine NT  
Location: 32 Giles Street, Katherine NT  
Telephone: 08 8973 8888  
Facsimile: 08 8973 8899  
www.parksandwildlife.nt.gov.au  
Opening hours: 8am-4.21pm (Mon-Fri)

### Tennant Creek Region

Location: Leichardt Street, Tennant Creek NT 0860  
Postal Address: Leichardt Street,  
Tennant Creek NT 0860  
Telephone: 08 8962 4599  
Facsimile: 08 8962 2651  
www.parksandwildlife.nt.gov.au  
Opening hours: 8am-4.21pm (Mon-Fri)

## Sport and Recreation

### Darwin

Location: 1st Floor, Jape Home Maker Village  
2 (JHV2), Millner NT 0810  
Postal Address: GPO Box 1448 Darwin NT 0801  
Free call: 1800 045 678  
Telephone: 08 8982 2356  
Facsimile: 08 8982 2399  
www.sportandrecreation.nt.gov.au

### Alice Springs

Location: Suite 1 / 44 Bath Street, Anangu House,  
Alice Springs NT 0870  
Postal Address: PO Box 1095  
Alice Springs NT 0871  
Telephone: 08 8951 6432  
Facsimile: 08 8951 5144  
www.sportandrecreation@nt.gov.au

### Katherine

Location: 32 Giles Street, Katherine NT 0850  
Postal Address: PO Box 344 Katherine NT 0851  
Telephone: 08 8973 8892  
Facsimile: 08 8973 8894  
www.sportandrecreation@nt.gov.au

### Northern Territory Institute of Sport

Location: Level 1, Arafura Stadium,  
Marrara Sporting Complex,  
Abala Road, Marrara NT 0812  
Postal Address: PO Box 40844 Casuarina NT 0811  
Telephone: 08 8922 6811  
Facsimile: 08 8922 6800



## Contacts

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### **Hidden Valley Motor Sports Complex**

Location: 171 Hidden Valley Road,  
Berrimah NT 0828  
Postal Address: PO Box 1159 Darwin NT 0801  
Telephone: 08 8947 1471  
Facsimile: 08 8947 1472  
Email: hvr@nt.gov.au

### **Darwin Waterfront Corporation**

Location: 7 Kitchener Drive,  
Darwin Waterfront Precinct NT 0800  
Postal Address: GPO Box 1449, Darwin NT 0801  
Telephone: 08 8999 5155  
Facsimile: 08 8999 5210  
Email: darwinwaterfront@nt.gov.au

### **Marrara Indoor Stadium**

Location: 10 Abala Road, Marrara NT 0812  
Postal Address: PO Box 42643 Casuarina NT 0811  
Telephone: 08 8922 6888  
Facsimile: 08 8922 6855  
Email: mis@nt.gov.au

### **Alice Springs Masters Games Office**

Location: Suite 1 / 44 Bath Street,  
Anangu House, Alice Springs NT 0870  
Postal Address: PO Box 1095  
Alice Springs NT 0871  
Free call: 1800 658 951  
Email: info@alicespringsmastersgames.com.au

### **Northern Territory Major Events Corporation**

Location: 16 Bennett Street, Darwin NT 0800  
Postal Address: GPO Box 3333, Darwin, NT 0801  
Telephone: 08 8999 5256  
Facsimile: 08 8941 4628  
Email: major.events@nt.gov.au













